#### World News

## units move into South Lebanon

The Israeli army launched a CARLO DE BENEDETTI, Italian major search-and-destroy operation into South Lebanon last Fistled coalition to win majority night, aimed at cleaning out control of Credito Romagnolo, guerrilla strongholds not far from Italy's second-largest private the border. Security sources said that a mechanised brigade, meeting of more than 2,600 of the including tanks, accompanied bank's shareholders. Page 20 paratroopers on the operation. The strength of the Israeli forces was put at over 1,000 men.

#### Clashes in Beirut

Rival Palestinian factions clashed with mortars and machine guns in Betrut's refugee camps as Shia Moslem clans skirmished in next weekend, but there was neighbouring shams. Police said more doubt about the result of 15 people died and over 50 others the Danish general election on

Eritreans cialm shelling Eritrean rebels say they shelled Ethiopia's second biggest port, Massawa, killing 222 government troops in a clash near Asmara, the region's capital.

#### Tamil attacks kili 39

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Tamil Tigers killed 39 people in attacks in Sri Lanka over the weekend. Almost all the victims, including six soldiers, were Sin-halese. Page 4

#### Curiew in Karachi

Pakistani authorities clamped an indefinite curiew on western Karachi after the army moved in to quell three days of ethnic vio-lence which left at least five peo-ple dead and 50 injured.

Belgian parties agree Negotiators from five parties working to end Belgium's long political crisis agreed on the formation of a centre-left coalition under the leadership of outgoing Prime Minister Wilfried Martens.

Protest over Turks' visit

member of the African National Congress was sentenced basket of European currencies. Session ended early yesterday to 25 years in prison. Currencies, Page 36 currencies, Page 36 morning when a majority of eight out of 13 members dismissed a revised proposal from Saudi Arabia and its Arab allies in the bombings on electrical transformers, including one which killed a several beginning to be which killed a several proposal from the saudi Arabia and its Arab allies in the saudi Arabia and Kuwait insisted Saudi Arabia and Kuwait insisted

#### Kashmir hospital toll

Rescuers working at the site of a at 2,043.27. Page 33 collapsed three-story children's DOLLAR closed in New York at the northern Indian state of Kashmir, Rear that up to 50 more people were dead or injured beneath the debris. Four-teen bodies have been already \$1,8735. Page 36

US proposals for Taba The US has proposed that Israel give sovereignty over a disputed Red Sea beach to Egypt but that the Jewish state retain effective control, according to an Israeli

#### Angola talks open Delegates from the United States, Cuba, South Africa and Angola

face a difficult task in two days of talks which open in London today, aimed at paving the way for peace in Angola and indepen-dence for Namibia. Page 3

Arthritis breakthrough Scientists at the Mayo Clinic in Rochester, Minnesota, have discovered the gene that causes arthritis in mice, an early but significant step toward possible cures for arthritis, multiple scienosis and other auto-immune dis-

#### Curbing the Cardina

French fashion designer Pierre Cardin appealed to President Subarto's wife about 16 other stake in Ving energy, aluminium Pierre Cardins with registered and chemicals group, for DM210 trademarks in indonesia.

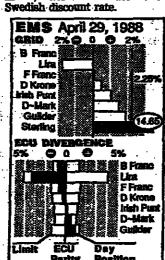
Overseas ...

#### **Business Summary**

## Israeli army Control of Italian bank goes to De Benedetti

European Monetary System: The French franc and Danish kroner held steady within the EMS yes-terday and throughout last week, despite political nervousness. President Mitterrand was expected to be returned to office in the final round of French elections

The Dutch guilder and D-Mark remained the strungest members of the system. The Italian lira was the weakest EMS currency, requiring support from the Bank of Italy. Attention centred on currencies outside the EMS, particularly sterling, on oil news and the UK trade data, and the Swedish krona, after an increase in the



The chart shows the two con straints on European Monetary System exchange rates. The upper Greek palice clashed on Monday with demonstrators protesting against the arrival of Istanbal mayor and Tarkish energy Bednettin Dalan, who was carrying a more than 21, per cent. The lower chart gives each currency's lower chart gives each currency's lower chart gives each currency's disconnence from the "central rate"

THE Organisation of Petroleum before the next routine meeting in Vienna or. June 8. They also expressed optimism about growth in demand for oil, especially in the second half of this year.

After four nights of strained demand of others to decide how they should were infuriated by what they saw divide the balance of the 180,000 b/d required to equal the non-

WALL STREET: The Dow Jones

\$1.8735. Page 36

BRITISH AIRWAYS, Swissair. KLM Royal Dutch Airlines, Alitalia and USAir are to pay \$500m for a 49.9 per cent stake in the US Apollo computer reservation sys-

IRVING BANK, New York banking group, agreed an improved offer for half the company from Banca Commerciale.

UNIGESTION, Swiss finance company, which has agreed to buy a 38.7 per cent equity stake in Banca della Svizzera Italiana from Irving Bank of the US, is seeking majority control of the Lugano-based bank. Page 21

RHKINISCH-Westfaelisches Elektrizitaetswerk, West Germany's largest electrical utility, con-firmed it was in talks with Texaco to buy its German subsidiary Deutsche Texaco. Page 21

EUROPEAN Commission is expected to decide within the next few weeks whether to take action to curb Italian Government aid for Finsider, struggling state-owned steel glant. Page 2

WEST GERMAN Government is selling its remaining 60 per cent (\$125) a share. Page 22

## Pravda publishes call for reform of Soviet bureaucracy

A SWEEPING attack on the A SWEEPING attack on the over-centralised and undemocratic structure of the Soviet Communist Party was published yesterday on the front page of Pravda, the party newspaper.

The Pravda letter, which could not have been published without the highest authority, is a dramatic new development in the struggle for control of the Soviet nower structure.

power structure. The letter calls for a host of reforms of the party bureaucracy, including 200 new outside members of the central committee, the re-certification of every current party member and direct elec-tions by secret ballot of all key party officials.

Publication of the letter is seen as a key move by Mr Mikhāil Gorbachev; he Soviet leader and outside the Kremlin in Red Gorbachev, the Soviet leader and outside the Kremlin in Red an attempt to block perestroika is undertaken, the nation this time tary, and his closest allies, to was flanked by his colleagues in press for far-reaching reforms of the ruling Politburo, including the ruling party at a key national Mr Yegor Ligachev, the second conference next month – at a most powerful man in the hierar-



time when there is growing spec-chy, who is widely regarded as niation about a conservative leader of any alternative conservative element.

Although the Soviet leadership Mr Ligachev appeared in his is steadfastly presenting a public normal position, immediately image of harmony and unity, the behind Mr Gorbachev, Mr Andrei increasingly outspoken Soviet Gromyko, the Soviet President, press is publishing a flood of and Mr Nikolal Ryzhkov, the material warning of such a back- Prime Minister – giving no hint lash, and calling for greater of a rumoured demotion in recent democratisation of the country's days to strip him of some of his rigid, party and government reconsibilities for Communications. rigid party and government responsibilities for Communist bureaucracy. Party ideology.

mality is certainly not reflected in the press, where a letter appeared for the first time on Saturday speculating about a possi-ble Party coup to overthrow Mr

orbachev. Published in Sovetskaya Kultura, the pro-reform newspaper of the Ministry of Culture, in a whole page of letters on peres-troika – the current economic reform process – a writer called Y. Borokhovich, from Nizhnevar-tovsk in Siberia, said: "A (Party) plenum at which Mikhail Gorbachev could be removed ... is a real possibility. The Party apparatus has far from everywhere, far from unanimously, and far

will not stand by in silence. Almost all the citizens of the Soviet Union are behind Gorba-chev. Against him stand a bunch of people who are waiting in anticipation behind the double

doors of their offices." Yesterday's letter in Pravda - the newspaper traditionally regarded as the gospel for Party members – takes the whole debate much further by damning the present party structure, and calling for practical reforms.

The author, Mr V. Selivanov, a

Continued on Page 20

## Opec divided over plan to cut non-member exports

BY RICHARD JOHNS IN VIENNA AND STEVEN BUTLER IN LONDON

against the European Currency
Unit (Ecu), itself derived from a
basket of European currencies.
Currencies, Page 36

and sometimes embittered
exchanges in Vienna, the final
session ended early yesterday
morning when a majority of eight
curt of 12 members dismissed a

that the painful exercise had been worthwhile. It had identified problems and laid the foun-

industrial average closed up 10.94 dation for future co-operation the non-Opec initiative aimed at

as the heavy-handed domination of the meeting by the group of four members belonging to the Gulf Co-operation Council, because they have been mainly equally. This proposal prompted responsible for excess Opec sup- a strong response from smaller plies undermining the market. The Saudi proposal, tabled on

Sunday, particularly annoyed some delegations because it actually reduced the Kingdom's earlier commitment to help match

b/d required to equal the non-Opec offer. Previously, the GCC had held

that such a cut should be shared

A senior Latin American delegate said: "The main aim of Saudi Arabia and Kuwait is to show who calls the shots in Opec Continued on Page 20 Rift underlined, Page 3

## Sale of Holmes à Court stakes in Bell Group under scrutiny

Robert Holmes à Court, the Austions." tralian entrepreneur, of two The

the country's stockmarket watchdog.
The action could delay Mr Alan Bond's plan to secure board representation after Bond Corporation's A\$178m (\$129.1m) acquisition last Friday of a 19.9 per cent stake in Bell Group, the master company in Mr Holmes à Court's

investment empire.
That transaction, and a similar A\$160m acquisition by the West-ern Australian State Government

> give up control However, the NCSC said yes- over. Group remained in control.

AUSTRALIA'S Bell Group has retain that control might be questioned, it is not clear that control meanwhile faces an apparent board appointments pending will pass to any particular party infringement of new Australian inquiries into the disposal by Mr as a result of Friday's transac-media ownership rules which

The NCSC added that it had major stakes in the company.

The request came yesterday from the National Companies and Securities Commission (NCSC), board during the next two weeks.

When the National Companies and Securities Commission (NCSC), board during the next two weeks.

When the National Companies and so would be no appointments to the large media operations include the National Commission (NCSC). It said the board would consider and radio station in Perth. the request today.

the two deals continued to generate controversy. Some minority shareholders of Bell Group com-plained that its founder and driving force had unfairly sold a 40 per cent stake at a hefty premium without giving them a chance to benefit.

But the NCSC declared yester-Insurance Commission, reduced day that its inquiries, though not Mr Holmes à Court's Bell Group complete, had not turned up a acquisitions which trigger a take-

terday after making preliminary Mr Holmes à Court himself Bell resources were again heavily inquiries that Mr Holmes à Court indicated that shareholders stood traded. Bell Group finished 10 and the existing board of Bell to benefit from any takeover. He cents higher at A\$1.80 with 5.4m confirmed his wish to retire from shares traded. Bell Resources The NCSC said: "While the the public corporate sector. closed six cents high ability of the present board to Mr Bond, long one of Mr on smaller volumes.

preclude the cross-ownership of newspapers, television and radio.

Bell Group's ownership of the The NCSC's statement came as Perth-based West Australian newspaper group brings him into conflict with the rules, and leaves him six months to dispose of the television station or the newspaper group. Confirmation also came yester

day from Sir Ronald Brierley, the New Zealand entrepreneur, that he and Mr Kerry Packer might have to increase their joint A\$1.50 a share bid for Bell stake to about 6 per cent, and breach of the Companies Code Resources, which is about 42 per indicated a decision by him to provisions concerning share cent-owned by Bell Group. On the Australian stockmarket

yesterday, both Bell Group and closed six cents higher at A\$1.68

#### France: Voters weigh up the 'bad' and the Opec: Oil consortium still on course despite

UK ferries strike: Why P&O is standing firm Belgium: A cold climate for starting up a

Foreign affairs: Mitterrand and the indepen-Lex: Fear and greed set the pace for 1992 in

Opportunity

## Gdansk ship workers obey strike call

the Gdansk Lenin shipyard in Poland went on strike yesterday in support of steelworkers in Kra-

leader called a mass meeting to demand pay increases. Both strikes came after a call

Solidarity, for protests in support
of the Krakow steelworkers, who
want a 50 per cent increase in
basic pay rates. Shortly after
ing the strikers: "I am with you
midday yesterday, however, secubut I did not start the strike. I am rity officials began rounding up neither for nor against the stop-members of the 13-strong Solidar-ity national steering committee. am with you."

Jerzy Bilip, the Industry Minister, went on television to say that he would be asking his col-leagues to enable him to use "all legal means" to end the Krakow strike, a sign that the authorities

ing to talk to the Krakow strikers would wear them down but the unrest in Poland and spark off strators on Sunday. more stoppages.

The events came after a week Reform stumbles over unrest, of strikes, prompted by sharp

price rises, in the worst labour unrest in the country since the Government's 1981 crackdown that suppressed Solidarity.

In Gdansk, the shipyard workfor seven days.

In Wroclaw an electronics
plant stopped work for several large banner saying "Occupation hours after a local Solidarity strike" had been hung on the leader called a mass meeting to gates. In a throwback to August leader the strike of t demand pay increases.

Both strikes came after a call day strike at the yard which gave on Sunday by Mr Lech Walesa, leader of the banned trade union and flowers adorted the gates.

According to opposition sources On Sunday, Mr Walesa made 10 were held, among them Mr clear he did not want more Zbigniew Bujak from Warsaw but strikes but mass meetings in factories to show support for Kra-The detentions came as Mr kow. Yesterday he did not join the Seven-man strike committee.

Strikers at the yard are demanding the legalisation of Solidarity, banned after martial law in 1981, pay increases for all groups of workers and immunity were toughening their stance.

Previously the Government from prosecution for the strikers had hoped that its tactic of refus-

In a main Warsaw street yes terday afternoon, police dragged down banners put up by union action at the Gdansk shipyard supporters protesting against an could provide a fresh stimulus to estimated 300 arrests of demon-

## Striking UK seamen face court action

BY PHILIP BASSETT, LABOUR EDITOR, IN LONDON

Seaman, in the middle of a port of dismissed P&O seafarers, protracted dispute with P&O and Sealink was hit over the European Ferries, today faces weekend, with services from fresh High Court restrictions in Dover and Felixstowe at a stand-London over the effects of its dis- still pute on another UK ferry company, Sealink.

Sealink, which is taking the NUS to court for implementing secondary industrial action, will return to the High Court today. court would "view very serition restraining the union's actions against Sealink.

ously" any breaches of an injunc- heavily, or order seizure of its NUS leaders, however, High stakes in Dover dispute, appealed to Sealink's seamen to Page 6

THE BRITISH National Union of continue to take action in sup-

Though the company claimed a good response to its attempts to in value terms but volume persuade employees to drop their growth may be slowing down, action and it said it would not be since price increases have pressing for the sequestration of the union's £2.8m funds (\$5.2m), The case was adjourned last the court may well view the week and the NUS was told the action at the weekend as suffiaction at the weekend as suffi-cient breach, and fine the union

Continued on Page 20

ADVERTISEMENT

#### **US** industry shipments hit record \$214bn in March

By Anthony Harris In Washington

THE VALUE of shipments by US manufacturers rose sharply in March to a new record of \$214bn, seasonally adjusted, an increase of 2.6 per cent over February. The March increase ended a run of apparently weak figures since the record \$211bn was recorded in Decem-

New orders increased by 1.6 per cent over the previous month, according to the US Commerce Department, and order books continued a rise which has now been unbroken for more than a year to reach \$413bn-11.2 per cent above the same month in 1987.

This renewed growth is expected to continue into the second quarter of this year. The purchasing managers' composite index, a widely followed forward indicator, rose

lowed forward indicator, rose to 54.9 per cent in April from 53.3 per cent in March (a 50 per cent reading is neutral), and a 0.8 per cent rise in the offical leading indicators was announced last Friday.

Manufacturing growth now appears to be spread through all sectors. Durable goods are maintaining their position as the strongest sector, with shipments in the first quarter

ments in the first quarter nearly 10 per cent above the 1987 level, led by non-defence capital equipment, up nearly 16 per cent.

The non-durable goods sec-tor, however, which has been

relatively stagnant in recent months, took the lead in the month-to-month rise in new orders with an increase of 2.3 per cent over the February fig-The ratio of unfilled orders to deliveries fell back in March

from the very high levels of earlier months (partly a reflection of accelerated shipments), and is virtually unchanged from the level of March 1987. Inventory to sales ratios are also unchanged over the last 12 months. This suggests that the rate of growth of manufacturing

output will be much the same recently begun to accelerate. However, the increases in

the value of orders and ship-ments is far bigger than the rise in prices. The preliminary estimates are not published in constant-dollar terms.

Planned tax rises 'imperil West German growth', Page 2

## **Beckman:** latest advice

THEE STOCK MARKET collapse on effective salary A Black Monday proved beyond doubt that Bob Beckman is a forecaster who must be taken very seriously. In Downwave\* in 1983 he predicted that the Crash was inevitable. And a opportuni few days before Black Monday itself he published advice, for the first time

profits of 700% to those who successfully followed his advice. Since then, investors have been clamouring for Beckman's post-crash opinions and advice. His new work -Into the Upwave: how to prosper from slump to boom - has just been published.

in many years, to invest in the

downside - choosing a specific put

into freefall worldwide - delivering

option. Within days the markets went

There are 615 pages of minute detail on what Beckman predicts will be happening over the next five, ten and twenty years. And he backs his conclusions with a totally breathtaking survey of the evidence of

His ability to see through events to the underlying causes is staggering. And his conclusions seem mescapable. The main conclusion of Into the Upwave is that we are heading inexorably for a global depression, with massive deflation. The situation will be very similar to the 1930s. Already the first part of the Stock market crash has happened. But this

#### was only the first warning. History repeated

The Great Crash which heralded the 1930s depression in October 1929 was the first of a sequence of seven sharp falls (the second was in Ancil 1930) before the market bottomed in mid 1932. And most of the time, between the sudden falls, the market appeared to be recovering. The depression that was so obvious by 1933 had in fact started in 1930.

But a depression does not strike 1930s, deflation was giving them an Published 1983. Coupon below.

month. For those Beckmen: too.

who are prepared, to be ignored deflation and depression are an That is the central message of this book Prepare yourself and your finances for the imminent depression. And so be ready to take advantage of the glorious Upwave which is to

follow in the early 1990s.

Probably the most important section is the 58-page Chapter 13: Invest-ing Without Tears. It is probably the most hicid and perceptive analysis of fixed interest securities in print today. But this is certainly not just a book of investment advice. You will read about Beckman's unique perspective on other issues too from Government to the media ... from

#### Property crash

crime to tax.

Beckman confirms and updates his prediction of a domestic property crash and describes how it will show itself. This is probably now the most widely rejected of his predictions yet the evidence is very persuasive. (His Stock Market crash prediction was equally widely rejected - until Black Monday.)

Beckman's advice on equities is unequivocal. If you still have any sell them. But he prepared to buy with both hands in the coming Upwave especially into companies earmarked in the 30-strong "watching list". This list is included in full in Into the Upwave.

This book could represent the most rewarding few pounds you will ever

Into the Openers: How to prosper from along to bone, 116.95 + pSp. 616 pages, hardback Published 28th April 1898. Coupon below

"If you want to learn more about Beckmen's uncaemily accurate predictions and the basis of his forecasting method. Wyvern recommends The Downwave. evenly. For the 75% left in work in the £14.95 + p&p, 215 pages, hardback.

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STALEMATE OPENS WAY FOR PEACE IN ANGOLA

President dos Santos and his opponents may have some bitter pills to swallow before the civil war is over. Page 3

CIVIL WAR

small business ...... Editorial comment: A dialogue with Japan; Raising standards in British schools \_\_\_\_\_\_18 dent nuclear deterrent .....

PLANNED CONSUMER tax increases for next year in West Germany could add to the danger of an economic slowdown in 1999, after modest growth of 2 per cent this year, the country's five lead-

ing economic research institutes said yesterday.

Presenting their biannual report on the economy, they called on the Government to raise consumption and invest-ment next year by abandoning the tax increases on spending and bringing forward to 1989 DM20bn (£6.35bn) of income tax cuts planned for 1990.

1989. A less restrictive fiscal pol-icy could double this to 2.5 per cent, the institutes claimed. Unemployment is seen steady at about 2.3 m during the next 18

months, with the country's current account surplus remaining at near record levels of DM75hn and DM70hn respectively this year and next, after DM 80.5 hn

Inflation is expected to inch up, with consumer prices rising 25 per cent next year after 1 per cent in 1988. Mr Martin Bangemann, Eco-

nomics Minister, and Mr Gerhard Stoltenberg, Finance Minister, responding to the report in a joint statement, said the Government saw no reason to bring forward the 1990 tax cuts.

Mr Stollenberg, at a news con-ference, cast doubt on the fore-cast of a 1989 slowdown. He

#### Peru forced to sell gold

PERU was last month forced to sell \$100m worth of gold to obtain dollars to pay commercial debts, writes Barbara Durr in Lima. This follows a similar sale in February to raise \$97m.

Mr Gustavo Saberbein, the Minister of Economy and Finance, publicly admitted the sale last week after it was denounced by an opposition Congress on Sunday, he said that last year's fiscal deficit, which amounted to 7.2 percent of GDP, member in Congress. He said that the gold sale was

eign currency reserves are \$200m The Government may have to introduce other adjustment mea-sures, including a devaluation.

**EUROPE** 

required to clear trading debts with the Latin American Integra-tion Association. Chile's net for-

GROWTH THIS year and next by the industrialised states, more rapid than has been foreseen, might slow the adjust-ment of world trade imbal-ances and sow the seeds for fresh turbulence in global financial markets, diplomats warned, Reuter reports from

They were speaking after a two-day committee meeting of the Organisation for Economic Co-operation and Development (OECD), called to prepare for

On present trends, the insti-tutes forecast a deceleration of growth to only 1.25 per cent in much better than it appeared after the stock market crash last October, when many forecasters were projecting only 1 per cent However, he seems likely to

run into considerable misgivings from the Economics Ministry over the plan to cut the central government borrowing require-ment by about DM10bn next year, mainly through raising taxes on petrol and tobacco as well as though cutting subsidies.
The tax increases are due to be decided by the coalition govern-ment on July 7, in the budgetary guidelines for next year. Also that day, the Government is to adopt a supplementary budget for 1988, to take account of a sharp overshoot of the budget deficit for this year, now forecast at

about DM40bn compared with the

A SEVERE reduction in government spending this year has been promised by Argentina's Presi-dent Raul Alfonsin to halt the

country's rising inflation rate. In his annual speech made to inaugurate the new session of

was incompatible with the con-solidation of economic stability.

However hard the measures

ministerial talks in mid-May. OECD economists, who fore-cast last December 1988 growth in the organisation's 24 member states at only 2.25 per cent, now expect 3 per

Estimates for 1989 have risen to nearly 2.5 per cent from 1.75 per cent, the diplo-

"There are very significant warning signs," one diplomat said.

(from Berlin, Rssen, Hamburg, Kiel and Munich) said West Ger-many's central economic problem was "a lack of growth dyna-mism". This was the root cause

Calling Mr Stoltenberg's plan to increase consumer taxes a mistax increase, and bringing forward by one year the 1990 tax cuts, would not harm the budget ary strategy.

Mr Killing MR WILFRIED MARTENS is expected to be returned to full power as prime minister of Belgium, and as Europe's second longest-serving elected leader, by a five party coalition agreement with belgium. The agreement will be considered by the coalition agreement will be compared to full power as prime minister of Belgium, and as Europe's second longest-serving elected leader, by a five party coalition agreement will be compared to full power as prime minister of Belgium, and as Europe's second longest-serving elected leader, by a five party coalition agreement. The agreement will be compared to full power as prime minister of Belgium, and as Europe's second longest-serving elected leader, by a five party coalition agreement. The agreement will be compared to full power as prime minister of Belgium, and as Europe's second longest-serving elected leader, by a five party coalition agreement. The agreement will be compared to full power as prime minister of Belgium, and as Europe's second longest-serving elected leader, by a five party coalition agreement. The agreement will be compared to full power as prime minister of Belgium, and as Europe's second longest-serving elected leader, by a five party coalition agreement.

of the economic forecasting department of the Kiel institute. claimed that these two moves claimed that these two moves would raise the overall state deficit next year to only slightly more than the DM475bn expected for this year. On the basis of present decisions, the overall State borrowing requirement next year would fall by between DM20bn and DM25bn, which the institutes regard as excessively planned DM29.5bn. institutes regard as excessively The five institutes' report contractionary.

Alfonsin promises severe government spending cuts four months of 1988. The govern-ment's political commitment since the beginning of the year to the freeing of price controls and free wage bargaining between employers and unions has meant it now has few options left other

than to tackle the fiscal deficit President Alfonsin said a new tax package approved by the Con-gress was insufficient, and must be complemented with cuts in



## Martens set for power in Belgium

The agreement will be put on Thursday to Congresses of the five parties involved - the Christian Democrats and Socialists of Belgium's French and Flemish-speaking regions, and the Flemish nationalist Volksunie party. Despite some likely ructions among French-speaking Socialists, the rank and file are expected to endorse their leaders' approval of an accord so ending approval of an accord, so ending months of negotiations since Mr Martens's previous centre-right coalition fell at an election in

Mr Jean-Luc Dehaene, the Flemish Christian Democrat min-ister and close ally of Mr Mar-tens, who has led these tortnous tens, who has led these tortuous negotiations since January, yesterday publicly confirmed the rising speculation that Mr Martens would take over the reins of power once again. "I rejoice that the outgoing prime minister will lead the new coalition," Mr Dehaene said,

Mr Martens, whose Flemish Christian Democrat Party still has the largest single number of parliamentary seats (43 out of 212), first came to power a month

imposed operating restriction on older, heavily-used Boeing 737 aircraft operated by US airlines until they can be inspected for structural defects.

The curbs came after the top was ripped off an Aloha Airlines 737 above Hawaii 74. 212), first came to power a month before Mrs Margaret Thatcher took office in the UK in 1979, though he had to spend eight months on the sidelines two years later. From 1981, he sub-jected Belgium, with right-wing The 19-year-old Hawaiian air-Liberal support, to an economic craft had had a punishing life of However hard the measures in order to obtain might appear in order to obtain fiscal balance, they were always better and less prejudicial for public welfare than the effects of public welfare than the effects of accelerating inflation, he added.

Retail prices have risen by an estimated 60 per cent in the first leaves and the process of the per cent.

Because they were always be complemented with cuts in public spending.

Liberal support, to an economic austerity programme that seemed ended in the December poll, in which the French-speaking compled with constant exposure stimated 60 per cent in the first leaves and telephone charges by socialists were the only clear to corrosive salt water in the atmosphere.

## US 'to boost arms sales to Gulf states'

BY LIONEL BARBER IN WASHINGTON

ment report.

The Gulf states are among 33 countries identified as potential customers for US government arms sales which could reach more than \$15bn (£8.3bn) this year - some \$3.3bn more than last

The likely customers in the Gulf are Kuwait, Bahrain, the United Arab Emirates and Saudi Arabia, which is earmarked to
buy \$950m of military equipment.
But the biggest global customers are Israel, Egypt and South
ground misules, TOW anti-tank

to Accurane, an anti-acne drug which faces severe restrictions

Tegison, which is used to treat psoriasis, has been linked by sci-entists to seven cases of birth defects outside the US. Scientists

at the US Food and Drug Admin-

istration are concerned it may be potentially harmful. Both drugs are made by Hoffmann-La Roche,

the Swiss pharmaceutical com-

Unlike Accutane which is

taken orally, Tegison is applied US sales directly to the affected skin. The In tota

BY WILLIAM DAWKINS IN BRUSSELS

Hoffmann-La Roche skin

drug under FDA scrutiny

A DRUG used to treat skin dis-ease has come under scrutiny it. Dr Franz Rosa of the FDA esti-because of its close relationship mated it remained in tissue and

drug, on sale in the US since closely related to Accutane have been created by drug companies, ing that studies have not yet determined how long a woman drugs.

US puts operating curb

on older Boeing 737s

annual arms sales proposal, annual arms sales proposal, larael remains the biggest beheficiary with prospective purchases including \$20n-worth of F-16 fighter aircraft, UH-60 transport helicopters, and advanced radar and navigation equipment for its new Dolphin submarines in a package worth \$3.60n.

could be harmful for at least two years and possibly longer. Hoffmann-La Roche said it was

The company added that it was

studying action including more

strongly-worded messages accom-panying Tegison which accounts for about \$4m of the company's

ings to a maximum altitude of 23,000 ft until they can be checked for skin cracking, corro-

Boeing estimated another 50

aircraft are operated by foreign

EUROPEAN COMMISSION competition officials yesterday confirmed they were keeping a wary eye on the growing number of few investigative powers.

Although Brussels has received chocolate companies, but denied mission to request commercial and the purchase by Nestlé of the litalian producer Perugina as part of the Swiss group's takeover of the Buitoni food group.

Commission officials suspect that most of the takeovers are

pany achieves a dominant posiyear of Belgium's Cote d'Or by
tion which it might be tempted to Jacob Suchard of Switzerland,
abuse by pushing up prices. EC Cadbury Schweppes's £95m threaten to trim consumer
competition rules allow the Comacquisition of Poulain of France,
choice.

sion or other defects.

In total, some 1,500 compo

THE US intends to step up arms sales to Saudi Arabia and other tial buyer of some \$3.5hr.worth package estimated at \$2.67hn. that the US would be involving the threat from Iran, according to a confidential US State Denart. The Man York where to coll more for according to a confidential US State Denart. friendly Gulf states to counter the threat from Iran, according to a confidential US State Department report.

The Gulf states are among 33 countries identified as potential arms sales proposal, and afficial countries identified as potential arms sales proposal, and afficial countries identified as potential arms sales proposal, and afficial countries identified as potential arms sales proposal, and afficial countries identified as potential arms sales proposal, and afficial countries identified as potential arms sales proposal, and afficial countries identified as potential arms sales proposal, and afficial countries identified as potential arms sales proposal, and afficial countries identified as potential arms sales proposal, and afficial countries identified as potential arms sales proposal. of which have suffered from cuts in the Administration's foreign aid budget (which includes military aid). Brazil, for example, is

expected to buy only \$7m-worth of weapons from the US. of weapons from the US.

Last year, Congress and the
Administration agreed to a foreign aid budget of \$13.6hm. Aid
programmes for some 30 countries, most of them in Africa and
Latin America, were eliminated.

Robin Allen in Dubad adds: Mr
Hashemi Rafsanjani, Iran's pariis-

istered tankers towards the lower Gulf where Lanian warships are

ngo

British and French naval units British and French have units, the two largest apart from the US, have yet to receive new instructions in the light of the US statement of intent. Meanwhile, according to diplomats, there is "no change" in the ground rules for their respective naval units.

#### Bonn in protest on Renault aid

WEST Germany has protested to the European Community over the FF120bn (£1.9bn) of because of evidence it causes Hoffmam-La Roche said it was birth defects in babies born to women who use it.

Hoffmam-La Roche said it was investigating side-effects of 10 new, related compounds which state help which France is giv-ing to the Renault motor group up to 1990, claiming that the Commission had underestimated its impact on may be turned into drugs for treating skin diseases, cancer and ageing. "So far pregnancy risk does seem to come with this class of drugs," a company official competition within the indus-

competition within the indus-try and on EC trade.

Mr Martin Bangemann, West Germany's Economics Minis-ter, said in a letter to Mr Peter Sutherland, EC Commissioner for Competition, that state-owned Renault would probably have to leave some market sec-tors without the extra govern-ment help. ment help.

The Commission approved the aid in March on the basis that the French Government stick to its plans to change Renault's status to a public company subject to normal company subject to normal commercial law. This must happen in 1988. Of the aid total, FFr8bn has already been paid in capital injections; the other Ffr12bn will be in the form of debt write-offs.

william Dawkins in Brussels adds: The EC is expected to decide within the next few weeks whether to take action to curb lialian government ald for Finsider, the straggling state-owned steel giant.

Brussels has written to Mr Carlo Fracanzani, the new Italian Minister for State Participation, warning him it is not satisfied with the Government's failure to provide the Commission with full details of the latest L6,000bn(22,6bn) Finsider restructuring plan.

## Hungary 'to decide on Kadar'

HUNGARY'S outspoken Prime

HUNGARY'S ourspoken France
Minister, Mr Karoky Grosz, said
the Communist leadership would
decide next week whether Mr
Janos Kadar, the ageing party
chairman, would be replaced
after 32 years in office.
In a radical departure from
East European political practice, In a radical departure from Bast European political practice, Mr Grosz said it was "only natural that I am one of the candidates" to succeed the 75-year-old Mr Kadar who came to power after helping to crush the 1956 Hungarian uprising. Mr Grosz made known his availability in a wide-ranging interview given before his visit to Britain which begins tomorrow.

begins tomorrow.

The two other leading contenders for the party leadership, he said, were Mr Janos Berecz, the party's dour ideology chief, and Mr Imre Poszgay, the reformmended Communist who heads the non-party People's Patriotic

Front.

Mr Grosz acknowledged that demands to replace Mr Kadar, who is being blamed for Hungary's economic and political exists, arose at seven recent grassroots party meetings which he attended. Not all the speakers were "calm and objective".

Mr Grosz said party intellectuals who were "more sensitive to als who were "more sensitive to social and political issues" had pessionately urged that Mr Kadar step down. By contrast, the Prime Minister noted, the intellegentsia in the Soviet Union who-leheartedly supported the eco-nomic and political reforms of Mr Mikhail Gorbachev.

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Mikhail Gorbachev.

Mr Grosz said a decision on Mr Radar's future would be taken on May 10 at a plenary session of the Central Committee. The Central Committee meeting will be followed by a party conference beginning on May 20 at which a new leadership could be amounced.

Mr Grosz admitted that h would refuctantly accept a call to lead the increasingly divided party although he had only been Prime Minister for 10 months which he said was "too little".

A senior Central Committee official however noted that the party was not "united" over Mr. Kadar's political future or succes-

entails high risk" for any of the candidates, he noted, because of Hungary's precarious economic situation. The nation has run up

Eastern Europe's highest per capita foreign debt while official inflation exceeds 15 per cent.

The party official said an alternative outcome of the May 10 Central Committee meeting would be the political demise of conservative Polithuro members who supported Mr Kadar's cautions reform policies. This would open the way for Mr Kadar to step down at the next party con-gress in 1980. The last party con-gress in 1985 limited the immre of office of a future party leader to two terms totalling 10 years.

## Asean calls for easy trade



European Community not to strengthen external trade barri-ers during its drive to forge a free

Indonesia, the Philippines, Malaysia and Brunei - delivered that message at a meeting with their 12 EC counterparts in Dis-

This coincides with growing adjust their strategies to account concern in Japan that the Brussels authorities might respond to protectionist pressure from some their part should invest "less tim-European industrial quarters, driven by anxiety that non-Com-munity companies might be among the prime beneficiaries of a single EC market.

THE SIX members of the Associa-tion of South-East Asian Nations being given equally liberal access (Asean) yesterday appealed to the to markets in non-Community

EC member states yesterday sought to reassure Asean minis-ters that the former would keep Foreign ministers from the their markets open after 1992, Asean organisation — which and that the Community was embraces Thailand, Singapore, indenesia, the Philippines, Malanother source of anxiety for Asean countries

Mr Hans Dietrich Gensche West German Foreign Minister, called on Assan businesses to idly in the region.

Trade between the EC and Asean has grown by 55 per cent since 1989. Last year, Asean countries had an Ecu 1.1bn The European Commission's (£741m) positive trade balance official line has been to keep the with the EC, half of which was internal market as open as possidue to manufactured goods. FINANCIAL TIMES

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Farm aid policy | EC alert on chocolate mergers cost 3m jobs' By Bridget Bloom

UP TO 3m lobs in the Europe Community could have been lost because of the RC's expensive chocolate companies, but denied that they were initiating any specific anti-trust inquiry.

The studies maintain that the abolition of the agricultural protectionist policies practised by industrialised countries could have major macro-according to the companies, but denied no specific complaints from that they were initiating any specific anti-trust inquiry.

Brussels is understood to have sent routine letters to the EC's takeovers during the past year in the EC's 1.7m-tonne chocolate countries could be a practised by later that most of the takeovers are agrieved counter-bidders or motivated by chocolate groups' competitors, its attention has the early of the EC market before the takeovers during the past year in the EC's 1.7m-tonne chocolate counter beautiful most of the takeovers are agrieved counter-bidders or motivated by chocolate proups' wish to get their hands on a large slab of the EC market before the takeovers during the past year in the EC's 1.7m-tonne chocolate of the takeovers are agrieved counter-bidders or motivated by chocolate or motivated by chocolate of the takeovers during the past year in the EC's 1.7m-tonne chocolate of the takeovers are agrieved counter-bidders or motivated by chocolate or specific complaints from motivated by chocolate or specific complaints from motivated by chocolate or OP TO SIII fors in the European Community could have been lost because of the RC's expensive farm support policies, a new series of studies claims today.

have major macro-economic effects.

As well as increasing employment in the EC, agricultural lib eralisation could reduce the US trade deficit by some \$40bn (£22bn) and boost incomes in developing countries by \$26bn, allowing even the poorest to reduce their foreign debt by 5 per

The studies are clearly esigned to influence the political lebate on world agricultural reform expected to gather pace with the forthcoming meeting of OECD ministers in Paris, the June economic summit and the Uruguay Round negotiations

They will be discussed at a seminar jointly organised by CIE and the Trade Policy Research

CIE, claimed in London at the weekend that the findings of the studies were overturning conventional wisdom that jobs were secured through farm suppor

The studies cover the effects of agricultural subsidies in and on the US, Japan, developing countries and the EC, especially West Germany.

Dr A. B. Stockel, director of the

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## Angola-Namibia talks face great obstacles

BY MICHAEL HOLMAN IN LONDON AND ANTHONY ROBINSON IN JOHANNESBURG

States, Cuba, South Africa and Angola were gathering in London Angola were gathering in London
last night for two days of talks
which open foday. They are
meant to pave the way for peace
in Angola and independence for
Namihia (South-West Africa).
All agree that there are formidable obstacles in the way of any
healthrough.

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Angola between the government of President Eduardo dos Santos and Dr Jonas Savimbi's Unita guerrilla movement, and imple-mentation of a UN plan for inter-nationally supervised elections in

cably linked. South Africa and fine US (the main backers of Mr the participants rules out funda-savimbi) are insisting on the mental decisions. South Africa is withdrawal of about 40,000 Cuban troops (reported to have here

South African troops, with bases in northern Namibia, are permanently deployed in southern Angola, attacking guer-rillas of the South-West Africa People's Organisation and giving air and artillery support to Unita

Two main developments have made the London talks possible. The war between Units and the government in Luanda, backed by their respective allies, is at stalemate, neither side being in reach of military victory. Also, the Soviet Union — whose Dep-uty Foreign Minister Anatoly Adamistin met US Assistant Secretary of State Chester Crocker in London last week - is reappraising its policies in southern

Whether these will lead to the

DELEGATES FROM the United he seen for the main African protagonists have some bitter pills

> South Africa must be prepared to accept what has been anothems — the probability that Swapo would win a Namibian

wante obstacles in the way of any breakthrough.

The ultimate goals, of what are cautiously described by participants as "talks about talks", are an end to the 13-year civil war in Angola between the envergence. Mr dos Santos is expected by

It is not surprising Pretoria is stressing that a breakthrough this week is unlikely. By its nature, it (the London meeting) cannot be much more than exploratory," commented the State-controlled South African

withdrawal of about 40,000 Under troops (reported to have been den, Director-General of Fureign reinforced recently) from Angola Affairs, Although Angola is send-before pressing ahead with the ing Mr Afonso van Dunem, Foreign Minister, and Mr Jorge Ris-Polithuro member, is coming from Cuba, the three will be able to do little more than report back to their respective

> So the non-participants in the conference who could be among the beneficiaries of progress — Swapo and Unita — can do little more than watch and wait. Joining them on the sideline

is the African National Congress, banned in South Africa, whose training bases in Angola are vital to its guerrilla campaign against

Pretoria.
It is inconceivable that South Africa would agree to a settle-ment in Nambia and Angola which leaves those bases unaffected. Just as Pretoria forced Mozambique to curb the ANC on resolution of a problem which its territory. Mr dos Santos would has defeated western negotiaters, probably be compelled to restrict for more than 10 years remains to the ANC's activities in Angola.

## **Banks reschedule Ivorian** debt on generous terms

BY NICHOLAS WOODSWORTH IN ABIDJAN

granted the lowy Coast, one of Africa's richest countries, turnsa-Africa's richest countries, turnsa-ally generous terms on the Interest payments due in 1988. The \$150m pledged is equivalent to approximately half the Gov-deht and pledged \$150m to help ernment's debt service require-ment this year.

The agreement signed in Paris also been resisting bankers' on Friday, provides for the demands for a new clause to be rescheduling of all principal fall inserted in the agreement to the ing due in the period 1988 to 1985, effect that debt service could no over 15 years. Repayments are longer be rescheduled.

The agreement paves the way

between bankers over the Paris Club in December.

COMMERCIAL banks have amount of new money that

for the release of an SDR82.8m The deal comes 11 months after compensatory financing facility to Ivorigo Government declared and an SDR94m standby credit the Ivorish Government declared and an SDR94m standby credit likelf mable to service its debt from the International Monetary owing to the college of world. Fund, The Fund had made dismerket cocos and coffee prices. bursement conditional on the Although a rescheduling agreement and in uniformly marched in many with communical and offer ments with communical and offer. ment was in principle reached in ments with commercial and offi-mid-February, ratification was cial creditors. A rescheduling delayed owing to disagrament agreement was struck with the

#### S Africa likely to curb credit

By Anthony Robinson in

THE South African authorities are expected to announce a package of credit restrictions and higher interest rates this week to curb a sharp rise in economic growth before the balance of payments is

The Reserve Bank, worried by a sharp rise in credit demand and soaring money supply, is expected to raise its bank rate by at least one per-centage point from 10.50 to 11.50 per cent. The commercial banks, squeezed by lower mar-gins after the recent sharp rise in bank borrowing and higher money market rates, are expected to follow suit by rais-ing their prime rates from the

current 14 per cent.
The first sign of a more restrictive monetary environ-ment came on March 9 when the Reserve Bank raised the bank rate from 9.5 to 10.5 per cent. The Reserve Bank recently reduced its 1988 target range for growth in the broad money supply, M3, to between 12 and 16 per cent.

This is two percentage points below the 1987 target and consistent with 3 per cent growth and a gradual reduction in inflation from the pres-

ent 14.3 per cent. Seasonally adjusted, how-ever, M3 grew by 22.6 per cent over the first quarter, reflecting the 5 per cent surge in Gross Domestic Product growth over the last quarter of 1987 which continued into the first quarter of this year. Faster growth has sucked in imports while exports have failed to keep pace. This has resulted in a sharp

deterioration on the trade account and what is believed to be an overall current account deficit over the first

Last week Dr Gerhard de Kock, governor of the Reserve Bank, warned Afrikaner businessmen:"If South Africa enjoyed normal political rela-tions such a deficit would automatically have been financed to a considerable extent by a normal inflow of foreign capital. But because of our unique political position in the world we cannot depend on such an inflow."

If the current account was not kept in surplus or "reason-able equilibrium" he added. "excessive downward pressure might be brought to bear on the rand exchange rate and/or the gold and foreign currency

In March last year South Africa signed a three-year debt repayment agreement with its major creditor banks under which it agreed to repay by June 1990 \$1.42bn of the \$13bn frozen by the unilateral "debt standstill" imposed in August

a total of \$10bn kept outside the standstill "net" and fully This stood at around \$24bn in August 1985 but has since been reduced to just over

## French voters weigh up the 'bad' and 'worst' ALL THE chips are now down for the final round of the French presidential election next Sun-

day.

Although Mr Jacques Chirac, the right-wing Gaullist RPR Prime Minister, is making a frenzied effort to win back some ground from President François ditterrand, the hot favourite, by staging a last-minute electoral marathon around the country he spoke at Bordeaux, Toulouse and Montpellier yesterday - the last major unknown in the election was lifted at the weekend. Before a crowd of about 40,000

drenched by the rain in the Tuileries gardens in the heart of Paris, Mr Jean Marie le Pen, the National Front leader who polled 14.4 per cent of the vote in the first round, urged his supporters not to vote for President Mitterrand but did not encourage them to vote for Mr Chirac either.

In his most theatrical and bomin his most thearrisa and com-bastic style, the stocky, blond leader of the French extreme right told his voters that they had the choice between "le pire", the worst – in other words Mr Mitterrand, and "le mal", the bad, or Mr Chirac. A few hours earlier, he had basked in his new-found international stardom by leading a procession of about 25,000 supporters through the streets of Paris to the statue of Joan of Arc near the Tuileries. Before he spoke in the gardens, a Latin mass was held in the rain. SS sign.

Chirac's uncontested leadership of the right is at risk in next Sunday's

presidential run-off. writes Paul Betts in Paris

When he finally appeared on the podium to the now familiar operatic crescendo of the slaves' chorus of Nabucco, which Mr Le Pen has adopted as his signature tune, a group of burly coalminers with blackened faces and lilies of the valley hanging from their bine overalls and a farmer with a pitchfork stood around the National Front leader in the ultimate expression of kitsch.

Sheltered under a big chestnut tree, the assistant of a National Front deputy accosted me and remarked: "In Britain you don't have these problems. You have Mrs Thatcher." He added that Mr Le Pen had been misrepresented On the eve of Mr Le Pen's

rally, exceptional security measures were deployed in Paris to avoid a possible clash between the trade union May Day marches and the National Front celebrations. Despite the heavy police presence, three local offices of the National Front were sacked and the equestrian statue of Joan of Arc near the Tuileries was defaced with a black spray



on the surface at least. But if Mr Le Pen had openly endorsed the Chirac candidacy, he risked This is already beginning to mise with Mr Le Pen.

score in the first round, Mr Le Pen has been regarded as one of the key arbiters in the run-off between Mr Mitterrand and Mr Chirac next Sunday. Although Mr Le Pen has not minced his words against Mr Chirac and his RPR Gaullist party, the National Front leader chose to limit the damage for Mr Chirac by calling on his supporters not to vote for Mr Mitterrand but at the same time not endorsing Mr Chirac. bility and respectability as well as his local bases by forcing the traditional right to negotiate This may appear paradoxical, more openly with him.

embarrassing the Gaullist Prime happen. While Mr Chirac is cont-Minister in his efforts to attract inuing to insist he would not centrist voters fiercely opposed to envisage a deal with the National any compromise between the Front, Mr Charles Pasqua, his mainstream right and the Interior Minister, has suggested National Front. At the same in the last few days that there time, Mr Le Pen did not want to was no fundamental difference offend his own grassroots support drawn to a significant extent National Front and the current also from disgrantled RPR voters French right-wing majority.

by urging them to vote for Mr Mr Pasqua's statement has been regarded by some commen-However, Mr Le Pen's position, tators as a major political blunas for that matter the Mitter-rand-Chirac television duel last gamble to attract National Front week, is unlikely to make much votes to Mr Chirac as the Gaullist difference to the final vote next candidate pirouettes to win the Sunday which Mr Mitterrand is support of the centre. For Mr Chiwidely expected to win, according rac every vote he can get is now to the last batch of opinion polls. crucial not so much to defeat Mr But Mr Le Pen has now sown the Mitterrand, which is against all seeds for the political denouement after the May 8 election. Worst.

Mr Chirac, after his poor peragain on French radio yesterday, formance in the first round, must is to force the integration of his at all cost make a respectable movement into the so-called tra-ditional or "respectable" French much as possible the gap with Mr right. He believes that with his Mitterrand. If he fails, his efforts 144 per cent he is now an essent o become the uncontested leader tial component of the French of the French right will be seriright as a whole and can no lon- ously, if not irrevocably, underger be treated as a freakish and mined. If he succeeds in polling a marginal political phenomenon. respectable score of 48-49 per He also intends to use the next cent, his chances will remain cantonal and municipal elections good in the inevitable remodell-to strengthen his political credi-ing of the French right

> But whatever happens, one thing is certain. From now on the traditional right will have to contend with and probably compro-

## Opec fumbling of export cut offer underlines rift

Petroleum-Exporting Countries between the big Gulf Arab producers, mainly Saudi Arabia and Knwait, and the rest of the cartel's members reached a new depth in the early hours of yesterday morning, when Opec Opec would agree to cut produc-failed to agree any response to an tion and thereby push prices

ninth life

cut exports.

BY STEVEN BUTLER

Oil markets had firmed in recent weeks, as much through the fear as the expectation that offer by non-Opec oil exporters to back to the \$18-a-barrel benchmark. With that possibility,how-Despite the sharp drop in oil ever unlikely, no longer on the prices yesterday, however, Opec horizon, the markets are back to has not yet run the course of its the fundamentals of oversupply and weak demand.

that show demand for Opec oil rising steadily to well over 18m barrels a day in the second half of 1988. That compares to current production in the region of 17.5m b/d and would be enough to skim off the current exess of supply

wait or take chances with the world's oil reserves. It has the for.

Or are they? There are plenty inexact science of price forecast. luxury of being able to take a of supply and demand projections ing. Iran yesterday accused Saudi long view on oil markets and from analysts around the globe Arabia of seeking low oil prices wants to maintain demand for oil in order to harm Iran's war by keeping it at a competitive efforts, and this is almost cer-price. Many now believe the Sautainly one element in a complidis are seeking a \$15 price — far cated equation. The increasing below the Opec reference price of tension between these two Opec \$18. members was underlined by the Saudi move last week to break whether Opec has lost an historic diplomatic ties with Iran. whether Opec has lost an historic opportunity by letting an offer to

His strategy, as he implied

Still, the question remains and lift prices.

Most of Opec, led by Iran the price hawk, does not want to price hawk, despectively and the price with Iran.

Just as important, however, is cut production from non-Opec that fact that Saudi Arabia is situation of the production from non-Opec that fact that Saudi Arabia is situation of the prices.

# Discovery is a never ending process.

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valuable attribute. In our production we use cellulose fibre, one of

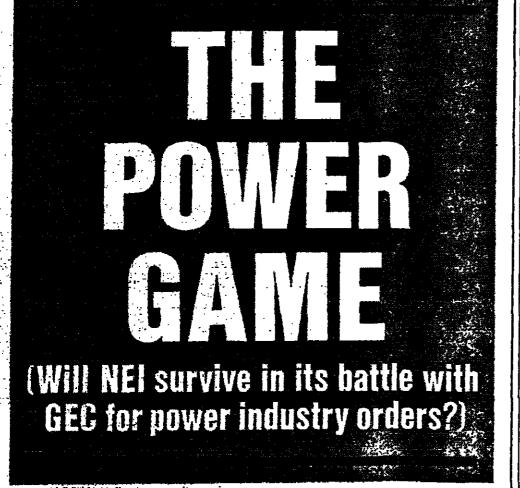
nature's most exciting raw materials. It has a number of different characteristics. Some we know, others we are researching, in the knowledge that it can lead to

new products.

Through extensive research and development STORA is today one of Europe's leading forest industries, using hi-tech production methods. Fine paper from Papyrus is a good example of our successful exports into the world market, ie to book and magazine publishers who demand the best possible printing results. STORA

We've come a long way from Columbus 700 only progressive companies prosper

A group has a comover of more than SER 20,000 million and has approximately 22,000 employees. The Head Office is located in Falun, Sweden, FOREST and FOWER form the basis FIGRA TIMBER produces high quality sawn timber and joinery products. Pulp is marketed by STORA CPLL, BILLERIJD manufactures packaging paper, board and speciality paper. Fine paper RLS and newsymat and magazine paper from KVARNSVEDEN. HYLTE BRUK and STORA FOREST INDUSTRIES. Other milks are BERGVIK KENI (chemicals), STORALENE (non-woven fabrics), MAN (printing triks) and the STORA MINE (the Palun Mane, red paint pigment and sulphur chemicals). All research and development is carried out by STORA TECHNOLOGY.



in this month's BUSINESS Magazine we look at the power struggle in the power industry.

Will little known NEI survive its battle with GEC to win orders from the CEGB?

Or will there be a major meltdown in the industry? Also la this issue our investigative writers explain how Drexel Burnhands Mike Milken changed the world, unravel Kuwait's billion dollar investment spree, ask if America's hottest developer is all heb Tramped up to be, and look at Professor Roland

Smiths climb to the top. With powerful stories on Wembley Stadium, the record market and today's top architects, you simply can't do business



#### overseas

By Stefan Wagstyl in Tokyo

JAPAN'S investment in foreign \$608m (£337m) from nearly \$11bn in February, according to figures The Ministry of Finance report

shows how quickly the flow of Japanese funds shrank in a month of uncertainty on the for-eign exchange market. The US dollar was weak during most of March, amid reports that Japa-nese institutions were either selling or planning to sell large hold-ings of the American currency. In addition, since the financial year ends in March for most Jap anese institutions, many compa-nies sold foreign securities for accounting reasons. Purchases of foreign securities are thought to have recovered sharply last

Net purchases of overseas bonds in March amounted to \$1.14bn. There were net sales of foreign equities to the tune of

Meanwhile, Japan's surplus with the rest of the world continues to shrink - albeit very slowly, according to the minis-

try's figures.
The seasonally-adjusted current account surplus for March was \$7.28bn, against \$7.86bn in February. The adjusted trade surplus was \$8.40bn, against \$8.45bn. Exports were 0.5 per cent down at \$20.8bn while imports fell 0.4 per cent to \$12.4bn.

For the financial year to the end of March, the current account surplus was \$84.54bn, down from \$94.1bn — the first year-to-year decline in seven years. The trade surplus was 94.3bn, down from \$101.6bn in

A sign that the decline in the surplus might be greater in the current 1988-89 year came with the publication of customscleared trade figures for the first 20 days of April.

These, calculated differently from the balance of payments figures, showed a a 38 per cent increase in imports to \$10.7bn, compared with the same period last year, and a 12.5 per cent surge in exports to \$13.9bn.

a continuing process.

Economics Vice-Minister Wang Chien-shien claimed to be quite satisfied with the talks, which ended at the weekend. They were

Chris Sherwell, recently in Brisbane, reports on a major event in Australia's bicentennial calender

## Expo 88 puts Brisbane on international display

its way around and above vast polyester canopies known as "sun sails". Modern sculptures dot the landscape. These are dot the landscape. These are some of the features of the 40-hectare site of Expo 88, a sixmonth world fair opened by Queen Elizabeth at the weekend. Expo 88, with the theme "Leisme in the Age of Technology", is easily the biggest event in Australia's bicentennial year, and probably in its history. The last time the country put on an expowas in 1888, to help mark the first 100 years of white settlement.

Brisbane hopes the event will help make it Australia's second most popular tourist city after ever, is that Expo 88 is now cersydney. Certainly it will do more tain not to be a failure. Heavy than the 12-day Commonwealth advance sales of discount-priced Games in 1982 to put the city on the map, and probably more than the 1992 Olympics, had Brisbane exceeded. According to Sir LLew won the right to hold them over

Australia will also benefit. However, as preparations have progressed over the past four years, (50m) and Osaka in 1970 (64m), Expo 88 has been the object of this seems small beer. But it

A FUTURISTIC monoral weaves doubt and derision from Canher would exceed attendances at its way around and above vast ra, from Australia's other states Seattle in 1962, Spokane in 1974 and even from some quarters in and New Orleans in 1984, and would compare well with the last Only recently have the govern-ments of key states like New South Wales and Victoria decided

ments of key states like New attracted 6m visitors.

South Wales and Victoria decided to participate. Even the Lord is plainly setting an example is in participation. A total of 52 governments from 45 nations will be exampled to the control of th

terry become more closely associated with the event.

One reason for their hesitancy
was its clear identification with
the Queensland Government, and
in particular Sir Joh Bjelke-Peterson, the former maverick state
premier. His departure from
office last year contributed to the
change of sentiment. change of sentiment. A more important reason, how

The state of Queensland and Australia will also benefit. However, as internations benefit flowers.

world's fair in 1986, which

represented, well in excess of the original target of 30 and more than any previous expo has

attracted.

Bigger countries have offered financial assistance to some countries to allow them to attend. Kenya and the small South Pacific labrad states, which see major tourist potential in being in Brisbane, have been assisted in setting up exhibitions

and displays.

Two disappointing absences are India and Saudi Arabia, which clearly had more difficulty getting to grips with Expo 88's theme. One unusual participant is the Vatican, which will exhibit some of its treasures. One of the four remaining copies of the

exhibitors are IBM and Ford of the US, Fujitsu of Japan and Cad-bury Schweppes of the UK - all through their Australian subsidiaries. At the other extreme, exhibitors are IBM and Ford of the productions; and a and beverages.

A\$50m amusement park offering thrill-seekers three rollercoaster will come from the Expo site integer.

The third major contribution will come from the Expo site itself. Elaborate as it may now the Queensland Teachers' Credit Union has a large stand.

When visitors are not being absorbed by the pavilion exhibits, they will be entertained 12 hours a day, seven days a week with a programme of 20,000 events arranged by Mr Ric Birch, the man who produced the opening and closing ceramonies at the Los Angeles Olympics.

With a budget of A\$36m, he is laying on a day and night parade aying on a day and night parane daily, non-stop street entertain-ment throughout the grounds and regular shows and cancerts almost every hour in four other locations — a river stage, an amphitheatre, a town square-type plaza and an "aquacade."

Next door to the expo site are two more attractions: the Queensland Performing Arts Complex,

year, reinforcing the estimated sum, will be redeveloped.

Asibn boost Expo 88 is already giving to the local economy.

Indeed, the main concern about for the bulk of the site. RemainExpo 88 is no longer whether it will be a success but whether the site another will be a success but whether Asion. Since the area originally Rrisbane can cope. Expo's organisers insist there will be no Asion, the sale will ensure a surisers insist there will be no Asion, the sale will ensure a sur-

featuring performances from the revenue, a good proportion of it already under English Shakespeare Company and the Peking Opera, a Bee A\$125m will come in from exhibitors and dance is 30m.

The Brisbane area will also seem, like all fairs it is only templay host to 75 international conventions during the course of the bane's River, once an industrial

accommodation shortage. As of plus.

last month, more than 2m roomnights were still available in Brishane and the nearby Gold and Sunshine Coasts.

Exercise The Proposition of the commodation cannot be built as waterfront convention cannot be built as waterfront convention cannot be built as a waterfront convention cannot be

Sunshine Coasts.

Even financially, Expo 88 can claim to be setting a precedent. The only government funding it received was a loan. And according to Sir Liew Edwards, it will known a small surplus.

About A\$150m of the A\$450m don in 1851 — will be at Seville in budget will be recouped as ticket revenue, a good proportion of it already under way. Unlike most from advance sales. Another recent events, it will be a "universal" expo. The projected attention rentals, soomsorships, and dance is 30m.

## UN chief to hold talks on Western Sahara

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THE GUNS have fallen in West-em Sahara ahead of the arrival em Sahara ahead of the arrival today of Mr Javier Perez de Cuel-lar, the United Nations Secretary General, in Morocco today to try to negotiate an end to the protracted conflict over the north African territory, Reuser reports from Rabat.

No fighting has been reported for more than three months in the conflict pitting Morocco against Algerian-backed Polisario Front guerrillas fighting for inde-

Mr Perez de Cuellar will first see King Hassan before flying on for talks with the leaders of Mauritania and Algeria. He will also meet top Polisario figures in Algeria.

He is expected to push for com-promises over arrangements for a UN-sponsored referendum on self-determination in the terri-

## Taiwan trade goal eludes US

THE US has admitted that, after four days of intensive trade talks with Taiwan, it has failed to achieve its main goal - a firm bilateral trade liberalisation plan

The US delegation had a long agenda, including improved pro-tection of intellectual property, more liberal access to Taiwan's financial markets, further liberal-isation of imports of agricultural products, additional lowering of industrial tariffs and removal of a large number of non-tariff bar-

However, the discussions -the first general trade talks between the two sides for a year - were described as a useful contribution to what the US views as

Swiss Bank Corporation: The professional interface.

When the markets are racing

to keep up with the news,

"not a battle between winner and The US goal on this issue is to loser, he said. extend national Also of interest was procure eigh suppliers.

bilateral imbalance.

Behind Washington's agenda is that financial markets could only the recognition that Taiwan has be liberalised step by step. become the US's fifth largest
become the US's fifth largest
No progress was achieved on trading partner, with a bilateral agriculture. The US delegation trade surplus of \$16hn last year ended by referencing its opening

ment from US suppliers for major Even so, the Taiwanese indi-government projects, this being cated willingness to allow four the most direct way to reduce the new US insurance companies to

Taiwan also possesses the requests, including progress world's third largest reserves of towards the elimination of subsigoid and foreign exchange.

The US, which argues that Vice-Minister Wang stated that Taiwan needs to adopt policies Taiwan would not consider low-equivalent to those of other ering agricultural tariffs, an issue waster trading posteriors.

equivalent to those of other ering agricultural tariffs, an issue major trading nations, was disap- on which the Government facts pointed at Taiwan's unwilling- severe domestic pressure. He did ness to extend bilateral copyright announce, though, that Taiwan protection to future infringe- would consider lowering tariffs ments of pre-1975 works.

Taiwan also indicated that it delegation repeated its desire to did not want to establish a see further reduction in tariffs, "world-class financial centre". especially the high ones.

#### Tamil Tigers kill 39 in ambush attacks By Meryyn de Silva

TAMIL Tigers killed 39 people in attacks in Sri Lanks over the weekend. Almost all the victims,

The soldiers and seven other passengers were killed when the Tigers ambushed a van in the island's north-east. On Sunday, a state-owned bus hit a Tiger land-mine on a road leading to Trin-comalee, killing 26 passengers.

By attacking isolated Sinhalese "settler-colonies" and Moslem homesteads, the Tigers are put-ting tremendous political pres-sure on President Junius Jaya-

The emergence of two armed youth groups called Jihad and Hizbollah has alarmed the Gov-

## Nigerian nationwide strike ends as detained union leaders freed

BY MICHAEL HOLMAN

creases in petroleum prices ended yesterday following ntense negotiations between overnment officials and labour

The Government has agreed to the principle union demand that four detained union leaders be released said the Labour Ministry in a statement issued after five hours of negotiations with eight mion leaders. Labour Minister Aboubacar

Umar made no mention of the unions' second demand that there should be no further petro-

there should be no intrast pento-leum price increases.

There was no immediate com-ment from the union leaders.

May Day rallies were banned

War 'affecting

Mozambicans'

one-third of

By Michael Holman

cials detained by government in an effort to curb what has become a sustained protest underline the fact that the mili-against the military govern-ment's economic austerity pro-being steadily eroded, and the

ern city of Jos.

Yesterday was the May Day international Monetary Fund and holiday and Lagos, the country's the World Bank, co-architects of main city, was quiet. Last week the programme.

NATIONWIDE strike in in Nigeria as senior government bank and insurance workers geria to protest against and trade union officials met yes stayed away from work, as did many hospital workers, and bus ded vesterday following A spokesman for a six-member services were disrupted by striklabour delegation, speaking ers. The city's international abbefore the meeting, said it would port, hit on Friday by absences of port, hit on Friday by absences of

Further strikes this week will being steadily eroded, and the successful defiance of bans on ment's economic austerity programme. He said the delegation would also seek a meeting with President Ibrahim Bahangida.

The protests arose from a midaprolarity is low. Relaxation of its economic austerity programme might restore some lost support, but that would inference of the said of the s

## Roh appoints ex-army chief to top party post

MORE than one-third of Mozam bique's 14m people have either fled the country, been displaced from their homes, or directly South Korea yesterday named a controversial former Army gen-eral to a top post in the ruling affected in other ways by the war waged by the South African-backed Mozambique National in an unexpected move, Mr Roh appointed Mr Park Joon Byong, a former four-star gen-eral, to the position of secretary-general of the DJP. A long-standing parliamentarian, Mr Yun Gil-jung, 71, was appointed party chairman. Mr Park, 57, is blamed by the opposition for his alleged leading role in the army's repression of an uprising in the southern city of Kwangin in May 1980 in which esistance (MNR), says a report

published in London today by the British charity Christian Aid. British charity Christian Aid.

The report, "Mozambique:
Caught in the Trap", describes a
systematic campaign of destruction in which villages and crops
have been destroyed, livestock
slaughtered, and civilians massacred. "Conditions in areas
stacked by the MVN are hor.

cred. "Conditions in areas attacked by the MNR are hor rific,", Jenny Borden, head of the organisations's Africa section, said yesterday.

The description of the rebels' tactics is corroborated by an tactics is corroborated by an mer President Chun Doo Hwan, we work — then a serving majoranalysis of the war released last month by the US State Depart-ment. At least 100,000 civilians have been killed by the MNR in the last two years, says the analysis in a carefully researched indictment. A further 1m have

fled to neighbouring countries.

The rebel body was created in 1977 by the white Rhodesian goverument. South Africa took over the MNR after Rhodesia became

abwe in 1980, and has con timued to support the rebels.
"Mozambique: Caught in the
Trap", Third World Publications,
151 Stratford Road, Birmingham
B11 IRD. £2.95.

general - and two other army chiefs, as the "five enemies" of operation to quell the uprising — party's disastrous showing in the which was conducted by paratroopers — but with mopping-up operations thereafter.

The party reshuffle had been widely predicted. Government of the past, he has welcomed an inquiry into the events of Mar. operation to quell the uprising -

Mr Roh - then a serving major-

In the past, he has welcomed officials said that Mr Roh is also an inquiry into the events of May expected to drop some unpopular 1980 in the belief that his name ministers from his Cabinet some would be cleared.



Mr Park takes over the post of DJP secretary-general from Mr Kwangju.

Mr Park has often denied his alleged culpability in the killings which resulted from the suppression which resulted from the suppression with 27 other key IMP offialleged culpability in the killings mer newspaper editor who which resulted from the suppression of the uprising. He was not in charge of the initial military clais to take responsibility for the

time this week.

SHIPPING REPORT

## Crude oil tanker rates weaken

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

Several major charterers were said to have inquired for VICC tonnage in the Gulf, but prices were depressed by the availability of around 4.5m tonnes dead
wormstage 348.

The Mediterranean markets are continued on a slow note, but there dry cargo markets.

WORLD ECONOMIC INDICATOR UNEMPLOYMENT weight of tankers.

E. A. Gibson, the London brokers, said a shipment of 235,000 tonnes to Taiwan was fixed at Worldscale 38, while French char-

terers were paying around World scale 35 for Western discharge. Brokers said there was renewed interest in clean prod ucts carriers of around 50,000 tonnes for the run to Japan, for which rates increased to World scale 150. The firmer trend for products tankers also encompassed ships of around 30,000 tonnes, for which rates of around Worldscale 170 were obtainable for similar voyages.

For the shorter voyage to India, ships of around 25,000 tonnes were receiving Worldscale 235, with an additional 10 points for loading in the northern Gulf.

RATES FOR most classes of crude oil tanker weakened last week as representatives of the Organisation of Petroleum Exporting Countries discussed a ship of 124,000 tonnes for discount reductions in Geneva, but. charge in France. Earlier, American weeks of very large crude carrican charterers fixed a VLCC for ers remained confident that offices would turn upwards reported to be in the upper was little was an increase in inquiries towards the end of the week. Rates fell in the Caribbean area, but there was little towards the end of the week. Rates fell in the Caribbean area, but there was little towards the end of the week. Rates fell in the Caribbean area, but there was little towards the end of the week. Rates fell in the Caribbean area, but there was little activity in the West African marks. Rates fell in the Caribbean area, but there was little towards the end of the week. Rates fell in the Caribbean area, output reductions in Geneva, but. Charge in France. Earlier, American marks fell in the Caribbean area, but there was little towards the end of the week. Rates fell in the Caribbean area, output reductions in Geneva, but. Charge in France. Earlier, American marks fell in the Caribbean area, output reductions in Geneva, but. Charge in France. Earlier, American marks fell in the Caribbean area, output reductions in Geneva, but. Charge in France area for cross-UK/Continent trademarks are provided to be successed as the end of the week. prices would turn upwards reported to be in the upper brokers said this was not likely Worldscale 30s.
The Mediterranean markets to be maintained

> **WORLD ECONOMIC INDICATORS** UNEMPLOYMENT

USA 000's	Mar.'88 6,801.0	Feb.'88 6,938.0	Jan,'88 7,046,0	Mar.'87 7.791.0
UK 000's	5.6 2,592.1 9.3	5.7 2,665.5 9.6	5.8 2,72 <u>2.2</u> 9.8	7,791.0 6,5 3,143.4 11.3
W. Germany 600's % Neltherlands 000's	Feb. '88 2,516.5 9.2	Jan.'88 2,518.7 9.2	Dec.'87 2,308.2 6.4	Feb.'87 2,487.6 9.0 708.7
% Belgium 000's	70 <u>0.7</u> 1 <u>2.2</u> 476.1	700.3 12.2 493.8	697.0 12.1	708.7 12.3 568.4
Japan 000's %	11.6 1,660.0 2.70	12.0 1,660.6 2.70	498.4 12.1 1,620.8 2.60	12.3 1,740 2.86
France 990's	Jan. '88 2,689.3	Dec.'87 2,676.6	Nov.'87 2,670.4	Jan.'87 2,728.7
Haiy 000's %	3,531.0 15.2	3,447.0 14.8	3,325.0 14.3	11.6 3,330.4 14.3
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the news can't keep up with the markets.

The financial markets never stop, and the

With information flooding in at electronic

pace in foreign exchange can get dramatic.

speeds, you need to sift out what's new and what's not, and what's relevant to you.

You can't keep up with the whole world, but

Tory MPs

press for

Rowntree

By Michael Cassell, Political Corresponde

bid referral

THE GOVERNMENT faces

mounting Tory backbench-pressure to refer the bid by Nestlé of Switzerland for

Rowntree, the York-based con-

fectionery group, to the Monopolies and Mergers Com-

About 20 MPs, including Mr

Michael Heseltine, have so far

signed a Commons motion crit-icising the "predatory actions"

of overseas companies which it

claims are themselves pro-tected from takeover by their

Mr Heseltine has written to

Lord Young, the Trade and

Industry Secretary, voicing his

objections to the proposed £2.1bn takeover.

that acquisitions involving countries that usually treated

each other as equals were

However, he accused the

Swiss of acquiring businesses abroad while denying foreign

companies opportunity to

The Department of Trade and Industry said it knew of

no blanket law forbidding for-

eign takeovers of Swiss compa-nies. It is investigating possi-

Mr Heseltine said yesterday

national laws.

## Tighter security expected after Netherlands killings

A TIGHTENING of security proures for British forces serving in Europe is expected to be reported to the Commons today by Mr George Younger, the Defence Secretary, after the mur-ders by the IRA of three off-duty servicemen in the Netherlands. Mr Younger, who has already pledged that everything possible will be done to increase security

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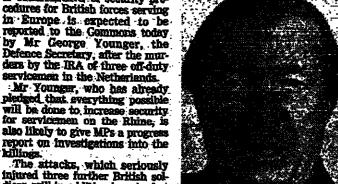
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report on investigations into the The attacks, which seriously injured three further British sol-diers, will in addition be raised at tomorrow's scheduled meeting in Dublin of the Anglo-Irish inter-governmental conference.

The Irish Government has already made clear that it intends to raise the March shootings of three IRA members in Gibraitar. Last week, Mr Charles Haughey, the hish Prime Minis-ter, said he was "gravely con-carned" about disclosures made in a Thames TV programme alleging that those killed in Gibraltar were shot while their hands were in the air.

The weekend murders in the governments expected to focus their attention not only on ways along with the ill-fated Gibraltar of strengthening cross-border co-mission, have formed part of an



combat IRA activities on the Con-Mr Haughey said yesterday that he totally condemned the latest killings, while Mr Alan Dukes, the leader of the opposition Fine Gael party described the killings as despicable. He said the Provisional IRA had shown by its actions that it was "the enemy of all of us."

Reports in Dublin indicated Netberlands will now be added to that Sunday's killings were not a the Dublin agenda, with both Gibraltar revenge attack. One sted that it might. source sugge

Mr Gerald Kaufman, the

shadow Foreign Secretary, led

the political history of the 1980s.

taken "an unprecedented beat-

ing" while Labour's had been

enhanced by its attacks on the poll tax and social security

National Health Service. Mr Bryan Gould, Labour's

trade and industry spokesman said at the weekend that Mrs Thatther's "image of unshakea-

ble resolution" had disappeared

in the wake of the Government's

and 5 per cent for the Social

Democratic Party. The poll indi-

council seats were last contested

Local elections, Page 7

tal and selfish society."

demonstrate the terrorist organi sation's continued ability to strike at British targets. An IRA statement issued in Belfast 12 hours after Sunday morning's attacks said: "We have a simple message for Mrs Thatcher - disengage from

Northern Ireland and there will

be peace."

The statement went on to make an obvious reference to Mrs Thatcher's attendance at an airport ceremony for the bodies of the two army corporals killed during an IRA funeral in Belfast in March. "There will be no haven for your military personnel and you will regularly be at airports awaiting your de

The IRA has frequently shown that it can mount attacks on the Continent, where military personnel are often less protected, presenting more public targets, in 1979 the IRA killed the British ambassador in The Hague and his Dutch assistant. A year later the IRA shot dead a British colonel serving with the British army on the Rhine. It also shot dead a Belgian banker, mistaking him for a British diplomat.

There have also been several IRA bomb attacks against the British military in West Germany and Belgium. A year ago, a 220lb bomb exploded at a Nato officers' club near Düsseldorf. More than Justinian, Page 6

Eric Short on why Black Monday did not cloud pension funds' future

## Through the crash without a scratch

the stock market collapsed last autumn — generally comprised a mixture of incredulity and

But as far as actuarial consultants advising company pension schemes were concerned, the response can only be described as one of complete indifference.

Mr Tom Ross, a partner with the consulting actuarial firm Clay and Partners, told pension fund administrators at the recent annual conference of the National Association of Pension Funds in Blackpool: "The stock market crash was an irrele-

The return on pension fund ets last year, according to the WM Company, the largest of the firms measuring pension fund performance, was 3.4 per cent including property investment or 2.4 per cent excluding it. In comparison, employees' earnings rose by 8.5 per cent and retail prices by 3.7 per cent.

Since the primary objective of the investment of the assets of a final salary-based pension scheme is to outperform earnings growth, the conclusion is that pension fund surpluses are at least going to be reduced and that contribution holidays will come to an end.

However, Mr Ross told delethey could look forward to cont-

FT~Actuaries All~Share Index Actuarial Value 400 Actuarial Value 1972

inving surpluses and contribu-

compares the expected benefit payments and expected future payment outflow from the fund growth in dividends. with the projected inflow through contribution payments and investment income.

being the actuarial surplus.

no pressure to sell equities or any other investments to meet
liabilities, the actuary regards

In past tew years and the restriction of this gearing, the size of the deficits would be magnified. Mr Ross showed that during deficits would be magnified. Mr Ross predicted levels of at least limited and magnified and magnified

purposes equity share prices are irrelevant. The driving force in equity values, as far as pension for that apparent paradox. In his actuaries are concerned, is the valuation process, the actuary current level of equity dividend

On that basis, the actuarial value of the FT-Actuaries All Share Index has in recent years To get an easy comparison, he lagged behind its market value as discounts outflow and inflow to shown in the table. Even after find a present value of liabilities October, there is still a positive and assets - the excess of the gap between market and actuar-value of assets over liabilities ial value.

Since most pension funds have ties has been extremely buoyant even using the discounted divi-a positive cash flow and there is in the past few years and did not dend growth value. But because

equities as providing an increase dividend growth less retail price 50 per cent of payroll - a level ing stream of dividend income. increases) over the four quarters that would require a doubling of ing stream of dividend income. increases) over the four quarters
The stock market crash was was 1.4 per cent, 1.3 per cent, 3.3 The stock market crash was was 1.4 per cent, 1.3 per cent, 3.3 the normal employer contribu-irrelevant, because for valuation per cent and 2.3 per cent. But in tion rate to eliminate.

the first quarter of this year, real dividend growth was 4.1 per cent, and Mr Ross said the market was predicting such strong growth would continue.

In those circumstances, it is quite possible for the actuarial value to exceed the market value. Indeed, Mr Ross said the dividend growth would be strong enough to ensure surpluses at the next actuarial valuation of pension funds, even though companies are currently not making contri-butions to the scheme.

That is the result of the mas sive growth that has taken place in the size of pension funds. In schemes showed that fund values averaged 2.5 times the company's payroll. By 1986 they averaged

The growth has a significant gearing effect. With buoyant conditions, this gearing magnifies the amount of surplus emerging Mr Ross can predict continuing surpluses. But he was far less

He warned delegates that a 1970s could easily result in sur-Dividend growth on UK equi- pluses being replaced by deficits,

## Labour boosts attack

Buoyed by a weekend Mori poll that puts Labour only 2 percent-age points behind the Conservatives, and by indications that the party may do better than expec-ted in Thursday's local elections, party spokesmen mounted a co-ordinated campaign to highlight the Government's recent prob-

In spite of the recent social security concessions and the completion of the Commons stages of the Local Government

Government sources yesterday bill's stormy passage through the Commons, Mrs Thatcher will this week attempt to head off a com-munity charge rebellion in the Lords by addressing a special meeting of Tory peets meeting of Tory peers.

that it has been fully debated in

#### Council link to develop Manchester

By Ian Hamilton Fazey, Northern Corresponder

MANCHESTER City Council an Manchester Ship Canal Co (MSCC) are to form a property development company to operate miles from the canal, mainly in the city's economically lagging

Profits will help to buy the suggested that recent events might signal a turning point in council out of its statutory right to a majority on MSCC's board. That will enable MSCC to control Mr Kaufman, addressing a May Day rally in South Wales, said Mrs Thatcher's credibility had all its own borrowings and to proceed unfettered with other developments.

Those include an out-of-town retail centre awaiting govern-ment approval, which would have involved councillors in a clash of political and sharehold ers interests.

The canal was acquired last year by Mr John Whittaker, the property developer who chairs Peel Holdings, after an eightmonth takeover battle. He used Highams, a wholly-

recent policy changes. In another speech yesterday, he said the Government had "made greed its moral code" and offered a future in which Britain would be "a brucompany, to buy a majority of preference shares which carried the same voting rights as the equal numbers of more expensive ordinary shares. Most of the lat-ter remain with institutions and The Mori poll for Times Newspapers said the Conservatives had 44 per cent support nationally. Labour is on 42 per cent, with 6 per cent for the Democrats thousands of small shareholders. Mr Whittaker recently sold Highams after transferring its MSCC shares to Greathey Developments, another private com-

pany be owns.

The council and MSCC have cates a 1.5 per cent swing to Labour since the same local announced their intention to end the council's board majority but have had difficulty in working out how to do so.

The majority arises from the city helping MSCC out of financial difficulty in 1904 and 1950. MSCC owes Manchester £7m Mr.C. owes manchester 17m.
Mr Whittaker says that can be repaid quickly. However, the city's Labour leaders asked for \$10m to surrender board power.
The vehicle to make the other 23m is the new property com-pany, to be called Manchester Ship Canal Developments.

The city will own 49 per cent and will sell it land on which to build. The company need not pay for any land until eight years after each conveyance. Outstanding sums will be interest-free.

Land developed by the company will be retained by it, except where housing has been built for sale.

built for sale. If the company's net assets are less than £6m after three years, Greathey will put in cash to make up value. The city's entitle ment to that would then be half.
The deal includes the city helping to get a harbour revision order through Parliament so

legal changes can be made to MSCC's constitution to allow a Mr Whittaker will keep the

canal's disused upper reaches open for navigation and fulfil all drainage obligations. The canal is main drainage channel for 1,000 miles of streams and minor rivers comprising most of the Mersey Mr Graham Stringer, council

leader, believes that keeping the upper reaches open, for pleasure craft at least, will help to regen-erate Manchester. The issue helped to win Labour over. It was something the

canal's previous management was loth to do. A mutually acceptable city council nomines will be an MSCC director. This will set up an interlinking directorship with the new prop-erty company, the board of which

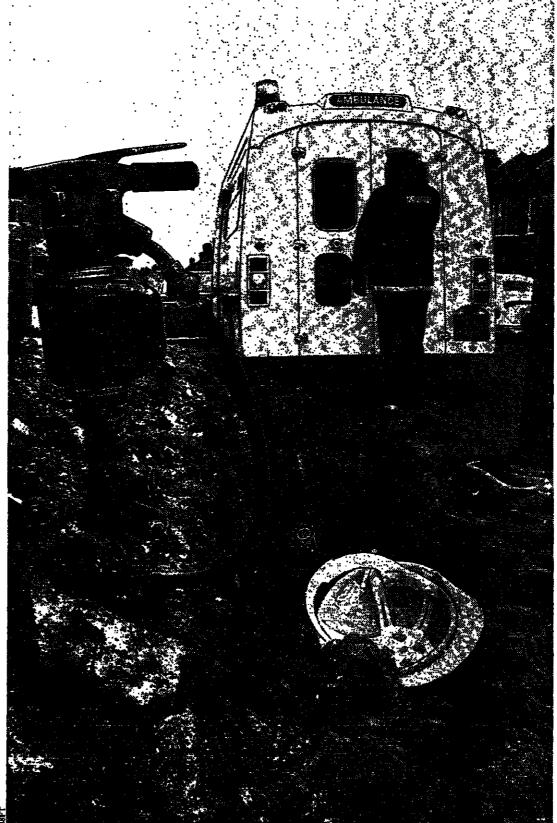
must be unanimous on decisions

worth more than \$100,000. The last issue seems to be the scale of management fees paid to MSCC for all successful projects by the property company. City officials call this rather high and will ask independent consultants to assess reasonableness.

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a new power cable or mapping a whole geographical region, mistakes discovered even downright dangerous.

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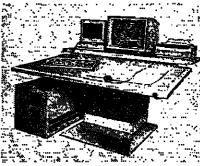
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## on 'uncaring' Tories be made to alter the bill to ensure that it takes more account of people's ability to pay. Yester-day Lord Chelwood, a Tory peer, said he believed the proposals would meet widespread hostility

aged by signs of increasing popular support, yesterday stepped up attempts to portray the Government as uncaring and authoritarian and to show that Mrs would meet Thatcher has lost political credi-in the Lords

Finance Bill — which includes proposals for a community charge, or pull fax — simulation are proposal for includes proposal for incl

A meeting at some stage is not being ruled out, however. If it takes place, Mrs Thatcher will emphasise to peers that the legislation was confided in this 18527 manifesto at the last election and that it has been bulle debeted in

There are expectations that, as in the Commons, attempts might

#### Notice of Early Redemption

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## UK NEWS - EMPLOYMENT

Kevin Brown looks at European Ferries' fight for profits

## High stakes in battle at Dover

tle between Peninsular and Orlental Steam Navigation and the National Union of Seamen over ferry crewing at Dover hides a huge gulf in the relative impor-tance of the dispute to the two

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Floating Rate Notes Schuldverschreibungen - Serie 223

For the three months 30th April 1988 to 29th July 1988 the notes will carry an interest rate of 3,35% (Fibor less 0,10%) per annum with a coupon amount for DM 41,89 per DM 5 000,— note. The relevant interest payment date will be 1st August 1988.

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sides.

For the NUS, battered by a sharp fall in its deep-sea membership and negotiating a possible merger with the National Union of Railwaymen, the loss of negotiating rights with one of the UK's two large farry operators would be a mortal blow.

For P&O, the struggle with the NUS is a vital test of whether its European Ferries subsidiary can match the profitability of the group's other interests in shipping, construction and services.

At the same time, however, European Ferries is small in the context of the group's overall

context of the group's overall financial strength; at £13.5m it accounted for only 4.7 per cent of last year's pre-tax profit of £282m. The dispute has so far cost P&O less than £5m in lost revenue and considerably less in lost profits, because of the huge savings made on wages. The cost has to be set against potential cost-savings of f6m a year which will feed straight through to the

the union to come to terms with of Euroferries' former managers. the muon to come to terms with of Euroferries' former managers, what P&O views as stark reality. Closing the headquarters and None the less, the company seems to have given up all hope of a rapprochement with the NUS seem in this context, the dispute the resumption of services from extension of a management philosophy already applied to the rest of the company.

Externally there are three

However, the short-term gam-ble has to be seen in the light of the serious problems identified first, and least serious, is the by P&O when it took over European Community's proposals pean Ferries just before the Her-to extend Value Added Tax to ald of Free Enterprise accident.
Senior managers say the compowners say could raise prices by pany turned out to be in a far up to 9 per cent.

Second, the community also proposes to phase out duty-free sales as part of the process of completing the internal common market. The GCBS says this could add 25 per cent to fares. The real challenge facing P&O.

Eurotunnel, the Anglo-French consortium which will operate the tunnel, has based its costings

on a passenger tariff set 5 per cent in real terms below the 1986 level of ferry fares.

however, is the proposed Charmel Tunnel, already under construc-tion and expected to open in 1993.

**Eurotunnel** maintains that

when the tunnel opens.

P&O's problem is that it cannot reduce tariffs on this scale and finance its foture requires for new tonnage without a reduction in costs. This is because the present return on capital amployed in the business — around £150m — is only 9 per cent, a level the company says is insufficient even to pay for refur-bishment of existing ships.

The revised crewing arrange-cents for seamen, together with the earlier savings on shore, will generate total extra profits of

generate total extra profits of around 210m, some 15 per cent of capital employed, based on last year's results.

Also, they will maximise the competitive advantages of P&O European Ferries' two biggest ships, which are capable of operating with unit costs up to 40 per cent less than older tonnage.

ating with that roses up to a per cent less than older tonnage, leaving room for tariff cuts in a battle with Eurotomnel.

P&O appears to have a choice between fighting Eurotomnel alone or in alliance with Sealink. An alliance with the other large an amonce with the other large feary operator would remove one element of the competition on the Channel, but it would also require permission from the Office of Fair Trading, which has so far indicated that it would be

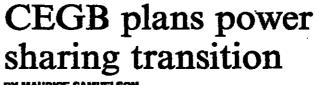
so far indicated that it would be unwilling to accede.

There is a third option, which is for P&O to join forces with Eurotunnel, either through an equity stake or an operating agreement, and run what would amount to a joint service.

The rationale for this is that P&O has skills in areas where Eurotunnel will have no experience such as ticketing, loading

ence, such as ticketing, load

For the moment, the company's long-term strategy is built on the belief that, whatever happens about the tunel, wherever hap-pens about the tunel, kuropean Ferries will be in a stronger posi-tion to fight or negotiate with five years of healthy earnings behind it.



the 78 power stations of England and Wales between two rival companies should be ready in the next two or three months as part of the prepara-tions for privatising the elec-tricity industry.

And from early next year, the Central Electricity Gener-

ating Board management may start rehearsing for the day when the split comes into effect two or three years later. Mr John Baker, the CEGE's corporate managing director. who disclosed the plans, said they demonstrated the Board's eagerness to expedite the privatisation programme smoothly, although some of its views had been rejected by the

The Government, contrary to the CEGB's advice, will transfer the national grid to a company owned by the 12 area distribution boards. In the division of its generating capacity, some 70 per cent, including all the nuclear plant, will be assigned to one company, Big G, and the remainder to Little G.

Wr Baker also said the

Mr Baker also said the CEGB would seek planning permission for its existing investment programme, and

would bring forward plans for "at least one more" PWR sta-tion and a coal station this

Mr Baker, who is expected to become chief executive of one of the generating compa-nies, added that although "a first cut" in the CEGB's generating assets was easy to work out, it could not be finalised until the privatisation legisla-

This legislation, which would require the electricity industry to draw up a sc for dividing its assets, was unlikely to become law before the autumn of 1989.

In order to "sensitise" the CEGB's management, he said the two parkages of assets should be identified well. before the vesting date "and it would be wise to run the whole system for at least a

year on the new bests."

Spelling out the criteria for spitting up the CEGH's coal and oil-fired power stations, he said the two generating companies should have equal panies snown nave equal access to indigenous and imported fuel, a fair mix of oil and gas turbine plant, similar mangower characteristics and plant with technical compatability.

## **Setting standards** for mobile phones

BY TERRY DODSWORTH

new generation of cordless telenew generation of cordless telephone technology have reached of Trade and Industry, the seven
preliminary agreement on a UK companies decided to develop
crash programme to standardise standard systems within the part

which are planning to set up mobile telephone services using digital cordless phone handsets. would allow customers to make

calls from certain locations using their own portable telephones, should be in operation within the next eight months. Some telecommunications industry executives believe that

digital cordless phone technology could have a greater market potential than cellular car telephone systems, which have had runaway success in Britain since their learner than market ago. their launch three years ago.
The cordless equipment will be more limited than cellular because callers will have to go to

ing to establish a world lead in a own portable phonesets.

new generation of cordless tele. In talks led by the Department

their products.

The deal follows recent compromises by all the companion amnouncements by two of the nies, but a set of guidelines is companies, the Ferranti electronics group and British Telecom, which are visualizable to be established over the next two months.

ingual corniess phone handsets. operators — Ferranti, British
If these projects go smoothly, Telecom and Mercury — and equipment providers - Ferranti, Shea; the GPT group formed by Plessey and General Electric Company, and STC, which will make a handset largely developed by BT.

against a background of increas-ing anxiety that variations in the transmission standards on the equipment could prejudice the launch. Officials are worried that different systems could under-mine quality when it is impor-tant to establish a strong marketing image.

specific points to pick up a radio link into the public telephone system. They will not be able to receive calls either. Nevertheless, the service will be much cheaper the service will be much cheaper and one dard technology to sail the service will be much cheaper kets if it does not have than cellular phones, and cus-

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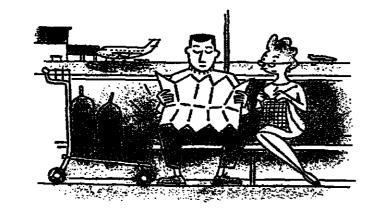
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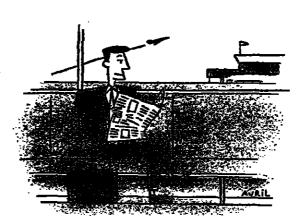
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In troubled waters: The Pride of Kent at Dover

On the other hand, senior managers are adament that they did worse state than had appeared not enter negotiations with the during the takeover negotiations. Intention of breaking the NUS. P&O has attacked the root of There is anger over the refusal of these problems by replacing most

extension of a management philosophy already applied to the rest of the company.

Externally, there are three problems on the horizon. The first, and least serious, is the

ferry tariffs have already risen by 8 per cent over the 1986 base, implying that they would have to

SEVEN BRITISH companies aim- tomers will be able to carry their

sions are a mixture of service

The talks have been held

422. 12.

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A POINT THE

## **Thomas Cook** tries out 'smart card' for travel

TRAVELLERS' cheques and panies buying Ulticards for their travel documentation in paper form might be redundant within three years if an experiment at travels they would use the card Thomas Cook the Midland Rank to draw cash at Thomas Cook three years if an experiment at travels they would use the card Thomas Gook, the Midland Bank to draw cash at Thomas Cook travel subsidiary, is successful.

It is carrying out trials to see

ters' cheques, itineraries, airline tickets and boarding cards. The advantages would include an end to the costly and labour-intensive clearing of cheques and credit cards and greater protec-would insert the card in a special tion against lost, stolen or fraud-alent travellers' cheques.

The scheme, which is in its ear-liest stages, will be aimed primarily at the business travel market. The smart card was developed in France in the 1970s as an electronic chaque book, but is only now beginning to be accepted by the world's financial institutions.

The world's financial institutions. The Thomas Cook experiments will use a new and sophisticated

tiny screen and keyboard.

It is carrying out trials to see whether "smart cards", creditional services companies. The traveller would have to key in a secret identity number to take the place of much of the level of security.

Because information can be been card, ensuring a high level of security.

both entered into or read from the card, it could be used as an electronic accounts book to keep a note of expenses and hotel bills. reader to obtain a print-out of travelling expenses.
Smart cards will be expensive

however, at between \$10 and \$12. To improve their acceptability, Thomas Cook envisages loading

The Visa organisation is already experimenting with a version, the Ulticard, developed smart card developed by Toshiba by SmartCard International of Japan as a credit card. In the New York. It is essentially a US, smart cards are being used pocket personal computer, with a increasingly as electronic "keys" ny screen and keyboard. to secure premises and store per Thomas Cook envisages com- sonal and medical records.

#### Shoe shop report suggests 1,000 outlets should close

THERE ARE far too many shoe mood of realism in footwear shops for the UK market to support, says a report on the indus-

It would take the closure of owners' manufacturing capacity, 1,000 of the 11,500 shoe shops in there is Britain to leave the rest with an keting acceptable level of business, Britis according to Verdict, the retail

Footwear retailing has shown singgish growth in recent years in spite of buoyant demand in other retail sectors. The report suggests that there has been a

lack of product innovation. There are some success stories, however. Marks and Spencer. took a more debaumed approach to footwear in 1980 and has built a market share of about 5.6 per cent the third largest in the UK.

Next's introduction of shoe departments in 1984 has brought per cent last year.

it a 1 per cent market share from

there is now an emphasis on mar-British Shoe Corporation, part of Sears, the dominant retailer with about 22.8 per cent of the market, has launched a marketled strategy. It now takes only 14

retailing. Whereas many shoe

shop chains had been regarded

per cent of sales from its own factories. The economics of shoe shop has worsened during the 1980s. Prices have risen by only 10 per cent while costs have risen by well over 50 per cent. Rising imports of shoes have kept prices down. In 1970, imports took 28 per cent of the

market compared with nearly 60

Verdict on Footwear Retailer. 

#### Drop seen in store shares BY MAGGIE URRY

STORRS sheres will fall 10 per retail sales to holidays, eating cent relative to the stock market out and housing are adverse over the next year, brokers predict in a report on the sector pub-

shank argues that a slowing of means that stores' turnover gains consumer spending growth and are lagging behind rises in costs, the switch of expenditure from squeezing profit margins.

trends for stores groups.

Meanwhile, stores are becoming more competitive, many hav-CI. Alexanders Laing & Cruick Low inflation of retail prices also

#### Trials of a company that never closed

By Richard Waters

ON THE FACE OF IT there seems little in common between the author Mark Twain and Mr Peter Williams. the managing director of Omega Electric, a small Gloucestershire-based electrical

Mr Williams, though, has experienced a famous Twain complaint: reports of his death have been greatly exaggerated, or, to be precise, reports of the death of his company. He has, however, no legal redress for the mistake.

Mr Williams's brush with one of the international giants of the credit rating and information industry, Dan & Brad-street, has left him convinced that companies such as his can do little if mistaken information is given about them. The trouble began last May,

when D&B reported that Omega was the subject of a compulsory winding-up petition. It was not: the subject of the petition was in fact the similarly named Omega Ricc-

The mistake only came to light earlier this year, when a client of D&B noticed the error and broke a confidentiality reement with the agency to

inform Omega.

"We have corrected the miswohlished an apology. take and published an apology. We have gone back to them through our solicitors and made them a reasonable offer," said Mr Ray Fox, com-pany secretary of D&B. The two sides have failed to agree

Another agency, Infolink, primarily as outlets for their ade the same error as D&B and also apologised to Omega. But Mr Williams feels aggrieved that the error may never have come to light, and that he has no legal case against either agency.

According to D&B's lawyers, Oswald Rickson Collier, D&B denied liability on the ground that "matter referring to a subject's financial standing, if published by a credit agency in good faith in the course of its business, attracts qualified privilege." Such privilege is based on the "reciprocity of interest between the parties communicating and receiving the information concerned," said the solicitors.

Counsel's opinion obtained by Omega confirmed that it had no case, said Mr Williams. -D&B emphasised that it checks all publicly available information with the companies concerned and takes every care to avoid errors. It failed to contact Omega about its report because it believed the company had been wound up,

Mr Fox said. "We are not indifferent to companies. If we have done something wrong, we will correct it," Mr Fox said. He added that all companies could be a series of reports we obtain copies of reports pre-pared on them by the agency.

## NEDC to probe packaging trade deficit

THE NATIONAL Economic consultant to the packaging grown over the same period. In Development Council has set up industry. She said: "Our prime a working party to investigate task is to initiate action to a quarter of apparent consumpting trade deficit."

In 1986, the latest year for performance of the UK packaging industry."

Import penetration is more than 50 year cont in the packaging industry.

which figures are available, exports of packaging from the UK totalled £1hm against £1.8hm of imports.

The working party is chaired by Mrs Rowens Mills, a leading the market taken by imports has the market in the packaging hoard and fluting and lining paper categories. Exports exceed imports by a significant amount in only two sectors — metal cans and closures. than 50 per cent in the packaging

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## Peter Riddell looks at the political struggles behind this week's city council elections Oxford weighs up its balance of power

OXFORD CITY Council has sizable housing programme, low increased its rates this year by 88 rents and past decisions to hold per cent. Yet there is no ratepayers' revolt, no stirring in the streets - and no one expects any dramatic changes in the balance of the council after this Thursday's elections. Labour Party members will remain firmly in

control, as they have for the

whole of this decade. The explanation for this apparent paradox is that the city council accounts for only about a Oxford residents. The other 90 moderate authorities. per cent goes to the county coun.

Mrs Barbara Gate cil, which has increased its rates by 9 per cent. In cash terms the city and

county increases are roughly the same, leaving an overall percentage rise of 18 per cent, with little evidence that many voters look at how the bill is constructed. Over the years, the role of the city council has been steadily eroded, especially as a result of the tightening squeeze by central government since 1979. As a district authority in a shire county, Oxford's main spending is on housing, recreational facilities and certain social functions.

This year the city has lost its

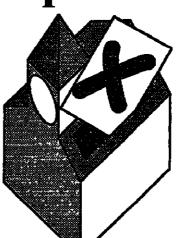
down rates (with no increase for three years and a 9 per cent rise

Meanwhile Oxford, like an increasing number of authorities, is looking to the European Community for small-scale help on some projects, expecting an early announcement on social fund support for a women's training

That illustrates growing frustenth of the total rates bill of tration even among traditionally Mrs Barbara Gatehouse, the mainstream leader of the council, takes pride in the construction of 1,100 houses since Labour took

control eight years ago. However, with a waiting list still at more than 3,000, she complains that the Government is severely restricting further work the council will be even further by halting a joint project with a eroded. housing trust that would cost the

city nothing.
Mrs Gatehouse is particularly



The Government, of course, believes that local authorities should no longer be large-scale worried about the housing bill housing developers or managers. currently going through Parliament which will enable tenants to opt out of local authority control and which is already experienced for the control of th ment looks increasingly redun- and most of its activists - moved

Labour had 29 seats on the coun-continuing SDP only four - a party will do well to make gains.

The Tories admit that the Govsteps. However, one experienced to show it is still in business

about the social security changes, especially by pensionwhich have had a big effect in a city like Oxford, which still has much private rented housing.

If the Tories do less well in

Oxford and nationally than the opinion polls suggested until a few weeks ago, the other main battle will be between the Democrats and the continuing SDP led by Dr David Owen. to opt out of local authority con-trol and which is already causing two-tier structure of local govern-Oxford SDP – all its councillors

grant - creating a need for a big decide to opt on any scale for boroughs in places like Oxford.

The Democrats are fighting all the city's private landlords, then the role of After last May's elections, but one of the 15 wards and the lies elsewhere - in Whitehall.

cil to 11 for the Tories and five suggested electoral arrangement for the Democrats. The third of by the latter predictably having the seats up for election on been rejected by the former. The Thursday were last fought in the SDP portrays itself as a "congood Labour year of 1984, so the structive" force in contrast to the "destructive" Democrats.

According to local SDP party

ernment's recent problems have secretary, Ms Katherine MacLar begun to be reflected on door non, the party's main objective is canvasser said it was a matter of accepting that it is unlikely to niggles and anxiety rather than win seats. There has been a certhe outright hostility of 1985 and tain amount of activity - fund-86. raising, distributing leaflets and The nurses' pay award went canvassing - to fulfill that aim, down well, say the Tories, but but the Democrats hold most of there have been complaints the cards.

What Ms MacLarnon describes as "a band of happy optimists" ers. Labour is also emphasising looks a pretty marginal group at the cuts in housing benefit, present in Oxford – depending largely on Dr Owen for its appeal. It is going to be hard work to maintain the self-styled

striking impression is how, in spite of Tory successes in the 1960s and 1970s, all parties accept that Labour will remain in control of the city council for the foreseeable future - and none of the other parties really appears

They know that the real power

## Drug companies 'will have to prove value for money'

BY DAVID FISHLOCK, SCIENCE EDITOR

inture have to demonstrate their trolled clinical trials. products' economic benefit to the nealth service as well as medirines' efficacy and safety, the bursement under health insur-

The Office of Health Econom-s, think-tank of the British drug industry, also says in the report that by the end of the century, evaluation of the effects of medicine on "quality of life" will be as evidence on the cost and effec-

be considered in assessing reim-

pharmaceutical industry is ance schemes, and even in decid-warned in a report published ing whether to permit the sale of ing whether to permit the sale of edicine, the report says. It forecasts that economic analysis will be undertaken mainly by health care decision-makers.

The report says clinicians may

take more interest in economic factors "when incentives change in such a way as to encourage more efficient medical practice. Present methods of economic analysis should be validated as "Hospital managers and phar-macists may wish to review the fast as possible, the report urges.

side clinical evaluations." The report concludes that this mixture of clinical and economic evaluation of drugs is a "wise

and rational approach.' It says that all concerned with the provision of health care must be prepared to accept more criti-Drug companies that remain ignorant of the techniques "are cal economic evaluation.

common as today's use of controlled clinical trials.

By then, economic factors may tiveness of medicines in order to decide whether they should be included in their hospital formutive when economic evaluation.

By then, economic factors may tiveness of medicines in order to decide whether they should be included in their hospital formutive when economic evaluation. improving quality of life. For instance, when an antibiotic is used to prevent post-operative infection, savings can be 60 times

Economic evaluation in the development of medicines by Michael Drummond, George Teel-ing Smith and Nicholas Wells. Office of Health Economics, 12

<u>Highlights from the statement by Edwin Phillips, MBE, Chairman of Friends' Provident Life Office.</u>

## Friends Provident make excellent progress at home and abroad.

This is the last occasion on which I shall have the pleasure and privilege of reporting to members as I shall be retiring after this year's Annual General Meeting. I have greatly enjoyed my years on the Board of Friends Provident and am proud to have been elected to serve as Chairman for the past 20 years, a period in which the Office has emerged as one of the leading life offices

#### Trading Activities

I am pleased to record continued progress in our trading in all territories. In sterling terms our worldwide new annual premiums increased from £86.1m to £92.5m and single premiums from £177.5m to £265.9m.

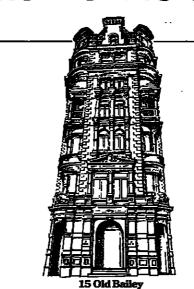
New business sales in the UK were a continuation of our past success. Savings and investment plans produced a 30% growth in new annual premiums whilst the growth in single premium bonds was even more impressive rising from £19m to £84m. New premiums from pension schemes and individual pension benefits rose from £53m to £69m. About a fifth of our new business last year was unit-linked in line with the greater emphasis we are now placing on this sector. During the year we started two new ethical funds, The Stewardship Income Trust and the Stewardship North American Trust. The performance of these funds and our existing Stewardship Trust has been excellent. Even after "Black Monday," funds continued to flow into these Trusts indicating the extent to which this new concept has caught the public's imagination.

In the Republic of Ireland, new annual premium income for ordinary life business exceeded IR£2m for the first time, a 50% increase over the 1986 result. In Australia, the Office's policy of developing distribution channels through both independent intermediaries and "first option" agents has reaped handsome dividends during 1987. In Canada, sales of new regular premium business fell a little short of expectations, but the year ended on a strong note with last quarter sales boosted by the new Universal life policy.

**New Annual Premiums** 

1987

	UK£m	78.6	71.7
	IR £m	5.5	4.3
BIE.	AUS A\$m	16.6	16.1
	CAN CSm	6.3	6.5
	NCide	D	
1	MCM DIDER	Premiums	
洲	New Singa Z UK £m	1987	1986 50.2
影	<u> </u>	1987	
	UK£m	1987 123.5	50.2



Last August, the returbishment of 15 Old Bailey was Room which incorporates some of the most advancer information technology in the City of London from where around £6 billion of world-wide investments in equities, gilts and property are controlled.

#### **UK Provident**

Last year I reported on the excellent way the operational merger with UK Provident was progress

I am pleased to report that we have moved on to the next stage by petitioning the High Court for a transfer of the UK Provident business to Friends Provident under the provisions of Section 49 of the Insurance Companies Act. A full explanation of the terms of the scheme of transfer and a summary of a separate report by an Independent Actuary have already been circulated to members and policyholders and it is expected that the High Court hearing will be in June.

#### Financial Services Act

The Financial Services Act continued to be the dominant factor driving the direction of life assurance markets in 1987. We announced last summer that we would be pleased to offer appointed representative status to experienced agents who were looking for a reputable company whose products they could confidently recommend to their clients. I am pleased to report that about seven hundred such agents have already joined us. I would like, though, to stress that we still regard the independent sector as our primary market and we shall continue to strive to provide our independent intermediaries with the high standards of products and service for which we have become justifiably renowned.

#### **Abbey National Building** Society

Late last summer we announced that we had reached a joint marketing agreement with Abbey National Building Society under which their branches would sell Friends Provident life policies exclusively from 1st January 1988. This joint venture is a major development in our drive to widen our distribution

FRIENDS PROVIDENT

A member of the Association of British Insurers.

Friends' Provident Life Office, Pixham End, Durking, Surrey RB4 1QA.

channels and we expect it to produce opportunities for range of services to the benefit of all our policyholders and agents.

#### Investments

Although "Black Monday" as it was referred to by the press, will remain long in most people's minds, the events of last October should be seen in perspective. Whilst the fall in equity prices took the value of our equity investments back to early 1987 levels, the drop in interest rates that followed increased the value of our fixed interest stocks, and the value of our property portfolio rose strongly over the year. The benefits of a well spread investment portfolio were demonstrated most clearly.

We are pleased that our Norwich Castle Mall shopping development is underway, promising to be one of the most striking schemes in Europe. I am pleased also to record that recently we entered into a conditional agreement with the Commission for New Towns for the purchase of the freehold interest in a major site in the centre of Crawley. We intend to finance what will be one of the largest regional shopping mails in the country at around 450,000 sq. feet and which will be developed with Greycoat Shopping Centres Pic. This will be our most ambitious shopping project to date and we expect work to start early in 1989.

#### The Future

The new pensions legislation will introduce major changes to the design of pension schemes and pension benefits in the future and create important opportunities for us to build on our portfolio of pension clients. Our "1988 Guide" is a comprehensive summary of the changes and opportunities that will flow from the legislation and has been well received in the market.

Providing financial services to the high standards to which our policyholders have become accustomed. and on a cost-effective basis, is growing ever more difficult. It demands the establishment of wider distribution channels to generate business in sufficient volumes to enable unit costs to be contained; requires considerable investment in modern technology; and calls for a high level of competence and experience on the part of our staff. We are fortunate in having a world-wide operation already in being, and in the quality of the staff who serve us in all territories. I would like to take this opportunity to express our confidence in their ability to continue to keep Friends Provident pre-eminent in our field in the future.

To: Company Secretary, Friends' Providen Life Office, Pixham End, Dorking, Surrey RH4 Please send a copy of the Report and Accounts for the year 1987 to:	t 1QA. FT
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## Justice and investigative journalism

as trial by television. The programme was no different from much investigative journalism which keeps the public informed about current affairs.

Reporting, whether in print or by the television camera, in advance of any court proceedings will reveal some evidence which is unsworn, has not been con-fronted and goes unchallenged. One might consider that no dif-ferent from someone privately sending a note to a friend com-menting about a case. Such a programme is necessarily partial in content and hence partisan. The trouble is that politicians

overreact to revelations about public affairs of a sensitive nature, the more readily because they perceive broadcasters (especially television producers) as mere entertainers. That is a puz-zling view in the light of almost all news and current affairs programmes on radio and television. What is at issue in Thames Television's Death on the Rock documentary is a matter both of space and time. No one doubts that the programme did not violate any canon of law. What government sources sought was a postponement, rather than a ban, arguing that the partisan nature of the documentary might prejudice the forthcoming coroner's

The issue was with what legal The issue was with what legal to someone in the lat of protection power the programme could be halted. The law in England was powerless to prohibit the relay of the programme to Gibraltar, outlies the invisdiction of the invisdiction of the control of the contr side the jurisdiction of the

However, the law does not seem to have been powerless in Gibraltar to keep the offending material from the eyes of poten-

tial inquest jurors.

The Supreme Court of Gibraltar barred reporting on the sub-ject by all media there after the satellite transmission of Death on the Rock. Presumably under the laws of Gibraltar the programme the Rock. Presumably under the laws of Gibraltar the programme constituted contempt of court. Belatedly that law was brought into action.

Would a Coroner's July of Sain that the Community is cally prejudicial — and probably task with impartiality, as a result detached adjudication is affected. more than the nil effect processing the court described the country is cally prejudicial — and probably task with impartiality, as a result detached adjudication is affected. more than the nil effect processing the country is cally prejudicial — and probably task with impartiality, as a result detached adjudication is affected. The country is cally prejudicial — and probably task with impartiality, as a result detached adjudication is affected. The country is cally prejudicial — and probably task with impartiality, as a result detached adjudication is affected. The country is cally prejudicial — and probably task with impartiality, as a result detached adjudication is affected. The country is cally prejudicial — and probably task with impartiality as a result detached adjudication is affected. The country is cally prejudicial — and probably task with impartiality as a result detached adjudication is affected. The country is cally prejudicial — and probably task with impartiality as a result detached adjudication is affected. The country is cally prejudicial — and probably task with impartiality as a result detached adjudication is affected.



However, short of contempt of court, which restrains media publication pending legal proceedings, there is no law that generally restricts reporting by any

The issue, therefore, is whether admittedly partial and partisan reporting does potentially prejudice a fair trial. One says "trial" because it is only when some party to the proceedings is in jeopardy of losing some right or interest, be it an accused's liberty or the public's right to prosecute to conviction without improper influence, that the law intervenes in the freedom to publish.

and not to affix criminal or civil responsibility to any particular person or organisation.

A coroner's verdict may point to someone in threat of prosecu-

Assuming that one or more taken its cue from television, no persons on a coroner's jury did doubt, but from much else see the programme and could besides. Death on the Rock also recall broadly what witnesses had said on it, what then could one make of the disadvantage of a lack of cross-examination and correlation with other testimony?

ner's court and to stick strictly to inquest evidence. Does it not suffice to separate admissible evidence from inadmissible stories in this way?

The key question is not whether a free press is inherently inconsistent with a fair trial system, but rather whether media coverage of crime and other single by the poince, and revelations outside a jury's presence of previous convictions of an accused. These matters may never be heard by the jury because of the strict rules of evidence.

The coroner's inquest is an inquiry to search for facts disclosured by the poince, and revelations outside a jury's presence of previous convictions of an accused. These matters may never be heard by the jury's presence of previous convictions of an accused. These matters may never be heard by the jury because of the strict rules of evidence.

The coroner's inquest is an inquiry to search for facts disclosured by the poince, and revelations outside a jury's presence of previous convictions of an accused. These matters may never be heard by the jury because of the strict rules of evidence.

coverage of crime and other sing the cause of death. Jury trial events that come to court prejudices juries. Whether the nature of the media should be changed is not in question.

The task of a coroner's inquest law between the written word ferent exercise. is to determine the cause of death and television, but the basic rule of restriction should be the same. The only question is whether the media should be restricted on grounds that its communications will undermine the quality of jus-

age creates prejudice and thus bine to select and funnel the jeopardises the right to trial information permissible for the before an impartial tribunal in jury to consider.

mission no one would have effect as when "the whole pro-known who was to serve on the ceeding is a mask — counsel, jury?

Further, would each person selected to serve prove able to recall the programme's contents

that is if he or she seem it in the cheen income required to serve the seem it is the contents.

- that is, if he or she saw it in the first place? trial by mob. The mob will have Assuming that one or more taken its cue from television, no

tion of jurors before the inques It is normal practice for the is much more common. It coroner to direct the jury to involves such things as pre-trial ignore whatever it may have heard or read outside the coroner's court and to stick strictly to ducted by the police, and revelant triples of the more common. It is not such that the more common in the more common. It is not such that the more common is not such that the more common in the more common. It is not such that the more common in the more common in the more common. It is not such that the more common in the mor

Distinctions are made by the reasonable doubt" - a very diff

lated and developed through years of practice, govern what may be presented for the jury's

Most of them make sense; son em illogical. All of them com bine to select and funnel the

the inquest.

Assuming, for the purposes of when coverage includes spedebate, that the IRA terrorists' cific items of news that either do killings had taken place in Greenwich instead of Gibraltar, should and would the courts then have attention of jurors before trial, and would the courts then have attention of jurors before trial, and would the courts then have attention of jurors before trial. The truth is that we do not

Our assumptions are that publications do influence jurors to and would the courts then have attention of jurous beauters are responded favourably to the unchallenged and unexamined; hications do influence jurors to unchallenged and unexamined; hications do influence jurors to some unknown extent. The injunction against Thames Teles and intensity of media coverage extent is probably less than the heromes so significant and partibecomes so significant and parti-amount ascribed by those who would a coroner's jury not san that the community is satu-hold that publication is automatic

## Whitehall tea ladies pour their final cuppas

WITH MUCH dignity and little fuss, a great British institution has come to an end. Mrs Char. the Civil Service tea lady, is

A short statement from the Government last week con-firmed rumours that this grand lady had finally passed away. Nobody has been around long enough to remember how old she was.

Mrs Char's death notice came in a parliamentary writ-ten answer in Hansard, the official record of the House of

It read simply: "The Civil Service does not employ tea ladies. Refreshment machines are provided where these are cost-effective and where funds

Her demise would have con as little surprise to most civil servants. Her metal trolley with squeaky wheels, leaking tea urn and wrinkled sandwiches has long been absent from many a corridor of

An official at the Treasury, the department responsible for civil service pay, said he found it hard to remember when he had last seen a tea lady. "Tea and coffee are served

only twice a day, once in the morning and once in the after-noon, so what would they do for the rest of the time?" he

The source of these government disclosures are questions put by Mr Barry Fleld, Tory MP for the Isle of Wight. His motive is not clear. Has he seen the ghost of Mrs Char trundling her trolley along the corridors of state? Or did he just want to get his name in the paper?

## Industry 'failing to make most of 'Star Wars deals

Dr Orman said only a few UK companies had shown the deter-mination and expertise required

"Overall, we are letting our-selves down," he said. "Overall, we are letting ourselves down," he said.

UK companies and government bodies have won \$61m(£32.5m) worth of Star Wars contracts since formal collaboration with the US in the project started in December 1985, in contract to the \$100m handed to US contractors.

Dr Orman said Ferranti had more than that gained by other countries also collaborating with for UK participation in the project same and had progressed.

Many other UK companies had more than that gained by other countries also collaborating with for UK participation in the project same and had progressed.

Meny other UK companies had government groups have been gaining Star Wars contracts, with stitudes.

He said relatively few other UK work valued at \$48m, accepting the programme. since formal collaboration with the US in the project started in attitudes.

December 1935, in contrast to the \$100m handed to US contractors. The programme is exploring ideas for establishing a ground and space-based defensive system to shield the West from missien attack.

When collaboration was announced it was hoped UK groups would win contracts

US Defence Department's in-built in the programme, has yet to the ministry's figures.

The programme is being managed by the US Defence Department.

The programme is being managed by the US Defence Department.

Frequency and the programme sights on attaining by the end of last year.

The UK share of total Star wars contracts may seem meagre but appears to be significantly but appears to be significantly of these solices.

Dr Orman said Ferranti had

INDUSTRY HAD failed to make worth hundreds of millions of inclination not to award signif-

INDUSTRY HAD failed to make the most of chances to participate in the US Strategic Defence Initiative, Star Wars, said the UK's role in the project.

He is Dr Stanley Orman, director general of the SDI Participation Office at the Ministry of Defence.

Worth hundreds of millions of inclination not to award significant contracts to non-US campaticant contracts to non-US campaticant

Dr Orman. The value of UK SDI work has Dr Orman has a staff of 25 who help to arrange contacts with the Pentagon and US companies Pentagon and US companies figure Dr Orman had set his figure Dr Orman had set h

more than that gained by other countries also collaborating with

## alcohol tax criticised By Lisa Wood

BRITAIN'S main spirits produc-ers are urging the Government to reject European Commission proposals for harmonisation of excise duties on alcoholic drinks. A report commissioned by the Scotch Whisky Association and

sent to the Government today

said that if the proposals were accepted in their present form they would entrench "massive tax discrimination" against spirits, including Scotch whisky, in favour of beer and wine. Spirits, including Scotch, would be taxed in the EC eight times as heavily as wine and four

times as heavily as beer on a degree of alcohol basis. The recommendation, said the report, was based on existing excise duty rates and structures evolved through political and agricultural pressures aimed at protecting national domestic production against competition from imported alcoholic drinks.

Throughout the EC, beer and wine are the dominant national drinks with the share of spirits, in absolute alcohol terms, varying from 10 per cent of the Italian market to 26 per cent of the Span-

Member states tend to con-sume the products of which they are the largest producers and, alleges the SWA, use tax discrimination to protect domestic pro-

ducers.

The report said: "For example, the discriminatory use of excise duty is a major factor in encountries." aging wine consumption in France and Italy and beer con-sumption in the UK and West Germany."

In the UK, for example, beer

and wine excise duty is based on the volume of liquid while that on spirits is per degree of alcohol, which has brought protest from the SWA for some years. The UK, however, is the largest spirits producer in the Community

The Spirit of Harmonisation? A Report prepared for the Scotch Whisky Association by Pieda, 10 Chester Street, Edinburgh, EH3 TRA.

Notes due 1989. Can. \$75,000,000 11%% Guaranteed Notes due 1990.

CANADIAN PACIFIC SECURITIES LIMITED The Corporation's U.S. \$75,000,000 15% Guarant

NOTICE IS HEREBY GIVEN that the Anon Report and Accounts of the Corporation and I Annual Accounts of the Guarantor, Canada

## EC plan for | Lloyds forecasts business investment growth of 9%

in total investment, including an 11% per cent rise in manufacturing investment. Investment in the UK during

the 1980s has been sluggish, the bank says. Investment in agriculture and the North Sea has declined over the decade and it is only in distribution, financial and other services together with selected areas of manufacturing that investment has been buoy-

A number of factors have, however, come together which makes the outlook for this year, at least, much better than in the past.

There has been a rise in the since the late 1960s. Also many investment banking arm of companies have high levels of National Westminster Bank, said cash — in total about £54bn — yesterday.

and real interest rates have County says that current

THE OUTLOOK for growth of investment by British companies is particularly favourable this year although it may well slow in 1989. Lloyds Bank says in its latest economic bulletin.

The bank endorses the Treasury's forecast of a 9 per cent rise in business investment this year. It finds plausible the Treasury's forecast of a 6½ per cent increase in total investment, including an 11½ new cent rise in manufactur.

Short-term financial assets into higher yielding ones," Lloyds says that higher levels of investment are partly responsible for Britain's widening balance-of-payments deficit on trade in 1987 the deficit on 1987 the 19

British industry more efficient, this element of the trade deficit will contribute in the long term to a stronger balance of payments position."

Looking ahead, Lloyds says there is little evidence that Brit-

ish industry shares the bearish view of its own prospects which is common in the City. This view holds that business will be squeezed by the stronger pound and that investment may be cur-

Nevertheless, Lloyds says the rate of growth of investment may moderate next year.

 Interest rates may have to be rate of return on capital pushed up to 10 per cent to keep employed, which, at about 11 per monetary and wage pressures in cent, it is at its highest level check, County NatWest, the

growth in the money This lower level of real interest trends in pay settlements point to rates is a factor in promoting inflation of about 6 per cent investment "since it will encour more than 2 percentage points



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Manufacturing — DAKS menswear, womenswear

Distribution — The 'DAKS Companions'

Results in brief Turn

NOTICE

#### K mart (Australia) Finance Limited

Debentures as Extended to July 1, 2002

WE HEREBY NOTIFY YOU of the resignation of The Royal Bank and Trust Company (formerly The Royal Bank of Canada Trust Company) as Trustee under the Indenture.

effective as of April 19, 1988.

effective 28 of April 13, 1900.

WE ALSO NOTIFY YOU THAT RoyWest Trust Corporation (Cayman) Limited, the Stock Trustee of the Arana Hills Properties Stock Trust created for the beneficial interest of the Debenture Holders has announced that with effect from February 15, 1988, it has

April 19, 1988

A BREATH OF FRESH AIR

WITH AIR CANADA
THE OTHER HALF FLIES HALF-PRICE.

Air Canada have introduced a new

It's called Executive Class Point-to-

We're marking the occasion with a

The new fares could mean savings

fare structure for all main destinations in

special half-price fare, for your better half.

of up to 20% when you travel Executive

Class, providing there are no stopovers.

For example, where the Executive Class

return fare was £1384, the new Point-to-

Point fare to Toronto is just £1104.

(These fares are subject to Government approval.)

Canada.

Point.

**AIR CANADA** 

And on journeys completed before

Of course, nothing else changes. We

For details and reservations ring

August 31, you can treat the other half to

a special trip for just half of your fare.

They must travel with you. The company

will make a refreshing change to an

still offer a wide choice of destinations. And

you'll both enjoy the same relaxed, efficient

01-759 2636 from London, or 0800 181313

service and first-class food and wine.

ordinary business trip.

from elsewhere in the UK.

age firms to switch their higher than the present rate. DAKSSimpson "We are confident that our performance will be maintained in the second half year." Johnny Mengers, Chairman

**Principal Group Activities** 

rainwear and leisurewear for UK and export Licensing — DAKS clothing and accessories produced locally in major world markets

range of accessories Contract — Suppliers of tailored clothing to Marks & Spencer

 Retailing — Simpson Piccadilly, London's leading speciality store

Half year to Jan. 31	1988	1987	1987 (toll year)
(Unaudited)	€,000	5,000	£,000
Turnover	29.514	25,985	F0040
Profit before tax	2.330	1.863	50,342 4,898
Profit after tex	1,482	1,174	3091
Ordinary Dividends	190	143	544
34, Jermyn St	reet, Lon	don, SW1	/ 6HS

TO THE HOLDERS OF

lated as of July 1, 1976.

K mart (Australia) Finance Limited has appointed National Westminster Bank USA whose Corporate Trust Office is located at 175 Water Street, New York, New York 10038 as

changed its name to:

NATWEST INTERNATIONAL TRUST CORPORATION (CAYMAN) LIMITED following the acquisition by National Westminster Bank PLC, 41 Lothbury, London EC2 P2BP of 100% of the RoyWest Trust Group. The Stock Trustees' address is:

NatWest International Trust Corporation (Cayman) Limited P.O. Box 707 West Bay Road Grand Cayman

in the

#### FT LAW REPORTS

THE RAYNER (MINCHOG LANE) legal personality.

The Order in Council designed to receive and deal with the ITC in UK domestic law was the OTHERS AMALGAMATED METAL TRADING LID AND OTHERS + OTI AND OTHERS.
ARBUTENOT LATHAM BANK.
LTD AND OTHERS V DTI AND
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Appeal (Lord Justice Kerr, Lord
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THE INTERNATIONAL TIP Council is a legal entity distinct from 1ts members and they therefore cannot be made liable for its delets. Nor can they be made concurrently or second-srily liable as quasi-pariners in a "mixed antity" in the absence of provision to that effect in the constituent treaty or interna-tional law, in that there is no such concept in English law.
The Court of Appeal so held,
Lord Justice Nourse dissenting,
when dismissing appeals by the
plaintiffs, 11 brokers and six banks, from judgments by which Mr Justice Staughton and Mr Justice Millett struck out four actions against the 24 members of the International Tin Council (ITC) in respect of debts owed to the plaintiffs by the ITC on its collarise in 1985.

collapse in 1985. LORD JUSTICE KERR said that the primary issue was whether the ITC members could be held liable for its contractual debts. They sought to strike out the claims on the basis that they disclosed no reasonable cause of action, or on the basis of soveralem transmitters.

eign immunity.
The first three actions were struck out by Mr Justice Staugh-ton and the fourth by Mr Justice Millett. The plaintiffs appealed. The plaintiffs advanced three alternative submissions: A. that

the ITC had no legal personality apart from its members, B. if it had legal personality, members were concurrently or secondarily liable for its debts; C. the FRC contracted as agent for its mem-

The defendants said it was clear from the treatles creating the FTC and from the relevant Order in Council, that the FTC was a legal entity distinct from its members and had contracted

in its own name.

An international organisation was a legal entity in interna-tional law in the sense of being a juridical person or having legal personality, and was created by

The first relevant treaty in the present case was the Sixth International Tin Agreement (FIA 6). Article 16 provided that the ITC "shall have legal personality."
The treaty nowhere dealt with the possibility of a trading defi-ciency on termination. There was not incorporating international no assumption of liability by organisations. To have done so

international Tin Council (mmu-nities and Privileges) Order 1972. Paragraph 4 recognised the ITC as an international organisation, and paragraph 5 provided that the ITC "shall have the legal capacities of a body corporate."

That was consistent with UK legislative practice consequent on treaties creating international organisations. The treaties generally made it clear that the organiany mane it clean that the organi-sation should have "legal person-ality" or "full juridical personality," whereas the conse-quent Orders in Council invari-ably conferred "the legal capacities of a body corporate."

No international organisation was ever incorporated or given the status of a body corporate. The purpose and effect of UK legislation was to enable the international entity to function at the level of English law.

The wording of the 1972 Order distinguished throughout between the ITC and its members, as did ITA 6 and the Headquarters Agreement. Nowhere could references to the ITC be read as intended to include the members. The defendants contended that

interpretation of ITA 6 was "nonjusticiable," in that the effect of treaties not incorporated into English domestic law could not be considered by the courts.

be considered by the courts.

The doctrine of non-justiciability did not preclude the decision of justiciable issues which arose against the background of an unincorporated treaty. The court had a duty to inform itself as best the day to inform itself as best it could about the juridical nature of the ITC in order to consider justiciable issues. It was required to consider ITA 6 and the Headquarters Agreement so far as necessary and to determine what were the relevant internal tional law principles.
Submission A: Direct Hability of

member states

The plaintiffs submitted that the ITC was not a legal entity with legal personality distinct from its members. They said the members were an unincorporated association jointly and severally liable on contracts made in their trading or partnership name of

The submission was untenable for the following reasons:

(1) It disregarded entirely that the ITC was a legal entity on the plane of international law. It ignored the consistent pattern of the treaties and UK legislation (of which the ITCs position was typical), providing for "legal personality" on the one hand and "the legal capacities of a body corporate" on the other.

members for ITO obligations.

The second relevant treaty was the Headquarters Agreement 1972 which would be inconsistent with made between the UK as host country and the ITC. Article 3 Also, the objective was not provided that the ITC. shall have merely to enable the organisation

## Tin claims are struck out

to function within the framework ondary liability of English law, but to recognise if the FTC had legal personal-liable for its debts.

Three questions must be faced:

personality on the organisation.
When the treaty expressly provided that it should have "legal personality," the consequent Order must have been intended against member states concerning the personality. to recognise it as a legal entity for the purposes of UK law. If it had been thought that that form of legislation would not be suffi-

adopted.
(3) in Nissan [1970] AC 179 Lord
Pearce said obiter that "The
United Nations... is a unique legal person or corporation." Leg-islation concerning the United Nations followed the same pat-tern as in the present case. The same reasoning applied to the

(4) Until 1977 before modification of the doctrine of absolute sovereign immunity, submission A would have meant that anyone dealing with the FTC would have had no enforceable contracts against anvone. It was highly likely that that was the legisla

tive intention.
(5) Paragraph 6 of the Order provided that the ITC should have immunity from suit and legal process except in respect of the enforcement of arbitration awards. The paragraph only made sense if the ITC was a legal entity in its own right.

Submission A was rejected

that actions might be brought that members submitted determi-against member states concur-nation and enforcement of sec-rently with the the ITC. There ondary liabilities to national was no possibility of concurrent courts?

Under the common law the interposition of a legal entity between an unincorporated group of persons and third parties contractthe entity unless it acted as their

partnership. Secondary liability via interna-

tional law also would not stand

The essence of the submission justiciability, the doctrine must was that the constitution of a give way.

Corporation and rights and obli
Taking questions (2) and (3) corporation and rights and obligations derived from it were govtogether, there was nothing in

of English law, but to recognise that members intended the organisation to have legal personality.

(2) It had become standard practice that international constitution that international constitution that international constitution to the international constitution to the international constitution to the international constitution to the international constitution to have legal personality.

(2) It had become standard practice that international constitution to the international constitution in accordance with international law to determine the legal nature of the ITC? (2) If yes, was the legal nature of the ITC? (2) If yes, was the legal nature of the ITC? (3) If yes, did if follow that members submitted determinational law that of a "mixed entity?" (3) If yes, did if follow that members submitted determinational constitutions and its members were concurrently liable.

Question (1) could be answered of legislation would not be suffi-cient for the purpose, some other formula would have been had not developed any concept the ITC was an international similar to a Scottish partnership. organisation; the ITC was a legal entity in international law; the Order deliberately stopped short of incorporating it; there was as great a presumption in favour of ing with the legal entity, meant its having the character of a that the group members had no "mixed entity" in international liability for contracts made by law, as of a body corporate; it was therefore necessary to consider its constitution to deter-The 1972 Order could not be mine whether it was a "mixed construed as providing that the entity," since that could only be ITC and its members were in the done by considering ITA 6 and its ITC and its members were in the done by considering ITA 6 and its same legal position as a Scottish effect in international law, resort to ITA 6 was permissible and nec-

In so far as that analysis might conflict with the doctrine of non-

erned by the system of law under
TTA 6 to support the suggestion
which it was incorporated. For
that members should be liable for
the ITC the constituent document
was ITA 6 and the system of law
was international. That led to the
such indications as there were conclusion, it was argued, that pointed firmly in the opposite the ITC was a "mixed entity" direction.

It was unlikely that the conclusion that ITC members had some direct liability could be extracted from general principles of inter-national law. As yet there was no settled jurisprudence about this aspect of international organisa-

There was no other source from which the position in international law could be deduced with any confidence. On the available material the better view might be that the characteristics of an international organisation were those of a mixed entity, but it did not follow that parties to the ITA 6 had accepted any oblimunicipal laws and national

There was no basis for concluding there was any rule of international law whereby ITC member states could be held liable in any national court to FTC creditors.

Given that there was no such liability in English law, a conclusion by an English court that member states could be held liable for FTC debts would be tankmount to legislating on the plane of international law - an impos-

Submission C agency
None of the ITA 6 provisions suggested that in contracting in its own name the ITC was acting as agent for members as undis-closed principals. The relationship was not one of principal and agent, but of a contract of association or membership similar to that which arose on the formation of a company.
Submission C was rejected.

Sovereign immunity

plaintiffs succeeded on submis- For JH Royner: Sydney Kentridge sion A, section 3(1)(a) applied bank loans were commercial transactions. Concurrent or sec- For the six banks: Stanley Burnondary liability under submis- ton QC, Maurice Mendelson sion B, or as undisclosed princi- (Slaughter & May) pal under submission C would, on the facts, both come within subsection(b)

Accordingly, had the plaintiffs succeeded on any of their submissions, it would have been decided that none of the member states were immune from the court's jurisdiction.

The EC contended it was entithe RC Contention is was that the to sovereign immunity analfor Belgium agous to that of foreign states irreland, Italy under common law principles.

The contention was misconfirm fruitmonite.

ceived. Sovereign immunity For Canada: Patrick Talbot (Boosbould be accorded only in clear dle Hatfield) should be accorded only in clear die Hatfield) cases. The basis of immunity was For the EC Bernard Eder (Clifmatters on which the courts of Switzerland: Stuart Isaacs (Herothers would adjudicate. The bert Oppenheimer Nathan & Vanexistence of a par in paren relady tionship must depend on recognitionship must depend on recognition of such a relationship. In the Netherlands: Richard Jacobs(Loupresent case there had been no ell White & King)

the EC by anyone.

The appeals were dismissed.
Lord Justice Ralph Gibson
gave a concurring judgment.
LORD JUSTICE NOURSE dissenting said that in ITA 6 the members did not, as they easily could have done expressly

Section 3 of the State Immunity exclude or limit their liability for Act 1978 provided that a state ITC obligations. The intention was not immune from the juriswas that ITC members should be diction of UK courts in respect of liable for its obligations. The ITC "(1)proceedings relating to (a) a had separate personality in inter-commercial transaction entered national law, but its members into by the state; or (b) an obligation were nevertheless jointly and tion of the state which by. . . severally, directly and without

contract. . falls to be performed. . in the UK."

Whenever the question of immunity under section 3 arose it must be decided as a prelimi
Aikens QC, Richard McCombe ary issue.

It was conceded that if the Mitchell)

QC and Jonathan Hirst (Clyde & Co)

For the brokers: Jonathan Sump tion QC and Richard Field QC (Allen & Overy) For the DTI Anthony Grabiner QC, Nicolas Bratza and David Richards (Treasury Solicitor) For Australia, Japan, Malaysia Nigeria, Thailand: Gordon Pol-lock QC, Alan Boyle and Richard

Siberry (Clifford Chance) For Belgium, Denmark, Greece, Ireland, Italy, Luxembourg, Zaire: Peter Leaver OC (Travers Smith

par in paren — which meant that ford Chance)
the acts of one state were not For Finland, Norway, Sweden,
matters on which the courts of Switzerland: Swart Isaacs (Her-

ognition of an immunity of For India: E Huw Davies (Stocken

Rachel Davies Barrister

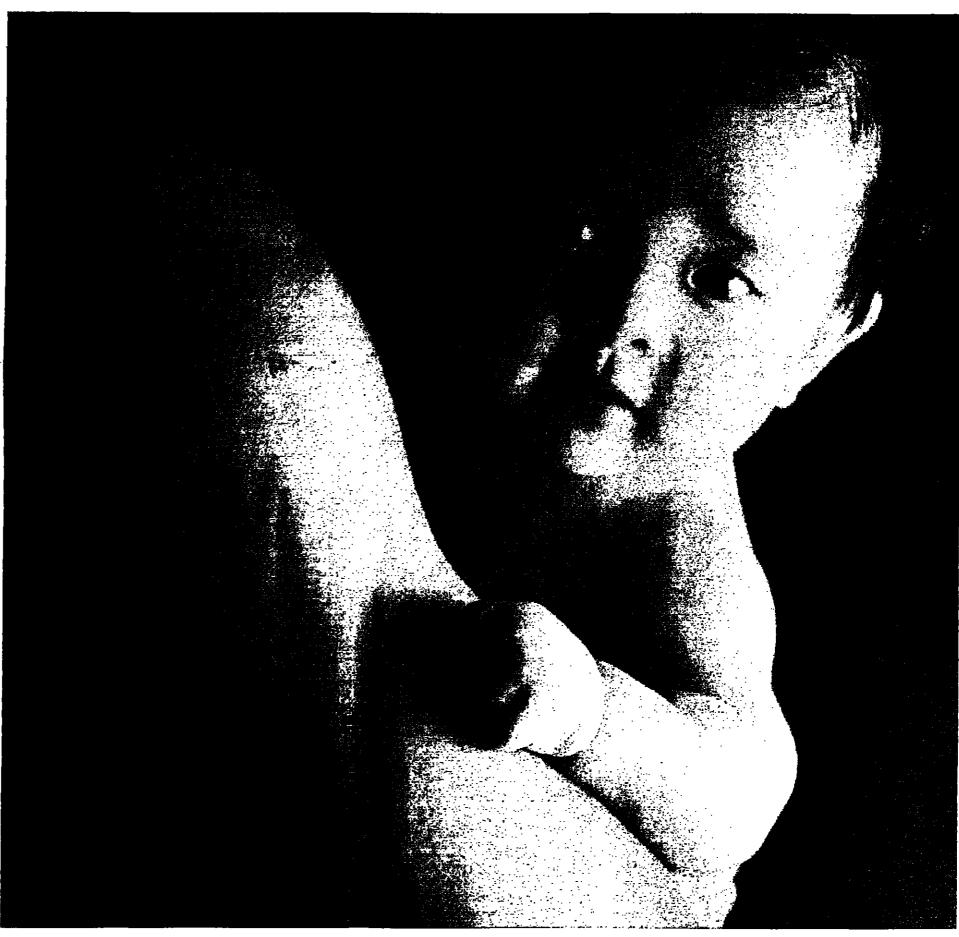
#### FINANCIAL TIMES CONFERENCES DOING BUSINESS WITH EASTERN Budapest, 21 & 22 June 1988

This is one of the most significant international conferences aver sponsored by the Financial Times. It provides industrialists, bankers and other service industry leaders with a rare occasion for debats on the economic and political changes currently taking place in the Soviet Union and most of its neighbours. If the reforms are successful, there should be substantial concrunities for businessmen from the OECD countries. and several industrialists and bankers with expertise on Eastern Europe will be speaking.

Contributing to the conference are H E Karoly Grosz, Chairman of the Council of Ministers of the Hungarian People's Republic, Mr David Mellor, QC, MP, Minister of State for Foreign and Commonwealth Affairs. Dr Jaromir Matelka, Deputy Minister & Secretary to the Government Committee for the Questions of the Planned Management of the National Economy Federal Government of Czechoslovakia, Dr. Werner Polze, President of the Deutsche Aussenhandelsbank AG, Mr. Tamas Beck, President of the Hungarian Chamber of Commerce, Professor Josef Pajestika, Director of the Institute of Economic Sciences at the Polish Academy of Sciences, Professor Ruben N Evscigneev, Chief of Section at the Institute of Economics of the World Socialist System, USSR, Dr Anderas Aslund, Resident Scholar at the Kennan Institute for Advanced Russian Studies, Smithsonian Institution, USA, Dr Sergey M Plekhanov, Deputy Director at the Institute of the USA and Canada, USSR, Academy of Sciences of the USSR, Mr Francesco Gailo, Director of International Activities at First SpA, Mr Ralph Land, General Manager, East European Operations at Rank Xerox (EEO) Ltd. Mr Sandor Demjan, Chairman & Chief Executive of the Hungarian Credit Bank Limited, Professor Paul Lendval, Director of Radio Austria International at ORF. Mr Andrea Tarquini, Deputy Foreign Editor of La Repubblica, Mr Patrick Cockburn, Senior Associate at Carnegie Endowment for International Peace, USA, Mr Gilbert Nockles, Trade Finance Director at Midland Bank PLC, Mr Campbell Dunford, General Manager of the Moscow Narodny Bank Limited and Mr Alexandre V Minigev, Managing Director of the "GARANT" Insurance

The Financial Times is delighted that the Chair is to be taken by Mr Janos Fekete, First Deputy President of the National Bank of Hungary and Mr Otto Wolff von Amerongen, Chairman of the German East-West Trade Committee and Honorary President of the Association of German Chambers of Industry and Commerce.

All enquiries should be addressed to: The Financial Times Conference Organisation, 2nd Floor, 125 Jermyn Street, London SW1Y 4UJ. Tel: 61-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fex: 01-925 2125



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#### Notice of Redemption to Holders of

#### **NORDISKA INVESTERINGSBANKEN**

(Nordic Investment Bank) 121/2% Notes 1983/90. NOK 100.000.000,-In accordance with the Paying Agency Agreement, the following Notes are drawn for redemption.

Maturity 15th July 1988. Second instalment.

509 1524 2540 3509 4535 5397 6393 7431 8478 9514 512 1533 2542 3516 4540 5400 6399 7439 8482 9524 519 1535 2545 3518 4541 5401 6405 7441 8487 9532

523 1536 2549 3522 4542 5405 6407 7443 8492 9534 1545 2550 3535 4543 5409 6411 7454 8493 9539 1546 2551 3537 4545 5412 6414 7465 8496 9540 1549 2553 3538 4546 5416 6426 7474 8500 9549 533 1550 2554 3542 4562 5418 6427 7481 8510 9555

All Notes will became payable in NOK at the offices of: Bergen Bank A/S in Bergen. Citybank, N.A. in Landon, Paris. Zurich, Frankfurt, Brussels and Citybank (Luxembourg, S.A. From and ofter 15th July 1988, interest on all the above mentioned Notes will cease to accrue.

## **APPOINTMENTS**

## Senior posts at Gillow

Mr Denis Cassidy has been appointed chairman of GILLOW, the Maples/Waring & Gillow furniture group. He succeeds Mr Cyril Spencer, who has resigned. Mr Cassidy was the chairman of British Home Stores and is a non-executive director of BAA and the Roddington brewery. He and the Boddington brewery. He was deputy chairman of Storehouse following the merger. Mr Simon Bee has been appointed group managing director of Gillow in succession to Mr Ashley Meyer. Mr Bee was chief execu-tive of Sketchley consumer divi-sion, and a director of Sketchley.

Mr Peter Gilman, chairman and chief executive of GMI Landmark Management, has been appointed joint managing director of GLEN ABBEY; and Mr David Heynes, a director of York Trust, becomes a non-executive director. Each non-executive director. Each company has acquired 375,000 ordinary shares in Glen Abbey, a total of 20.01 per cent of the issued share capital. Mr Michael Norris, formerly joint chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, and a chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, a chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey, has been appointed chairman and chief executive of Glen Abbey executive executive of Glen Abbey executive ex man and joint managing director.
Mr Liam Jones and Mr Donal
Roche have resigned. Mr John
Teeling, formerly joint chairman,
remains a director.

NATIONAL & PROVINCIAL BUILDING SOCIETY has appointed Mr Richard Newton as chairman. He takes over from Mr Alan Kerry who has retired.

\*
Mr Rodney Northwood has been appointed construction director of HUNTING GATE CONSTRUC-TION. He was construction direc-tor with Walter Lawrence. Mr Colin Lipscombe becomes com-mercial director. He was a surveying director with Norwest Holst.

Ms Helen Haigh has been appointed financial controller of CROSSLEE, Halifax. She joins from a similar post at Timeplex.

Mr P.E.J. Held has become chairman and chief executive of MARLING INDUSTRIES follow-MARLING INDUSTRIES following the retirement of Mr Louis
Courts who remains on the
board. Mr Paul Wiseman has
been appointed managing director with responsibilities for
finance, and Mr Aad van Adrichem becomes operations director.

director of personnel. He was head of personnel.

HILL SAMUEL INVESTMENT MANAGEMENT has appointed Mr John Miller to the board as

MINET INTERNATIONAL PRO-

TECHNOLOGY.

THE MIDKEM GROUP has

EXECUTIVE CLUB PAVILLON

PATRONE BULY



EUREKA has appointed Mr Tom Doyle as managing director. He was group managing director of Data Control and Equipment.

Mr Bernard Liberman has been appointed managing director of MISYS DATALLER, chief operating subsidiary of Misys. He was president and chief operating officer of the Canadian subsidiary of the Welhilt Corporation.

Mr Robert H. Taylor, chairman and managing director of Scott Rae Stevenson, Glasgow, has been elected president of the BUILDERS MERCHANTS FED-



Mr David Geddes, marketing director, Grand Metropolitan Retailing, has joined the corporate public affairs department of GRAND METROPOLITAN. He has been with the group since 1983.

head of personnel.

LEWIS & PEAT (PRODUCE) has appointed Mr Don Steedon as a director.

Mr Alan Coles has been appointed director of organisation and planning for THORN SECURITY. He was personnel director of Thorn Ericsson.

FESSIONAL INDEMNITY has appointed Mr William Simpson Hare have been appointed to the as director of finance, UK.

Mr Gerald Toms and Mr Adrian Hare have been appointed to the board of ECC INTERNATIONAL. a subsidiary of English China # a subsidiary of English China
Mr Arthur Holder has been Clays. Mr Toms will be responsiappointed sales director, and Mr ble for European Carbonates and
Gordon Sinden technical director clay operations in Spain, Portuager to managing director of of CUSTOM INFORMATION gal and France Mr Hare will be responsible for divisional admin-istration.

vice president of US Tobacco, becomes a non-executive director.

Mr P. Vince Taylor has resigned.

EUREKA has appointed Mr Tom Doyle as managing director. He and Chairman, JPE.

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T&N has made the following appointments: Mr Allan Welsh, managing director of Coopers Payen, has been appointed managing director of The Glacier Metal Co. in succession to Mr Gerry Welsh who has retired. Mr Chris Rankin, managing director of TAP Building Products in Zambia, succeeds Mr Welsh as managing director of Goopers Payen. Mr Bill Ward, director and general manager of TAP Building Products, succeeds Mr Rankin as managing director.

Mr Michael S. Roques has been appointed a director of HIGGS AND HILL BUILDING. He joined the company as chief surveyor in

Mr Christopher Waldron has been appointed managing director of RANK TAYLOR HOBSON, tor of RANK TAYLOR HORSON, Leicester. He succeeds Mr William Ramsden who has retired. Mr Waldron was managing director of Rank Cintel. Mr Jack Brittain, head of business development at Rank Cintel, has been promoted to director and general promoted to director and general propagate. But he communication are in manager. Both companies are in the precision industries division of The Rank Organisation.

LOVELL WHITE DURRANT has appointed the following to partnership: Miss Lesley Ainsworth (competition and EEc law); Miss Catherine Allinson (banking); Miss Angela Dimsdale Gill (litigation); Mir Peter Fisher (business tazation); Mr Michael Gallimore and Mr Francis Galcon (property); Mr Michael Golding and Mr David Latham (intellectual property); Mr Roderick McKean and Miss Heather Rowe (corporate finance); and Mr McKean and Miss Heather Rowe (corporate finance); and Mr David Moss (on secondment in Tokyo). Mr David Shenton becomes a consultant, and Mr Simon Polito becomes second res-ident partner in Brussels.

SCOTTISH PROVIDENT from July 1. He succeeds Mr Joe Macharg, who will be retiring as general manager and a director

SAGA HOLIDAYS has appointed managing director, development, U.K., a sister company in the Premark International Food Equipresponsible for group strategic tary general, BFE; Mr Tony de ment Group. He is succeeded at planning. Mr L Robert Levine, Guingand, director, London Hobart by Mr David Smithson,



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## Non-unionism doubled in four years, says study

BY PHILIP BASSETT, LABOUR EDITOR

Non-unionism among British of non-valouism among the manmanual workers almost doubled und workers — the bedrock of the
in four years — with consideraUK union movement — which
bly higher rises in some regions.
The information comes in a
study marking the first detailed

Outloonisation has also fallen
by a fifth among white-collar

shows marked growth in the number of workers employed in non-union establishments.

been higher among white-collar such as East Anglia and the is partly because non-unionism employees – a finding confirmed by the study. But it is the growth 

Non-unionism has risen non-manual workers.

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particularly severe in some of the key trade union areas such as unionism are less steep in some Wales and Scotland, as well as in cases for white-collar than for

evidence of the geographical pattern of trade union membership of the study are:

In the UK, and the change in the union membership and non-unionism day a third, so that more unionism over time.

Using data from Government 88.7 per cent in 1980 to 70.3 per cent in 1980 and 1984, the study staken in 1980 and 1984, the study severe in some of the surveys marked growth in the national process of the surveys were not union members. Again, that figure is likely to narticularly severe in some of the Regional increases in nonby a fifth among white-collar

Non-unionism has traditionally already thinly-unionised areas manual employees, though that

REGIONAL TRENDS IN TRADE UNION MEMBERSHIP AND NON-UNIONISM Proportion of workers in establishments - %							
	<u></u> -	UNION			NON-UNION		
<u> </u>	1980	1984	Chage	1980	1984	Chnge	
MANUAL							
Scotland	85,4	67.2	-21.3	14.8	32.9	125.3	
Wales	85.7	73.3	-14.5	14.2	26.7	88.0	
North	91.5	84.1	- 8.1	8.6	15.8	83.7	
North-West	89.4	83.6	- 6.5	10.6	18.2	52.8	
Yorks & Hiside	86.5	85.4	- 1.3	13.5	14.6	8.1	
West Midlands	90.9	77.1	-15.2	9.2	22.3	142.4	
East Midlands	93.0	63.1	-32.2	7.0	37.0	428.6	
East Anglia	82.1	66.1	-19.5	17.9	33.9	89.4	
South-West	79.2	61,2	-22.7	20.9	38.8	85.6	
South-East	69.4	61.5	-25.8	30.6	48.6	58.8	
London	75.8	68.3	- 9.9	24.2	31.8	31.4	
GB	83.7	70.3	-18.0	16.3	29.7	82.2	
NON-MANUAL							
Scotland	62.5	46.5	-25.6	37.5	53.5	42 G	
Wales	73.0	68.9	- 8.4	27.0	33.1	22.6	
North	71.7	48.6	-32 2	28.3	51.5	8.2	
North-West	68.6	64.6	- 5.8	31,4	35.4	12.7	
Yorks & Hiside	57.2	55.8	- 2.4	42.8	44.2	3.3	
West Midlands	68.1	58.5	-14.1	32.0	41.5	29.7	
East Midlends	74.2	56.8	-23.5	15.8	16.2	2.5	
East Anglia	68.3	39.1	-42.8	31.8	60.9	91.5	
South-West	<b>67.</b> 7	43.D	-36.5	323	<b>57</b> ,0	76.5	
South-East	44.4	43.2	- 2.7	55.6	58.7	2.0	
London	54.9	39.0	-30.0	45.0	61.1	35.7	
GB .	61.3	48.7	-20.6	38.6	51.3	32.9	

Philip Bassett examines geographical information which paints a bleak picture for Britain's unions

## Research tells the TUC where to find its members

BRITAIN, the cradle of trade mionism, does not know where mionism, does not know where its trade union members are.

In the USA, union membership is monitored state by state but in the UK, official Government figures only look nationally at trade union membership, so that in a recent internal report the THC.

The table shows the research's overall findings on union membership in the data is some years later, non-unionism the group at Swansea University, uses unpublished data from the current P&O dispute. The 1988 drop in union recognition in Britain overall, Scotland and the East Midlands dropped below the manual average level too, with the end of the decade, may show the manual average level too, with the end of the decade, may show intensification of these membership at trade union membership, so that in a recent internal report the THC. the UK, official Government fig.

1860 and 1984 to detail the geogrameters only look nationally at trade union membership, so that in a recent internal report the TUC old, it is the most recent reliable admitted it could not say with information on industrial relations brown in the end of the decade, may show intensification of these membership ship trends.

The table shows the research's white overall findings on union membership for manual and white column members there are even in more than 2,000 establishments, at the time the recession was at the end of the decade, may show intensification of these membership ship trends.

The table shows the research's white overall findings on union membership for manual and white column members there are even in more than 2,000 establishments.

At the time the recession was

of Glasgow University and Mr Richard Harris of Queen's University in Belfast shows for the

Richard Harris of Queen's United Serious Sunions may were sity in Bellast shows for the well have worsened since them the geographic dispersal of union membership in membership has continued Britain, as well as non-union membership, and also shows how it changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union de-recognition at Changed in the key years of the ment's union membership is below average in that these are or secondary importance and concludes that "union membership in Britain is disproportionately concentrated in the northern regions of the country."

Among manual workers, union membership is below average in the times are on emembers or "union membership in Britain is disproportionately concentrated in the northern regions of the country."

In the timese are or secondary importance and concludes that "union membership in Britain is importance and concludes that "union membership in Britain is "union membership in being the concentrated in the northern regions of the country."

In the tour the importance and concludes that "union membership in Britain

recent internal report the TUC old, it is the most recent reliable admitted it could not say with confidence how many trade union members there are even in the time, the recession was cach UK region.

This is to change, however, as research by Mr Phillip Beaumont of Glasgow University and Mr — If anythitic, the dire position it is the control of the most recent reliable overall findings on union members there are even in the standard union members there are even in the standard that the time, the recession was cach UK region.

This is to change, however, as research by Mr Phillip Beaumont of Glasgow University and Mr — If anythitic, the dire position it establishments where unions are recently all the most recent reliable overall findings on union members then save and white collar workers, thinking across the whole country workers, then the country workers, then the workers, then the wine the most recent reliable overall findings on union members the was colly at two-thirds in the wine the standard white-collar workers, then the wine the most recent reliable overall findings on union members there are even in the standard that the standard that the most recent reliable overall findings on union members there are even in the standard that the standard that the most recent reliable overall findings on union members there are even in the standard that the standard that the most recent reliable overall findings on union members there are even in the standard that the standard that the standard that the most recent reliable overall findings on union members there are even in the standard that the standard tha If anything, the dire position it establishments where unions are details for Britain's unions may not recognised for collective bar-

recognition. It finds, however, lowest point in 1984 is still more that these are of secondary than double the low of four years

higher for white collar than manever, non-unionism was propor tionately higher among manual workers in the east Midlands than among white-collar workers, The study also finds that though size of establishment is clearly an important factor in relation to non-unionism -smaller establishments are less

> again is not simply explained by differences of industrial struc-The north-south divide in Britain: the case of trade union recognition, by PB Beaumont and RID Harris. Mimeographed paper, Department of Economics, Queens University of Belfast.

likely to be unionised - the spa-

tial pattern of non-unionisation

## NGA leaders urge subscriptions offer

Graphical Association are recom- move at its annual meeting one of the first to introduce a timers. lower subscription rate for new

the first two years and new part-timers would pay only 50p a in the wake of government trade week under a proposal to be put to the print union's biennial dele-Mr Dubbins also attacked TUC The motion, to be considered at

Wednesday, suggests the new introductory rates as a means of helping the union extend its influence into "unrecognised offices and unorganised areas." It is being proposed by the NGA's executive council, which

The introductory subscription Mr Dubbins accused the would cover national, branch and EETPU of following principles chapel (office branch) subscription more in line with Thatcherism chapel (office branch) subscrip-tions. The current NGA national

subscription is £1.90 a week.

LEADERS OF the National union, last week voted down a mending that the union becomes introduce a lower rate for part-

Mr Tony Dubbins, NGA genrecruits in an attempt to stem a eral secretary, told the meeting decline in membership.

New full-time members would mate of fear" in the newspaper pay a flat rate of £1 a week for industry because of hostility

Mr Dubbins also attacked TUC leaders for failing to suspend the the motion, to be considered at the meeting in Blackpool on its role in the News International dispute at Wapping, London, accusing them of bowing to the arrogance and implied legal threats" of the ERTPU.

He said the TUC's decision to has been studying ways of halting a membership decline which has afflicted the NGA in recent years, in common with many unions organising in the private sector. accept the result of the EETPU's

than trade unionism" in signing single union deals with employ-The idea of a lower rate for ers, and said its behaviour was new members or part-timers has "damaging, divisive and unacheen considered by several other ceptable to the vast majority of unions. Usdaw, the shopworkers' this movement."

## Benefit probe cuts claims

BY OUR LABOUR EDITOR

ceasing to claim benefit, Mr Nor-man Fowler, Employment Secre-tary, is due to announce today.

TWO recent government investigations into benefit fraud have withdrew their claims, leading to led to savings of more than savings of about \$500,000. Prose-\$500,000 and to about \$50 people cutions are being considered.

 Coventry was the scene of a potential fraud when about 300 benefit claimants falled to collect Investigators found that:

• Many West Midlands taxi drivers were claiming benefit while working, when a list of about pute led to the cheques being 5,000 drivers was checked against sent to local unemployment the unemployment register. offices for personal collection.

## Doubt voiced on training plans

THE GOVERNMENT is being group head of personnel at Uni-unrealistic in expecting employ- gate, is one of the few public the journal Personnel Manage-ers to provide the practical train- expressions so far of an ing planned for its proposed employer's reservations.

"Teal questions group head of personnel at Uni-the journal Personnel Manage-ment, Ms Forbes says there are ing planned for its proposed employer's reservations.

"Teal questions Commits-

ers to provide the practical training planned for its proposed employer's reservations.

Likin Employment Training programme, according to a leading preservation that employgramme, according to a leading proposed of the Government's expectation that employgramme, according to a leading proposed of the Government's expectation that employers son's ability to deliver." The
most's expectation that employer sion's ability to deliver." The
MSC renamed the Training Commission, will run the scheme.

There is a risk of providing a range of individually-tallored programmes not related clearly to
local labour market needs.

While such training is good
practice, she says, it will not
achieve its objectives unless done
within a context where the skills
match the demand



Raly, Via Villa Minelli, 1; issued capital of Lies 74.778.600.000; registered at No. 4424 of the Companies Registry of the Court of Treviso

#### PAYMENT OF DIVIDEND

Notice is hereby given that the 28th April, 1988 General Meeting of Shareholders has resident upon a distribution of net profit for the year ended 31st Departmen 1967.

Accordingly, a dividend, in the gross amount of Lire 600 per share

whereho withholding taxes are to be applied, will be payable as of 17th May 1988. Payment of the net amount, subject to detachment of coupon No. 3, will be made by one of the following institutions: Monte Titoli S.p.A., Bence Commerciale Italiana, Banca Nazionale del Lavoro, Credito Italiano, Benco di Roma, Istituto Bancario San Paolo di Torino, Monte del Paschi di Siena, Banco di Napoli, Banco di Sicilia, Cassa di Risparmio delle Provincie Lombarde, Benco di Santo Spirito, Istituto Bencario Italiano, Benca Popolare di Novera, Banca Nazionale dell'Agricoltura, Banca d'America e di Novera, Banca Nazionale dell'Agricoltura, Banca Rivera Romo di Novera, Banca Nazioneje dell'Agricoltura, Banca d'America e d'Italia, Nuovo Banco Ambrosiatio, Banco Lariano, Banca Popolare di Milano, Credito Romagnoto, Banca Popolare di Verona, Banca di Trento e Bolzano, Banca Manusardi & C. S.p.A., Banca Cattolica del Veneto, Credito Milaneto, Banca Popolare Veneta, Banca Popolare di Pordettone, Cassa di Pispannio della Marca Trivigiana, Banca Antoniana di Padova e Trieste, Banca Popolare di Asoto e Montebellana, Banca Popolare di Sondrio, Morgan Guaranty Trust Company, Deutsche Bank A.G., Barciaye Bank P.C., Société Générale, Banca della Svizzara Italiana.

On Helsell of the Board of Directors

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further information

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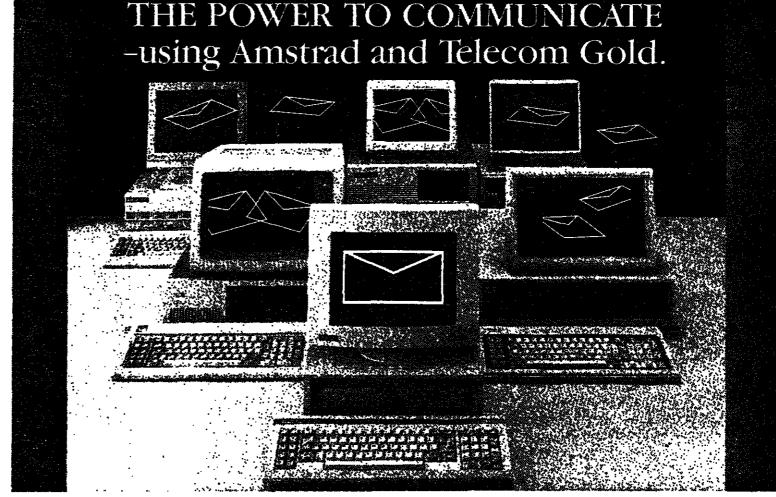
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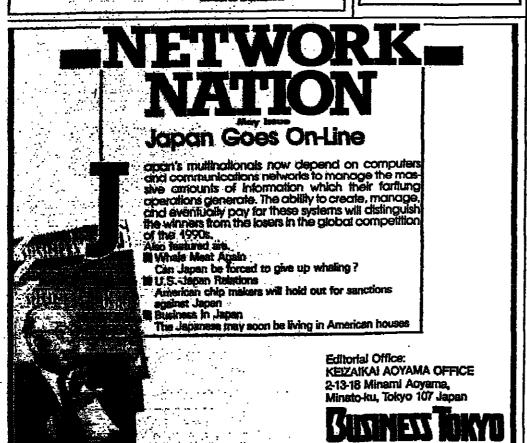
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## £55m Westminster offices

255m contract - its largest this year - to JOHN MOWLEM & CO for the redevelopment of Sanctuary Buildings, a major office holding at the Parliament Square end of Great Smith Street, Lon-

don, SWL The design will result in a total redevelopment behind existing facades to provide a 12-storey structure of some 220,000 sq ft of

Some months ago Land Securi-

air-conditioned offices and exten-sive basements. The central fea-ect entails the retention of proba-

Land Securities has awarded a ture of the design is the atrium bly the tallest facade currently sets contract - its largest this which has a southern orientation being undertaken in London. The to maximise the available day for the redevelopment of Sanctu-light.

Because Great Smith Street is some months ago Land Securities obtained planning permission from Westminster City Council for the scheme which has been designed by Frederick Gibberd Coumbes & Partners.

According to Land Securities Because Great Smith Street is so narrow, we have to retain the facade from within the site which renders the building operation far more complex than would otherwise be the case," he says.

Work has started on site, with completion scheduled for late.

## Three for Norwest Holst

NORWEST HOLST has been awarded three major contracts in constructed which can be interacted to the building and ser-linked if necessary.

The orders include an office and shop development in the City, a prison in Woolwich, and a printing works extension on the lale of Dogs.

Largest award is the £26m feede prepariting office and shop development on the lower ground and feede prepariting office and shop accommodations.

Largest award is the £26m feede prepariting office and shop accommodations.

Somethic devices will be constructed which can be interactions to the building and services, as well as new construction. Within the existing building, work must be carried out carefully because of the controlled temperature, humidity and use to fiftee with shop accommodations.

Norwest Holst has alterative constructed which can be interactions to the building and services, as well as new construction. Within the existing building, work must be carried out carefully because of the controlled temperature, humidity and use controlled temperature. Norwest Holst has already carried out several contracts for the

buildings the facade fronting
New Broad Street, Old Broad
Street and part of Broad Street
Avenue will be supported and
retained.

Behind this, a seven and an

Norwest Huist has Statest and Street work on the E122m extension to
work on the E122m extension to
was completed early in 1966.

Making up the trio of contracts is an £18.9m superstructure packoffice buildings on the Isle of
Dogs, for Express Newspapers.

Work - under a design and the Property Services Agency.

Isle of Dogs.

Largest award is the £26m facade retention office and shop development for the Norwich Union Life Insurance Society.

During demolition of the existing During demolition of the existing work on the £12.2m extension to Morwest Holst has already carried out several contracts for the Dally Telegraph including the £13m design and construct printing works in Manchester which image was completed early in 1986.

#### Hyatt Hotel in Birmingham's centre

Trafalgar House, Hyatt international Corporation and Birming-ham City Council are carrying out the development as a joint

Financing for the scheme includes an equity stake from Trafalgar House, a major Urban Trafalgar House, a major Urban city. It will overlook Birming-development Grant, and a loan from the European Investment international convention centre the late summer of 1990.

WILLETT, part of the Trafalgar House group, has won a £27m ect will have wide economic to open in the late summer of tract for a Hyatt Hotel in the centre of Birmingham.

Bank. It is expected that the project will have wide economic to open in the late summer of 1990.

Rectangular in shape, the new hotel will be of contemporary implications - by the creation of jobs directly and indirectly, and by expanding the amount of top-level hotel accommodation for the increasing numbers of conference delegates, business travellers and tourists visiting

The new hotel will provide a 23-storey, 319-bed complex in Broad Street in the heart of the

hotel will be of contemporary design, clad in reflective solar-glass panels. A major feature will be an open lobby with fountains, waterfalls and trees. There will be fitness and leisure facilities as well as hanqueting and meeting rooms.

Work starts early this month,

## Wytch Farm export pipeline project

to lay the export pipelines from Wytch Farm on the Dorset coast to the Southampton area.

About 162 km of steel pipelines varying in diameter from 4 to 16 inches will be constructed during the nine-month project, the major elements being 90 km of 16 inch and 50 km of 8 inch pipeline to carry oil and gas respectively.

system.

The contract also includes provision of 9.5 km of fibre-optic cabling for control and instru-mentation systems and 4.2 km of 11kV power cable.

The epoxy-coated welded pipe-lines will be buried with a mini-mum of 3 feet of cover for the oil line and 3 feet 7 inch cover for

ARRIEC subsidiary PRESS CONSTRUCTION has won the biggest pipeline contract to be placed in UK for several years.

On a £15m award from BP Petroleum Development Press in Hampshire where it will likely the community in the gas line is being laid on the gas line. The cross-country route will involve £5.

During pipelaying, all welded joints will be epoxy coated and subjected to 100 per cent radiographic examination for defects. Press will also carry out hydrostatic pressure testing on completed pipelines using the services of subsidiary Mobile Testing Services.

The new homes will generally be constructed with load-bearing brick walls, both pre-cast concrete and timber intermediate floors, and timber pitched ruof. Work has started.

the project.



P.O. Box 43, Warrington, Chestico Wild 4,6 Telephone: (0925) B12000

#### Offices with view over **River Thames**

Work has started on Tower Bridge Court, Grosvenor Square's new 7-storey office development at 226 Tower Bridge Road, London. The £10.5m shell and core contract was awarded to WATES CONSTRUCTION. Completion will take place in November 1989. The site, formerly the home of the Courage Horselydown Brewery, is next to Tower Bridge on the south side of the River Thames.

The 70.000 sq ft development includes full air conditioning, five lifts, raised floors and basement car parking for 28 cars. An atrium and many of the offices will have views across the

Tower Bridge Court will he available on a leasehold or free-hold basis. Joint letting agents for the project are Healey & Baker and Goodman Mann Asso-

#### Old hospital makes 66 new homes

A 54.75m contract for Phase I of the redevelopment of the Royal Free Hospital site at Liverpool Road, London NI, has been awarded to EVE CONSTRUC-TION by the Circle 33 Housing

The contract involves construction of four blocks containing 17 homes and reconstruction of six Grade II listed hospital buildings which will provide a further 49

The old buildings, dating from the 1840s, will be gutted leaving only the facades to be incorpo-

Eur

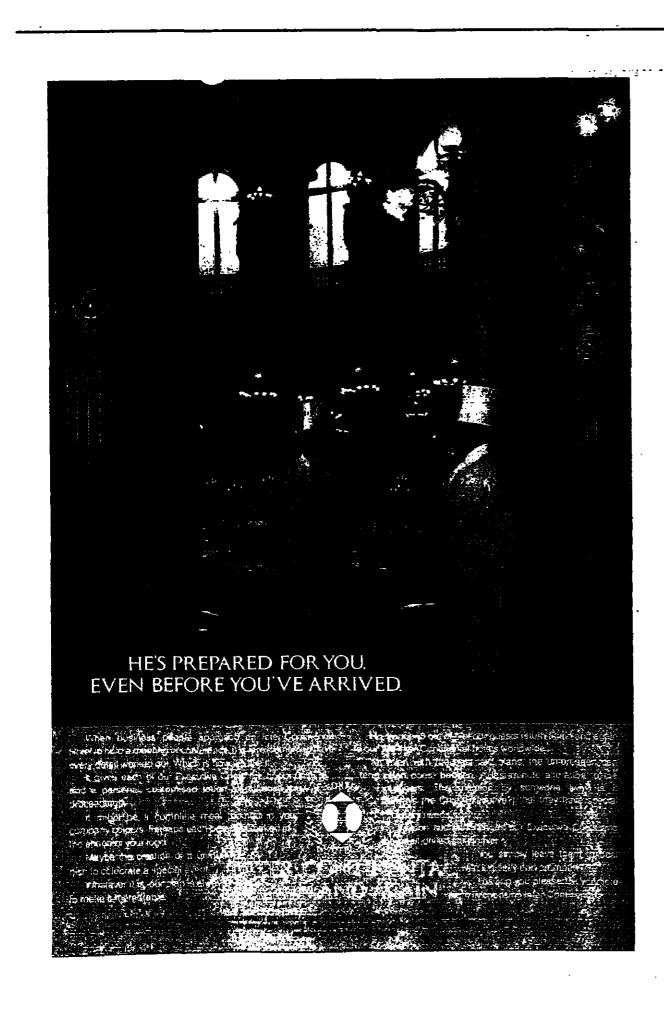
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Balance sheet total AS 168,224 m (+ 5.1%)

AS 154,340 m (+ 4.4%)

AS 32,054 m (+ 11.9%)

AS 48,966 m (+ 2.8%)

AS 72,716 m (+ 5.2%)

6,714 m (+27.3%)

Total deposits

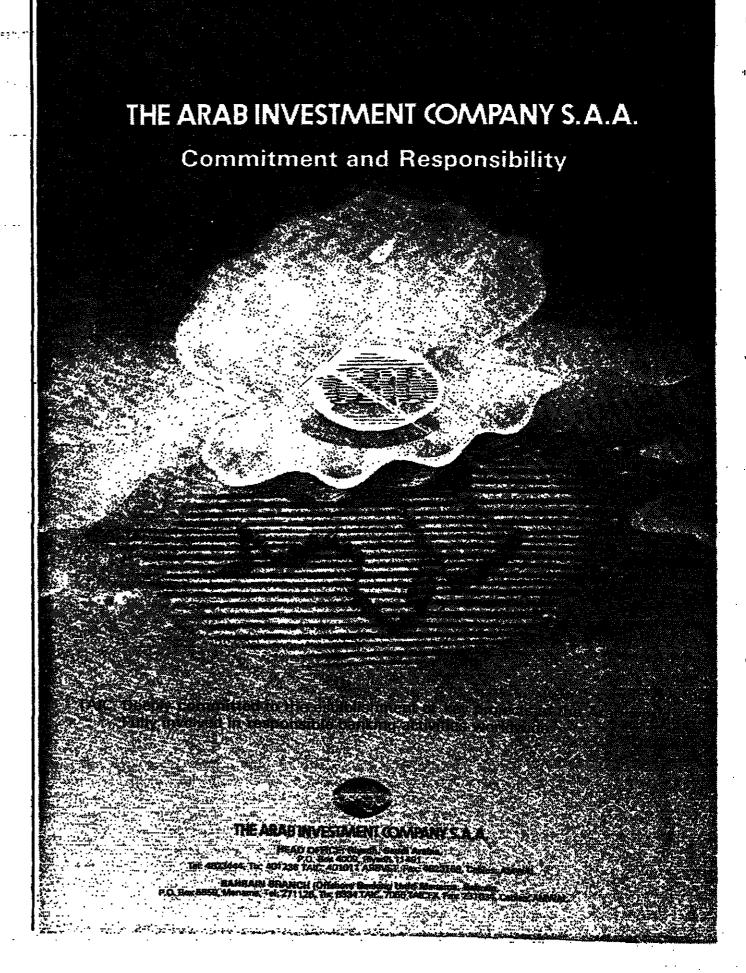
Due from banks

Total loan volume

Securities

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reserves



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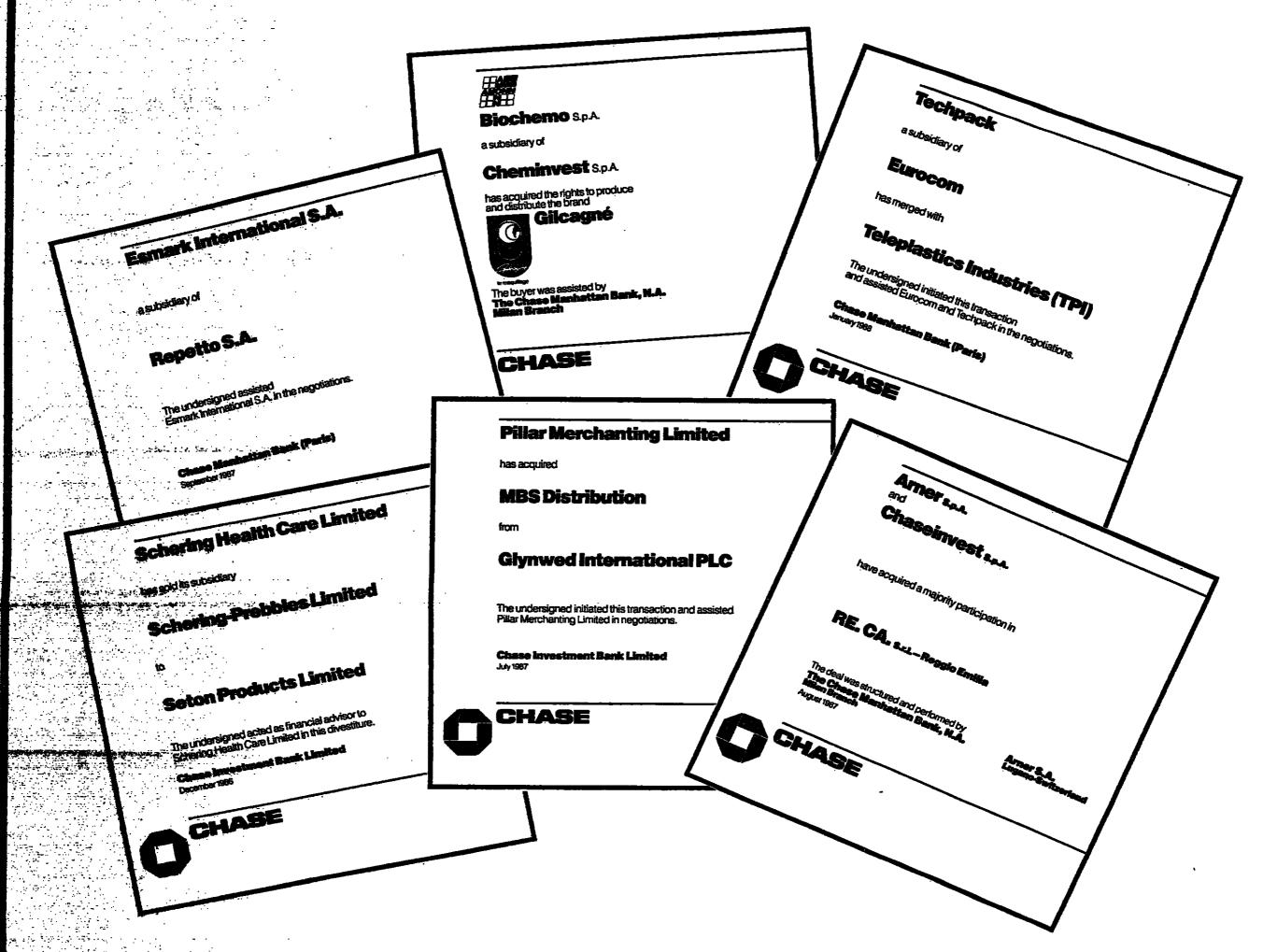
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Telephone: 01-726 3710.



## Financial backers could do better i

BY CHARLES BATCHELOR

certain industrial sectors but

many small businesspeople are

unaware of their existence and

says Professor Rik Donckels.

director of Belgium's Small Busi-

ness Research Institute.

Van de Voorde considered

for tax exemptions under a gov ernment programme to help inno

vative companies but was told Teeltinfo did not qualify. This

iaundiced view of government

programmes.
Of course, small businesses do

not always set about raising

funds in a very effective manner.

Very few present their project in

the form of a fully worked-out

business plan and, when it comes to raising equity finance, they

firms division at Generale de Banque, Belgium's largest com-

mercial bank. The bank has produced a formidable 60-page business plan which can take up to a

week to complete for business

people who come to it for start-up

improve the quality of the busi-

ness proposals coming from

would-be entrepreneurs forms

part of a campaign, launched last year, to target small and medium

sized firms - those with turn-over up to BFrlbn (£15m) - more

effectively.

Generale de Banque's efforts to

HUGO van de Voorde, founder of BFr500,000 in seven cases out of a small horticultural consultancy

Belgium tells

Soft loans are available from a tale which will be familiar to the government for investment in small businessmen throughout

Two years after leaving university in 1982. Van de Voorde had the procedures to get the funds confirmed that there was a mar- are complex and time-consuming, ket for his services: advising growers of potted plants on ques-tions of greenhouse management, exports and the viability of investment projects. He was seeking government finance but equally convinced that there was no future for a one-man business of the conditions. He did apply and that he would have to

The manager at the local branch of the agricultural co-operative bank Van de Voorde used could not be persuaded to back the venture, however. "The banks can be very conservative," says Van de Voorde. "They don't look at your business plan and your prospects. They look at the past. You are all right if you have enough assets but a young start-up company has problems."

For many would-be entrepreneurs the story ends there. But Van de Voorde, who had received a husiness training alongside his horticultural studies at Ghent University, persisted.

He changed his bank and also went looking for venture capital, a source of funding which has made rapid strides in Belgium in recent years. Van de Voorde coninced ISEP, a venture fund set ນາ by Belgium's savings banks. that he had a viable proposition and they backed him with BFr3m (£43,000) in return for a 49 per cent stake in the busine

Teeltinfo now employs 10 peoof BFr4m in 1984 to an expected BFr21m this year. It moved into profit for the first time in 1987.

Establishing a rapport with a It has also launched a loan financial backer is not an exact facility which it claims is unique science - much depends on per- in Belgium to meet the complaint sonal chemistry – and other of entrepreneurs like Van de businessmen report finding their Voorde that banks only lend bank managers extremely help- against assets.

ul. The credit partenaire is a com-The overall financial picture bination of overdraft, standard for the small businessman in Bel- investment loan and subordigium is not particularly favoura-ble. however. Most start-ups are ally on the basis of a business's financed by the entrepreneur's prospects and not on the basis of dent of the Belgian Venturing part feature on Belgian small family and the sums available assets or guarantees from the are usually modest – less than owner. Several hundred have on a smaller scale. We see our on April 19.



been made since these credits were launched last May. The bank is prepared to lend an amount twice that of the entrepreneur's own financial contribution and has typically made loans of BFr5m.

It sees an opening in providing funding on this scale because of what it regards as the failure of the venture capital industry to provide smaller sums to companies. "If you want up to BFr2m are often reluctant to let outsid-ers take up shares. "Up to a year or so ago small you can get it from most banks," notes Van Mol. "But between BFr2m and BFr10m there is a gap businesspeople did not know about business plans," says Jo van Mol, an adviser in the small in the market."

Equity funding proper comes from a range of institutions, though very few would qualify for the description of venture capitalists in the Anglo-American sense - that is, independent providers of finance who are willing to become involved in the management of the companies they

Despite the small size of its than seeking a public listing or a economy, Belgium ranked fourth sale to a larger company. - after Britain, the Netherlands and France - in the European venture capital league table in 1986 with a pool of venture three companies (one of which finance of Ecu865m (£571m), has since moved to the main according to the European Venture Capital Association.

or financial holding companies market which take a more passive view The f of their investments than would be normal in Britain or the IIS

"It would be wrong to translate Anglo-Saxon ideas literally into the Belgian context," says Phi-lippe de Vicq de Cumptich, presi-

always with a minority holding. We are 'hands-off' in our approach to management."

This approach may be appro priate in a country where the small family-owned concern with its resentment of outside interfer ence has dominated the small business sector. But some of the new generation of entrepreneurs would welcome a more active

Bruce Lang, an Englishman and founder of Lang Learning Systems, which makes video training programmes, wishes his venture capital partner, ISEP, took a more active interest in his business. "They have not been as hands-on as I had hoped."

It is not uncommon in the Bel-gian venture capital industry for the investor to sell its sharehold ing back to the founder and majority shareholder once the business is established, rather

This may explain the failure of Belgium's secondary stock mar-ket, which has attracted only market) since it was set up in January 1985. One of the reason But many of the providers of for this failure is the fact that the equity capital in Belgium are listing requirements are only regional investment companies slightly less onerous than the full

> The financial climate for small business in Belgium is improving but, though there is no shortage of funds, making them accessible to the small business owner remains a problem.
>
> This article concludes a two-

#### In brief...

INTEREST in persuading companies to place orders locally has been growing and is seen as one way of boosting inner city enterprise. A number of organisations has produced local directories of small firms to encourage this process. The latest edition of Who's

Who of Young and Enterpris-ing Businesses in the North East has been published, listing nearly 200 small busi-nesses in the region. Contact Project North East, 60

Grainger Street, Newcastle upon Tyne, NE1 5JG. Tel 091 261 7856.

THE THIRD edition of the BBC Small Business Guide is now in preparation.

Colin Barrow, the editor, would like to hear from organ-isations providing a service to the smaller firm and from anyone who has comments on the usefulness or otherwise of advisory services or other organisations listed in earlier ditions of the guide.

Contact Colin Barrow, Cranfield School of Management, Cranfield, Beds MK43 NAL. Tel 0234 751122.

A VALUABLE introduction to the intricacles of the ven-ture capital industry is provided by the fifth edition of the Guide to Sources of Ven-ture Capital published by

accountants Stoy Hayward.
The 96-page guide, which is free, lists nearly 200 providers of venture and development capital with details of the types of investment they con-sider, the normal levels of funding and the nature of their current portfolios.

Contact: Stephen Greene, Stoy Hayward, 8 Baker Street, London W1M 1DA. Tel 01-486 5888.

PEOPLE starting or already running a small business in the tourism industry in London will be able to call on specialist advice from a new service which has been launched by the London Tourist Board, the government's Small Firms Service and the Hotel and Catering Industry Training Board. The first three consultation sessions are free, after which a charge of £30 a ses-Dial 100 and ask for Freefone Enterprise or call the tourist

board on 01-730 3450.

Legal advice

## Solicitors think small

Charles Batchelor on the profession's efforts to present a friendlier face

HAS YOUR LOCAL solicitor been friendlier of late? Has that aloof figure you last met briefly when you bought your house suddenly started taking an interest in your business affairs?

If small business owners up and down the country have not already noticed a change they may do so over the next few months. The reason is a cam-paign launched by the Law Society to win a larger slice of the small business advice market for

the legal profession.

The accountants have long since realised the potential of the small business sector and -helped by the fact that even small companies are required to have their accounts andited – have built up a formidable lead in the field of advice. The law-yers are now attempting to make up some of the lost ground.

Just how much they have to make up is illustrated by one

company's experience as recounted by Frank Pattison, a solicitor and chairman of the Derwentside Industrial Development Agency. He was speaking at a conference held in London last week to launch the Lawyers for Enterprise scheme.
Pattison told the story of a

company set up by two local businessmen which went through several rounds of raising finance, leased and then finally built its own factory and expan-ded to employ 200 people with only minimal help from the legal

"The history of this company featured legal problems at sev-eral stages but the only time solicitors were involved was when they were absolutely neces-sary — to negotiate a lease and approve a funding agreement," Pattison said.

When companies do call in their solicitors it is often because they have run into difficulties, said Derek Bradbeer, president of the Law Society. What the Law Society has now

done is to produce an informa-tion pack for its members pointing out the main areas where a small business might require It has prepared a complemen

tary leaflet which will be made available to the public from June 1 in enterprise agencies, local council offices and citizens advice bureaux with a check list of possible problem areas for the

nessperson contacting a solicitor through this scheme will be given a free counselling session to establish what the problems are, whether a lawyer is the right

berson to help and, most impor-tant, what it is likely to cost.

The legal profession, more than any other has a reputation for charging high fees and for failing to give its clients an idea in ance of what the charges will

In fact, according to solicitors at the Lawyers for Enterprise conference, the practice of giving new clients a free introductory session is widespread in the profession. And, they claimed, many lawyers are flexible about feas.

#### Fees estimated

Where there is a specific prob-lem to be solved, such as drawing up a service contract or setting up an in-house pension scheme, the fees can be estimated in advance, said Robin Smith, a Law Society Council member. Where the extent of the prob-

lem cannot be foreseen, in, say, the case of a dispute, a solicitor would keep the client informed of what each stage would cost.
The cost of advice will vary with the seniority of the lawyer involved. An hour of a senior partner's time might cost £300

but a typical provincial firm would charge 130-235 for the ser-vices of an assistant solicitor. Elizabeth Henning, who runs a largely commercial practice in Cambridge with her husband, says all new clients get a free session and agreement can be

reached on how large a bill a client will run up. "I can agree in advance to give someone, say, £30 of legal advice," she says.

So what problems should you take to your solicitor? The Law Society has identified 12 key areas where it believes a lawyer can help. They include:

 Choosing the form your business will take. Should the business-starter go for the relative simplicity of becoming a sole trader, for a partnership - lim-ited or unlimited - for a co-operative or a company? Issues to be taken into account are the administrative burden, the costs of audits and annual returns, the need for secrecy and the tax implications.

the small business. A small busi- enants limiting their use for business; commercial leases can impose obligations even after they have been assigned to some one else and arrangements for rent reviews are a frequent

source of misunderstandings.

• Debt collection. Small businesses can minimise their exposure to bad debt by the way they draw up contracts and by obtain ing guarantees from directors to cover company debts. If some-thing does go wrong a solicitor

can advise on the best approach to getting your money back.

Franchising, licensing and registration procedures, disputes and employment law are other areas where lawyers believe they could be of greater use to the small business client.

Just over 1,000 of the 8,000 law said they are willing to join the Lawyers for Enterprise scheme, though there was some concern expressed at the launch confer-ence that they might not all be qualified to advise in this field.

A number of solicitors and enterprise agency directors at the conference called for participants to be given specialised training. "I fear we will get small businesses the conference of the conference speople wasting their time and fees and not getting proper advice straight away." said Guy Sibley, director of the Medway Enterprise Agency.

There was also a call for the lists of solicitors willing to do small firms work to name the individuals rather than their callers might go through to my partner who specialises in divorce work," noted one solici-

The legal profession has largely ignored the small business sector in the past. It plays a minor role, for example, in working with the enterprise agencies compared with the enthusiasm with which the accountants and the banks have provided support

Lawyers for Enterprise could benefit both small businesses and the solicitors if it can be made to

"It is marvellous to see some-thing being done at last," Elizabeth Henning says, but she adds: "This should have been done years ago.

small businessperson.\*

• Working from home and \*A check list can also be With the leaflet will be a list of leasing or buying commercial obtained from the Law Society, local solicitors willing to act for premises. Many homes have cov-

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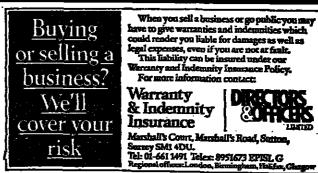
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ger. Paramant thereto, Grace New York would assume joint and several liability with the
genty for payment of the Debentures.

merger. Personant thereto, Grace New York would assume joint and several halling with the Company for payment of the Debentures.

Effectiveness of the plan of merger will not affect the conversion price of the Debentures, which is correctly \$31.625 principal amount of Debentures for each share of Common Stock. Thereafter, Debentures will be convertible upto shares of common stock of Grace New York rather than Common Stock of the Company.

This Notice is not a notice of Change in Control of the Company, a call for redemption nor a suggestion that conversion rights be exercised, and does not request or require any action by holders of the Debentures.

Dated: April 27, 1988

W. R. Grace & Co.

BOARD MEETINGS-Finale; Conrad Hidge. Delyn Packaging Forward Group Glantas Group

Crise Princips (Inc.)
Isotron (7.72)
Ratistits (6 5) 0.75p
Reuters 18" 5p
Scottish Existem Inv. Tet. 1.5p
Shorce Grp. 1.55p
Treasury 15\*4pc Ln. 1995 7.625pc
Union Int., 7pc Pl. 2.45p

61/4% Convertible Subordinate Debeutures
Due 2802 of

W. R. Grace & Co.

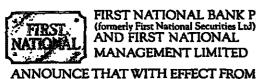
Pursuant to Section 1306 of the Indenture dated as of September 15, 1987 from W. R. Grace & Co. (the "Company") to Manufactures Hanover Trust Company, Trustee, with respect to the above captioned Debetture, notice is horeby given that the Board of Directors of the Company has approved, and recommended that the shareholders of the Company approve at a meeting to be held on May 10, 1988, a plan of merger under which the Company (incorporated in Connecticut) would become a subsidiary of a New York helding company, presently called W. R. Grace & Co. – New York ("Grace New York"), and each share of Common Stock, par value \$1.00 per share, of the Company (other than shares as to which appraisal rights are exercised under Connecticut is w) would be automatically converted into a share of asbatantially identical common stock of Grace New York. The merger is expected to become effective as soon as practicable after such approval by the shareholders. It will not be necessary for holders of shares of Company Common Stock.

Subject to such approval by shareholders and promptly after the effectiveness of the plan of merger, the Company expects to enter into a supplemental indenture with the Trustee pursuant to Sections 801 and 1311 of the Indenture to make appropriate provides and the plan of merger. Pursuant thereto, Grace New York would assume joint and several hishility with the Company for payment of the Debentures.

Effectiveness of the plan of merger will not affect the conversion price of the Debentures, which is currently \$40.11. Sprincipal amount of Debentures for each share of Common Stock.

This rotice is not a notice of Change in Control in the Company, a call for redemption nor a suggestion that conversion rights to exercised, and does not request or require any action by holders of the Debentures.

Dated: April 27, 1988



FIRST NATIONAL BANK Plc AND FIRST NATIONAL NATIONAL AND FIRST NATIONAL MANAGEMENT LIMITED

1st MAY 1988 THE HOME LOAN RATE WILL BE 9.50%

=First National House, College Road, Harrow, Middlesex HA1 1FB.==

#### FINANCIAL

Rover, Intercontinental Hote W., 10 00 Spear (J.W.), Richard Hos Enfletd, Middlesex, 12.00

YESTEROAY DIVIDEND AND INTEREST PAYMENTS -American Int. Tech. Corp. 136cts American Tel. & Tel. 30cts TOMORROW COMPANY MEETR ArRington Secs., 1, Brower's Gre Gate, S.W., 1200 American Tel. & Tel. 30cts Edinburgh Inv. Tst. 7 2pp Deb. 1985 3.25pt Hospital Corp of America 19cts Lamont Hidgs. 6.6pc 2nd Pl. 2.8p Do. 8pp Pt 165p Do. 10pc 3rd Pt. 5p Northern American Tst. 3 2pc Pt. 1.75p e Centre, 25, United Black ester Hotel, BOARD MEETINGS Finalis: Ind., Institute of Directors, 118, PuB Boot (Heary)
I.W., 12.00 Caparo Inds.
Neuthury Hotel, Conduit Street, W., 11.00 Highcroit Inv. Tst.
Highcroit Inv. Tst.
12.00 LincolL konthern American Tat. 3½ pc Pt. 1 Edwoder Global Tat. Spc Pt. 1.75¢

COMPANY MEETING CLF Hidgs., 11. Gough Square, E.C., 10.00

und Officeion, 78. Shoe Lene, E.C., 12:0) Dies, 19:21, Mortimer Street, W., 11:00

Continental Microwave 1.1p Floring Mercatile Inv. Tel. 2.55p New Zealand 11<sup>1</sup>spc 2008 5.625pc

Piezru Sammen, ersol. 12.00
Renvick Grp., Linacra Hopes, Southernivey East, Exeler, 2.00
Shell Burrill Jones, 16, St Mary-at-Hill, E.C., 12.00
Unilever, Pielsters Hall, London Wall, E.C., 11.00
H.T.V. Grp. 3.7p
Hydra-Cuebee Fig., Rate Ms. 2006 \$372.28
Investment Trust of Sutmary 1.2p
Kode Intl. 10.5p
Comprehensive Financial Services
Comprehensive Financial Services
Creyton Beach
TDS Circults
Interview Intl. 125p
Do. "A" N-V 1.85p
Pictorick 1.8p
Unidara 8.5p
Western Miring ASO.10

FRIDAY MAY 6
COMPANY MEETINGS —
belscot, Queen Bizabeth if Confe
Broad Sanstaary, Weetsingter. S
merican Trust. 4, Molvide Crescer

re Metal Products, 17. Church Street.

doe, 12 00

May 8-10

Chell
Motiva, Sakara Hall, Fore St., Barbican, E.C.,
British Craft Trade Fair (0282 4333)

St. W.C., 11.00
Stansomed, Sims & Jeticrice, Nacton Wurfe, typewich, 12.00 Refuge Grp., Refuge House,
Alderly Road, Winslow, 11.50
Sherwood Grp., Buchers Hall, Bartholomew
Close, E.C., 12.00
Sikotene Lubricants, Silkotene Oli Refunery,
Derby Road, Belper, Derbyshre, 12.00
Sindell, 18, St. Mary-m-Hill, E.C., 12.00
Exhibition - 6

BOARD MEETINGS-Pinelis,
Eagle Trust
Eagle Trust
Eagle Trust
Briffend AND INTEREST PAYMENTS—
Bermuds Ind. Bond Field 30cts
Size Circle Inds. 104 pp. Deb. 1894/99 3.125pc
Erithin Estate 7 kpc 1st Mtg. Deb. 1987/9
3.875pc
Ceditors Schwarzer Niere tet Mtd. Dah 1994

Britann Estate 74 por 15t Mitg. Deb. 1987.
3.675pc
Cadbury Schweppet http:: tat Mitg. Deb. 198
2004 4 125pc
Cattles 1.5p
Cauthautis Spc. Red 2nd Pt. 2.1p
De. 612pc Ums. Ln. 1984/98 3.25pc
De. 71pc Ums. Ln. 1984/98 3.25pc
Delta 101pp Deb. 1985/97 8.375pc
Flofax 2.5p
Florax 2.5p
Flor

Metai: Box 10 ½pc Una, Ln. Y882/97 \$.25pc
Misorco 10cts
Peters(Nachael) 1.5p
Richardsons Westperfit 1p
Richardsons Westperfit 1p
Rennelson, Galbristh & Hansberger 6.3cts
THORN EMI 7½pc Ura, Ln. 1989/94 4.25pc
Do. 3½pc Ura, Ln. 1989/94 4.25pc
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Do 7¼pc Ura, Ln. 2004/09 2.5pc
Do 7¼pc Ura, Ln. 1989/94 4.25pc
Yrandport Dev. 6.25p
Westenen NY F1.18
Whitbread 7¼pc Ura, Ln. 1985/99 3.825pc
ShTURDAY MAY 7
DIVIDEND AND INTEREST PAYMENTS—

SATURDAY MAY 7
DIVIDEND AND INTEREST PAYMENTS —
BEA Grp. 180c Deb. 1983/84 8pc
Descuter Boos. 6.4p
Treasury 10<sup>1</sup>2pc Cnv. 1982 8.25pc
SUNDAY MAY 8
DIVIDEND AND INTEREST PAYMENTS —
Tigotide Grp. 11<sup>1</sup>2pc Uns. Ln. 1991/86 8,75pc

#### Trade Fairs and Exhibitions: UK:

May 24-27 Chelsea Flower Show (01-834

Harrogate June 7-9 International Services and Equip-International Chilled Food Fair ment for Aircraft and Airport Operators Exhibition - AIRPORT NEC, Birmingham (0202 304641) NEC, BirminghamJune 12-15

International Telecommunication Business to Business Exhibition and Information Technology Exhibition - COMMUNICATIONS (021-705 6707) NEC. Birmingham

May 15 Antique and Collectors Fair Alexandra Palace

Shopex International and Point 2444)
of Sale at SHOPEX (01-868 4499)
Earla Court

#### **Overseas Exhibitions**

May 8-6
International Vehicle Industry
Suppliers Exhibition – STTEV
Jane 20-23
Pacific Transport Freight Distribution Exhibition and Confer-

International Construction & Material Exhibition - CON-STRUCT (01- 236 2399) Shanghai May 18-26

International Spring Fair (Technical) - BNV (021- 454 3385)

VINOVA (01-977 4551)

Geneva ence (01-642 7688)

11-729 0677) Business Design Centre, Lon-don

Personal Investment Marketing

Show and Conference - PIMS

Royal Highland Show (031-333

Exbn & Trade Centre, Edin-

Royal Hosnital

NEC, Birmingham

June 21-24 International Jewellery and Gemstones Fair - INTER-JEWEL (02403 29406)

June 8-12
International Wine Exhibition - Intrnational Chemical Fair INCHEBA (01-878 7778)

business and industrial market-

May 20 HS Conference Studies: Latest

developments in the art and prac-

tice of financing property set-ting to grips with the market (81-935 2382)

EVCA in association with Finan-

cial Times Conferences: Venture Symposium 88 - The internation-

alisation of venture capital

Hotel Inter-Continental, Lon-

Cafe Royal, London

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#### **Business and management conferences**

May 4-5 The Royal Institute of Interna-The Economist: The marketing of marketing services (01-839 7000) Marriott Hotel, London tional Affairs (Chatham House): International capital flows and (01-930 2233) May 17-26 10 St James's Square, London IMRA/EVAF: The changing face of information - implications for

Madrid Hampshire (Lyndhurst Bypass). IVCA: The use of film and video (Room 6, 10.30 am.) in training (01-580 0962)

THURSDAY C.F.S.C. Centre, London

Royal Westminster Hotel, Lon-

Financial Times World Gold Con-ference (01-925 2323) Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no

May 25-27

#### changes in the details published Contracts & Tenders

#### REPUBLIQUE DU TCHAD

COTONTCHAD

PROGRAMME D'URGENCE D'APPUI A LA FILIERE CUTON 1. Le Tched a Obtenu un credit (No1716 CD) de l'association internations pour le developpement (IDA) en differentes monneles, pour financer le cout du programme d'urgence d'appui a la filiere coton. Il est prevu

qu'une partie des sommes accordees au titre de ce credit sera utili pour effectuer les palements prevus au titre d'intrants agricoles.

La Societe Cotonniere du Tchad (Cotontchad) invita, par le present appel d'offres, les canditats admis a concourir a presenter leurs offres sous pli ferme, pour la fourniture des intrants agricoles cites ci-apres :

Engrais NPKS8 : Quantite : 9.300 tonnes

Les candidats admis a concourir peuvent obtenir des informations supplementaires et examiner les dossiers d'appel d'offres dans les

Direction generale de Cotomichad BP - 1116 N'Djamens telex No 5228 KD Telephone : 51-41-32/51-20-62. Direction commerciale Colonichad Parts 13. rue de Monceau 75008 Paris Telex No 644 046 F. Telephone : 43-58-53-65

Ambassade du Tchad a Paris 65, rue des Belles Feuilles

4. Tout candidat admis a concourir, interesse par le present avia, pourra acheter un jeu complet de documents d'appel d'offres, sur demande ecrite aux services cities ci-dessus et moyennant palement d'un montant non remboursable de 30,000 F.CFA (800 ff.)

5. Toutes les offres doivent eire accompagnees d'une caution de soumission d'un montant d'au moins deux (2) pour cent de la valeur de chaque lot pour lequel une proposition est faits. Cette caution doit etre deposes comme partie integrante de l'offre a l'adresse ci-apres au plus tard le 15 juin 1988 sauf modification de date qui sera announces ent aux candidats.

Les offres seront recues a la direction generale de cotonchad B.P. - 1116 N'Djamena Tchad

Les dossiers seront disponibles aux adresses ci-dessus mentionnees compter du 2 mai 1988

#### REPUBLIQUE DE COTE D'IVOIRE **DEUXIEME PROGRAMME ROUTIER** FINANCEMENT BANQUE AFRICAINE DE DEVELOPPEMENT AVIS D'APPEL D'OFFRES

Le Ministère des Travaux Publics et des Transports

procède au lancement de l'appel d'offres pour la construction de la route Guigio-Bloleguin (61,800 km environ) : chaussée revêtue de 7,40 mêtres de largeur; accotements revétus de 1,80 mètre de largeur. terrassements: 1.553.000 m3.

Cet appel d'offres est ouvert aux entreprises et. regroupement d'entreprises satisfaisant aux conditionsd'éligibilité des opérations financées par la Banque Africaine de Développement.

Les dossiers sont à retirer dés le 30 avril 1988 à l'adresse suivante :

Direction et Controle des Grands Travaux Ancien Hotel des Relais Aériens Corniche de Cocody 04 BP 945 ABIDJAN 04 Téléphone: 44 - 28 - 05 Télex : 26 193 DCGTX CI

La date limite de remise des offres est fixée au lundi 4 juillet 1988 à 18 heures au plus tard à l'adresse indiquée

#### Early Childhood Education.

TODAY

Commons: Finance (No. 2) Bill, between manufacturing producers the committee stage. Coroner's Bill. Motion on the first Scottish standing committee.

Motion committee.

Motion on the first Scottish standing committee.

May 5-6

Online Conferences: Dealing ing research (0543 263448)

Witnesses: Dr M. Goldsmith, Mr or on - getting value for money

M. Pirie. (Room 21, 4.15 pm.)

May 20

His Conference Studies:

May 20

His Conference Studies:

May 20

His Conference Studies: reading. Landlord and Tenant sixth report of the Social Security Bill, brief consideration. Educa-Advisory Committee. Select committees: Defence: sub-Motions on Redundancy Pay- ject, use of merchant shipping (Room 17, 415 pm.) ments (Local Government) Order, and civil aircraft for defence pur-

**PARLIAMENTARY** 

and Meat and Livestock Commission Levy Order.

Select committees: Televising proceedings of the House Witnesses; BBC and IBA. (Room 8, 15 IS PR)

and Civil surcrant for defence purposes. Ministry of development corporations. Witnesses: Department of the Environment officials. (Room 8, 4.15 pm.)

Employment: Subject, urban development corporations. Witnesses: Department of the Environment officials. (Room 8, 4.15 pm.)

Trade and Industry: Subject, information technology. Witnesses: Foreign Affairs: subject, famine with the committee of the commi

ments to the Immigration Bill and the Public Utility Transfers and Water Charges Bill.

Employment: subject, urban

ronment officials. (Room 8, 4.15

(Room 18, 10.30 am.)

Energy: subject, privatisation

Public Accounts: subject, of the electricity supply industry.

Witnesses: representatives from tion technology. Witness: Sir the Association of Independent

Example witness. Foc. (Room 6, 10.30 am.)

Hurst Bypass). (Room 6, 10.30 am.)

FRIDAY

Commons: Private members' bills.

M. Pirie. (Room 21, 4.15 pm.)

Environment: subject, Department of the Environment main Financial Times Conferences: estimates 1988-89. Witnesses: DoB Business with Spain (01-925 2323)

Madrid officials. (Room 20, 4.30 pm.) Committee on a private bill: May 11

Trade and industry: subject, pm.)

Trade and indust

#### **Company Notices**

#### ANNUAL GENERAL MEETING Svenska Celhilosa Aktiebolaget SCA

are hereby summoned to the Annual General Meeting of Shareholders to be held at Berwaldhallen at Strandvägen 69 in Stockholm, Sweden on Wednesday, May 25, 1988 at 4.30 p.m.

Agends

1. Matters to come before the meeting, as prescribed by law and the Articles of Association, include: presentation of the Annual Report and Auditors' Report for the Parent Company and Group; decisions concerning the adoption of the Parent Company's and Consolidated Statements of Earnings and Balance Sheets; disposition of profits as recommended in the adopted Balance Sheets; discharge of the Board of Directors and Managing Director from liability; and the election of Board members and auditors.

Authorizing the Board of Directors to reach a decision in the period until the 1989 Annual General Meeting of Shareholders, on a new issue of up to 1,800,000 shares of Class B nonrestricted stock on the American capital market and to thereby vary from sharehopreferential rights.

The complete proposal for this authorization will be available at SCA Headquarters, Skepparplatsen 1, Sundsvall, Sweden, beginning on Wednesday, May 18, 1988.

Shareholders intending to participate at the Meeting must be listed in the register of shareholders maintained by the Swedish Securities Register Centre (VPC) no later than Friday, May 13, 1988 and notify SCA no later than 4 p.m. on Friday. May 20, 1988, either by mail to SCA, S-851 88, Sundsvall, or by telephone to +46 60 19 30 00 or

To participate at the Meeting, shareholders whose shares have been registered in the names of nominees must temporarily re-register the stock in their own names at VPC. Such re-registrations must be in effect no later than Friday, May 13, 1988.

Persons intending to act as proxies on behalf of shareholders will be required to produce a written and dated power-of-attorney. Such power-of-attorney can be valid for no longer than one year from the

Monday, May 30, 1988 is proposed as the record date for determining rights to dividends. If the same date is approved at the Meeting, VPC is expected to distribute the dividends on Monday, June 6, 1988.





INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT, WASHINGTON 5%% US\$100,000,000 Swiss Franc-linked Bonds 1989

The Interest payable on Coupon No. 6 due on April 27 1988, as determined by the fiscal agent according to paragraph 6 of the Terms of the Bonds, is US\$472.60 per bond of Basle, May 1988.

> Swiss Bank Corporation Fiscal Agent

## **Businesses For Sale**

#### For Sale The Business and Assets of Avon Display Company Limited (in Administrative Receivership)

The principal activity of the company is the manufacture and supply of display equipment and

- shopfittings operating from Leeds with national coverage. • Annual turnover approximately £2.5
- million to 30 September, 1987.
- 46 employees. • Fully equipped workshops.
- Occupying modern leasehold premises

comprising 7,700 square feet on a 0.5 acre site. For further details, contact the

Administrative Receiver, Ralph S Preece.

**△** Touche Ross

Eleven Albion Street, Leeds, LS1 5PJ Telephone: (0532) 444741

LIMITED

In Administrative

Receivership

**DATA MAGNETICS** 

The business and assets of the above company are offered for sale as a going concern.
The Company is engaged in the development, manufacture and marketing of thin film magnetic disks for use in the computer storage industry. It is the sole European source of this rapidly growing product. The company has established sales and product development links with several major computer hardware manufacturers. Location — Leasehold premises. Deeside Industrial Park, North Wales, 55,000 sq ft. Employees — 170
Turnover — Currently c.£200,000 per month Current order book value £3.7 million

Cork Gully

For further details please Joint Administrative Receiver CW Nield, Cork Gufy, Abacus Court, 6 Minshell Street, Manchester M1 3ED Tel: 061 236 9200 Fax: 061-247 4000 Telex: 667257

#### Canadian Financial Company

Consideration of Lords amend

tion Reform Bill, committee.

Long established, reputable, profitable, federally chartered Savings & Loan Company for Sale. Open to negotiation. Write Sox 1962, Financial Times, 19 Cannon Street, London ECOP 48Y.

OF YARNS Company with tax losses in Principals only apply to: Box H3440, Financial Times, 18 Camera Street, Lauden EC4P 48Y.

WHOLESALER

#### **Company Notices**

The Annual General Meeting of the Company will be held at Standinaviska En Banken, Kungsträdgärdsgatan 8, Stockholm, Sweden, on Friday May 20, 1988, at 4,00 p.m.

TO THE SHAREHOLDERS OF AKTIEBOLAGET ELECTROLUX

Agenda Matters prescribed by the Swedish Companies Act 1975 and by the Company's Articles of Association Including, infer alls, presentation of the annual report and accounts and the auditors' report on the Company and of the consolidated annual accounts and the auditors' report on the Group; resolutions on the adoption of the profit and loss statement and the batteries sheat and of the consolidated profit and loss statement and the consolidated batteries sheat, on the appropriation of the Company's profit according to the adoption batteries sheat; and resolutions on the Directors' and the Managing Director's discharge from liability and on the election of Directors, Deputy Directors, Auditors and Deputy Auditors.

Attendence at the needing Shareholders wishing to attend the meeting must be registered in the share register maintained by Vardepaperscentrater VPC AS not later than Tuesday May 10, 1988, in addition, they must notify the Company of their intention to attend the meeting not later than 4.00 p.m. on Tuesday May 17, 1963, either in writing to AS Electrotus, C-J, S-105 45 Stockholm, Sweden, or by telephone on +46 8 738 6793 or 738 6789.

Shareholders whose shares are registered in the name of a nominee, such as the trust department of a bank or a stockbroker, must temporarily have their shares registered in their own names by Vardepapenscentration VPC AB not later than Tudeday May, 10 1988 to have the right to vote at the meeting. A shareholder may attend and vote at the meeting in person or by proxy but in accordance with Swedish practice the Company does not send terms of proxy to its shareholders. Shareholders wishing to vote by pray should submit their own forms of proxy to the Company.

Provided that the meeting resolves to adopt the proposal of the Board of Directors, it is authopsized that the dividend will be distributed by Varidopaperscentraler VPC AB on June 2, 1988. The record date for the dividend will be Thursday May 25, 1988.

Electrolux

CHEMICAL NEW YORK CORP. US\$300,800,000 FLOATING RATE SENIOR NOTES DUE

1229 to accordance with the provisions of the Mohas. Notice is Hereby Given that for the Index 1988 the Mohas 29 April 1988 to 31 May 1988 the Mohas carry an Interest rate of 7 kg per cent per annum.

The interest payable on the relevant interest payment date 31 May 1988 against cotions No 42 will be US\$63.33 per US\$ 10,000 Notes.

AGENT SANK

HILL SAMUEL GROUP PLC

To the holders of the U.S. 576 million Perpetual Floating Rate Notes and the U.S. \$100 million Floating Rate Notes due 2016 of Hill Samuel Group Pic and of the U.S. \$30 million Floating Rate Notes due 1996 of Hill Samuel Finance BV. Copies of the report and accounts of Hill Sem-ual Group Pic for the period ended 31st October 1987 and available upon application to the Sec-retury, Hill Semuel Group Pic, 100 Wood Street, London ECGP 2A.L.

Clubs

## Nash's view of the trenches

PAUL NASH was a great artist, ing exhausted into the mud. and he bears direct comparison with the greatest of his contenporaries it is a large and perhaps to make, especially in the light of our habit of denigrating our artists as never more than second rate. But critical perspectives do shift with landscape so unspeakably transtime, and with every fresh formed by the recent battles, on appearance of his work it grows such an inhuman scale of devasance impressive, more original tation, moved him deeply, and ever more profound in its "... no glimmer of God's hand is achievement.

There has been anywhere," he wrote. "Sun-

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Through the Fire is a small set and and surrise are blasphe-entilibition in the temporary exhi-bition galiery of the Imperial War Museum (until September 4), of the drawings and studies that blash made with secretary in Flash Nash mede while serving in Flanders during 1917, and some of the larger works that came out of the

in the spring of 1917 he was 27 years old, a newly commissioned subaltern of the Hampshire Regi-ment on active service in the Ypres Sallent, that was and remains notorious as one of the most God-forsaken sectors of the most God-forsaken sectors of the entire Western Front. It was, for the Salient, a fairly quiet time, but even so dangerous enough and, late in May, Nash was lucky to be invalided home with a damaged rib a mere three days before a dreadful attack on Hill 60, in which two in three of his fellow officers were tilled. officers were killed.

Back in England he was able to work up his material as he recovered from his injury, and a show of some 20 of his drawings, at the Goupil Gallery in Regent Street in midsummer, was well-received. Knowing he would be sent back to the Front in any case, he sought an appointment as an official war artist under the scheme administered by the Department of Information. After persistent effort on his pert, he was seconded to the Department for a mostin, but in the event remained a war artist for the duration. Keeping his rank, he was back in the Salient in November just as the Third Battle of Ypres; which we know as Passchendaele, was finally sink-

in the spring, while not insensitive to the circumstances of the War, he had been intrigued and even exhilarated by the visual excitement the landscape and material of the War afforded him.

am no longer an artist interested ing of all is the huge canvas of and curious, I am a messen—"The Menin Road." some seven ger . . " And it is the work of feet by ten in which, as in all his this messenger that makes up work, anonymous soldier figures

an authority in the work that mark the artist at one with him-self, in his intentions, and with the work as it is. Most astonish-

move through the nightmarish But the messenger remains landscape, both informing it and manifestly the artist, and it is by yet insisting upon its very desolatine art, not the message, that the demonstration is made. In work-us not the image of actual battle, ing up the studies he made on but its aftermath; the soft winter the spot, he turned to oil paint on sunshine that picks out the shat-canvas for the first time, but tered trees along the Menin Road there is nothing experimental in his use of it. Rather, he achieves

The Department was perfectly The Department was perfectly

happy with the work Nash sub-mitted, although one Colonel Lee the censor, did wonder aloud that he might be having "a huge joke with the British public, and lovers of Art in particular." For Nash was making no concessions to conventional taste in what he did, but was working fully with the immediate currency of modern art. Before the war, he had been numbered among the small group of British post-impression-ists and cubists, and we should remember that Cezanne had been dead barely a dozen years and high Cubism itself not yet ten

But here it is an unself-con scious modernism adapted and transmuted by circumstances and none the worse for that. "My subject is War, and the pity of War" said the poet, Wilfred Owen, and so it was for Nash and so many of the War Artists. It is a strange paradox of our cultural life that, for the most part indiferent to the artists we produce. in extremis we should commission them not to propagandise in any crude sense, but simply to be true to themselves and their experience of war.

The Imperial War Museum the great repository of their efforts and thereby the holder of one of the most comprehensive collections of Modern British Art. This group of Nash's works are merely a wonderful taste of what there is to see, when the museum's special galleries, now in process of reconstruction come back to use next year.



Tippett's conception of a formal knot garden requires the characters to be almost continuously visible

#### The Knot Garden/Covent Garden

#### **David Murray**

If Michael Tippett's third opera remains a problematic piece, Nicholas Hytner's new Royal Opera production is at least a dazzling exercise in problemolving.

Sponsored by Glenlivet Distillers, it was premièred on Friday at a Midland Bank Prom, perhaps with the canny intention of getting a first response from a relatively fresh audience. There was a further youth-interest factor: the Covent Garden début resoundingly auspicious, as it turned out - of the first woman to conduct there, 28-year-old Sian Edwards.

The Knot Garden was the '60s English opera (R.D. Laing and Home Counties' Jung, with a shuddery sense of a tough world beyond this island) that somebody had to compose. Luckily, more or less, but all in all more luckily than less, Tippett was at the ready. (The electric guitar wasn't, yet; only now is the difficult part that he wrote for it actually played - by Steve Smith, though uncredited in the programme, and to irreplaceably if their lines were distinguish-pop-vivid effect.) He conceived a able, but from where I sat they

'difficult' ward, three equally because of Tippett's aggressive fractious house-guests, and a orchestra (and Miss Edwards psychoanalyst-magus modelled underestimated the power of a

frontations divided by cinematic jump-cuts, each a violent moment captured in a lightningflash. Especially in Act 2, Tippett's score is correspondingly dense and impacted, as if by reac-tion against his expansive King Priam myth-opera; the more transparent music for the Tem-pest charades, which the analyst instigates in Act 3, leaves the artifice somewhat awkwardly exposed. His stage conception a formal 'knot garden' which is at once a haven, an arena and a

labyrinth - requires his errant characters to be almost continuously visible, whereas the jumpcut style presupposes an unseen before-and-after for each distilled vignette. They might spring to direct life

on Shakespeare's Prospero. snare or side-drum to obliterate Instead of a plot, there's a words). There was a lot of peerseries of partner-changing con- ing at programme-books to discover who was (psychologically) doing what to whom; for once, surtitles would be less distanc-

> On the other hand, the Edwards orchestral reading is so abrasively gripping and detailed that each of the three acts average length under half an hour - seems dramatically satu-

> Hytner's bandling of the dramatis personae, not so very different from Peter Hall's in the original production (I regret having missed David Freeman's chamber-version for the Opera Factory four years ago), is strikingly backed by Bob Crowley's designs: not only a revolving garden over a subterranean Perspex labyrinth, but a looming cityscape

volatile septet of modern characters: a comfortably-settled couple the opera hasn't been cast from character, but Anne Howells' great vocal strength, partly genteel, frustrated wife and linda Kitchen's brightly distracter. ward stand out through exact

mime and voice.

Everything about Christopher
Gillett's gay musician (a figure
sketched con umore) is right except - for a house of this size - his under-powered tenor, though he makes some of Tippett's worst lines audible: would be American locutions like 'so mighty high' bruise North American ears like mine. Arthur Thompson is sturdy and unembarrassed as his black lover; the other baritones are Alan Opie as manipulating analyst and Rod-ney Mecann as seething husband, both of them solid but largely

At short notice Anna Steiger has come up with a game 'freedom-lighter, if more of a games-mistress than her anguished soprano line would suggest. The flerce intensity with which Tippett's knotty music is projected still makes this a performance beyond and a false rose-covered which any opera-lover would be wall between. Nobody offers less the poorer for missing.

## A Family Affair/Donmar Warehouse

Spring in the Trenches, Ridge Wood, oil on canvas, 1918

ity. Even the large jolly house-keeper, delightfully played by Annette Badland in a lilting

Welsh accent, has pretensions

skewered on her pronunciation of a chaise longue as "a cheese lunge." Anne White's mother has

features that tighten into steely grimaces at the hint of any social

Two performances especially

Timothy Walker follows his

in this company's Macbeth with

an explosively foul and sweating

mentator into thinking there

out. Lesley Sharp's

Michael Coveney

Cheek By Jowi have been on the mobility, with all concerned after road since the end of February with this stingingly fundy ver-sion by Nick Dear of Ostrovsky's A Family Affair. Arriving in Covert Garden, where it plays until May 21, Decim Donnellan's production, cuttingly well designed and costumed by Nick Ormerod, is now public at irrestrible farci-

The play made Octrovsky's name in 1856, upset the Muscovite merchant class, was based by the Tear, and cost the eather his job in the civil service. This pictish première reveals Ostrovsky in his true resilist satirical colours for the first time here, pace various revivals of The Storm and Adrian Noble's fine musical direction by Colin Sell). There is a magnificent swiring is mercilessly ferodious in the vein of Gogol's 1842 Marriage, a play memorably revived by Shared Experience a few years ago.

They assemble in a family is liken pose flanked by squat pillars of religious icons and announced high excitement, they resort to high excitement, they resort to sung and extravagant dance (fine musical direction by Colin Sell). There is a magnificent swiring climax to the third act wedding pact which dissolves into the hard, grey-striped "new money" household of the vengeful employee and resentful daughter.

Ostrovsky's renowned com-The play made Ostrovsky's

As in the Gogol, a professional matchmaker is called in to fix up mand of the vernacular is renamed a merchant's daughbar, Lipochka.

Business is bad, and a slovenly translation by David Budgen) in translation by David Budgen) in language of lacerating vulgarity.

Marcia Warren, poisonously convodka-swilling lawyer convinces. Bolshov that his deeds abould be turned over to the young assistant, Lazar. Lazar moves into the driving seat, extends the grocery store chain, wins over Lipochka speaker you are; all the words in and leaves Bolshov massisted in the right order and everything," the creditors' prison. Bolshov A repulsed suitor begs for one (Tam Dean Burn) is a muddled, unheeded beggar at his own family's feet in the last act.

a slice of the action in a world where nothing of any moment or consequence is desired possible without capital. The savage, Gogolian realism is untempered with sentiment or even charm. The actors are in a continuous gyrating insinuating convulsion, alouing on to leer at the audience and join a snake-like, hissing dance of greed and back-scratch-

Marcia Warran, poisonously con-spiratorial as the matchmaker, deals in such ingratiating compli-ments as "What an accomplished A repulsed suitor begs for one word and gets "moron." The vigorous extravagance of

y's feet in the last act the playing is in itself a reflection it is a tale of ruthless upward of the characters' craven studid-

playing Mosart. The Festival Hall (Tue).

#### Sinners and Saints/ Croydon

It beats me how this comedy ever ade it past the script reader's basket. It is clumsily structured, ridiculously overburdened with social conscience - yet in Celia Bannerman's production it is also

Take this for starters: a gay do-gooder and his anorexic flat-mate betriend a legiess, incontinent mute who has fallen hopelessly wide of the social services net. Much of the first act involves the swabbing of bottoms and the Lipochka progresses from spoilt changing of soiled linen (all done romantic brat to spoilt opportuning in the best possible taste behind

istic brat. She settles for Lazar and, like a ringleted show poodle, squeezes into a lacey pink wed-ding dress and a life of mean a strategically raised sheet).

It might sound like the thea tre's riposte to television's Soap, yet when it comes to social injus-tice James Mundy makes it quite materialism. Looks that once killed are now dead behind her clear he is not joking at all. Stephen (who is also a rent boy) is both sinner and saint. He "borstartling, neurasthenic Malcolm rows" money from the helpless Ben to finance a date and then hires himself out to get it back, alcoholic lawyer, lank hair smeared down his face like sea-weed, hand shaking for the mornoccasioning the second act confrontation with a guilt-ridden

aristocrat. Paradoxically, the play is haping's first drop, horsey legs prancing shakily round the dres-sage ring en route to the piest among the nappies and towels of the early scenes, carried knacker's yard.

The use of direct address in this play has misled one comalong by an extraordinary unspeaking performance from John Arnatt, as the cunning old invalid (who is also a Branston

must be a myriad other characters here deleted. The audience is The decline in the second act is greeted and baited throughout, due partly to Arnatt's relegation to the sidelines, partly to the epi-Adam Kotz's coolly rapacious new boss calling the shots in an sodic ramble of scenes introduc uproarious "lights-up" finale that ing Angus Mckay as a hand-sniff-ing neurotic from a dying line. once again shows director Don-nellan exerting masterful, fluent

## Drumming/Barbican

#### Richard Fairman

the festival organisers set up performances in Bristol and London
formances in Bristol and London
for the Barbican on Friday) of a remarkable, machine-like
second half of this recttal, sportformances in Bristol and London
for the Barbican on Friday) of a remarkable, machine-like
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for the Barbican on Friday) of a remarkable, machine-like
second half of this recttal, sportformances in Bristol and London
for the Barbican on Friday) of a remarkable, machine-like
second half of this recttal, sportform zemlinsky's Op 27, all blues
gloves and a sultry look worthy
for Dietrich, should have left none
of the audience in any doubt that
whether will is sany
was missing. The dramatic
for, and was given, a dash more
second half of this recttal, sportformances of Jill Gomez for the
for, and was given, a dash more
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as a composer. By this point (the piece was finished in 1971), all the mature points of his style were safely on board: the musical language that he had absorbed successful than studying African drumming at an answer to it. the University of Ghana the year before forms a clear basis, and he is also well on the way to work-ing out sophisticated ideas on how to organise rhythms and

The music starts with a steady lae at work and the general

textures.

of the minimalist style. It has not question. Like all minimalist been heard complete in London music, the score depends on for 15 years.

music, the score depends on extensive repetition of its basic As well as being a noted ideas, so that any change in har staging-point for minimalists in mony or texture should make the general, the work is central to Reich's own path of development as a composer. By this point (the themselves, they hardly begin to hold the attention. There is a paradox at the root of the minimalist style and Drumming is no more successful than most in finding

For this performance, an apparently well-drilled affair, the Canadian group Nexus combined forces with Hungary's leading percussionists Amadinda and a handful of guest British artists. Reich's idea of using singers to drum heat. To this a second provide a wordless, rhythmical player is added, in unison at first overlay at some points risks top-but then drawing fractionally ping the whole with a Swingle away so that the two lines in Singers-style icing, but Sarah parallel form a syncopation, and Leonard and Nicole Tibbels were from this extension and elaboraso discreetly amplified as to be tion of the simplest possible idea barely audible. Any human intru-the whole piece is formed. There are precise mathematical formu-are precise mathematical formu-

#### Jill Gomez/Wigmore Hall

#### Richard Fairman

often forgotten that their contem-end). poraries in Berlin and Vienna
also had a lighter side, penning put across with more point than
the occasional cabaret song and
had been the case with the Lieder

For the climax of Percussion 88 impression the piece gives, as the Only the long eigarette-holder von Arcadien" with its silly

this programme had made an irreversible change of direction during the interval.

The recital came with the enticing, if not entirely appropriate, the programme notes to imply that he did. The four enticing, if not entirely appropriate that we heard in the second half ate, title "Songs for the Night". were delivered in the same caba-While the popular music of ret style with Gomez acting out French composers such as Pou-lenc and Satle has never lost its from Broadway shows (a selecappeal (Satie's "Diva de l'Em- tion of solos from Weill's Ameripire" regularly struts up and can stage works were about to down Piccadilly even now), it is bring the recital to a delightful

making arrangements of waltzes before the interval. Too often in by Strauss.

these, a few of Mahler's early The popular songs of Schoen- Wunderhorn settings and some berg date from his time at the other Wolf, the consonants were Uberbrettl cabaret theatre in Berswallowed and words disap-lin. They are mostly straightfor-ward romantic melodies and Jill fine accompaniments the main

## **Arts Guide**

#### Music -LONDON

hving Berlin: a constantly iribitie to the American componer presented by the BBC Radio Orchestra, conducted by Neil Richardson, and introduced by Benny Creen with help from Georgie Fame, Helen Shaphro, Mary Creeve, Edmund Hockridge and the hell Richardson Singers Royal. The Rhyal Fastival Hall (Hon) 696 2001.

City of Birmingham Touring Opera performing Verdi's Falskall, conducted by Shoom Haley. The Kinnbeth Hall (Hon, Tee).

Royal Philinamonic Orchestra, conducted by Michtyoshi Inone with Jon Kantha Parker on the plane

phying Mosert. The Festival Hall (Toe).

Halle Orchestra, conducted by Stanislaw Skrowaczewski, with Ernat Rovacce, violin: Mosert, Berg Tchaikovsky. The Festival Hall (Wed).

Sir William Glock Soth Birthday Concept London Shnfonistis, conducted by Elgar Howard; Ensemble Interconstraporain conducted by Pierre Boules. Birtwisile, Stravinsky, Booke. The Elizabeth Hall (Wed).

English Baroque Soleists, conducted by John Elitot Gardiner, Malcohn Bilson, piano: Mosert, Haydn. The Elizabeth Hall (Thur).

Leakes Symphony Orchestra, conductor Yuri Ahronovich, Salvatore Accarde, while: Berliot, Bannstein, Brahma. The Barbican Hall (Thur).

**NEW YORK** 

Academy of St Martin-in-the-Fields:
Sir Neville Martiner conducting;
Monart, Tippett, Beethoven (Mon).
Carnegie Hall (247 7800).
New York Philamasics, Robert Johnson artistic director: Mozart, Harbson, Dohnanyl (Mon). Merkin Hall (362 8719).
Ealichstein-Laredo Robinson Trio:
Zwilich, Brahms (Tue). Kaufmann Hall (296 1100).
New York Philharmanic: James De Preist conducting, Glen Dicterow, violin; Faure, Saint-Saens, Walton (Tue). Zuhin Mehla conducting, Martil Talvelz (bass): All-Mussorg-sky programme (Thur). Avery Fisher Hall (874 2024).
Castro/Schwartz/Zoerning Trio.
Works for Lute and strings by

Haydn, Bach, Couperin, Mozart (Wed, 12.30 free) Julliard Concerts at the IBM Garden Plazz. 56th & Madison.
Lark Quartet: Beethoven, Shickele, Dwark (Thur). Ranfmann Hall (296 1100).

Washing Ton

Washing Ton

Washing Ton

National Symphony. Matislav Rostropovich conducting; Mendelssohn, Debussy, Schumann (Thur). Kennedy Center Concert Hail (254 3776).

Have your F.T. hand delivered

in Belgium

Haydn, Bach, Couperin, Mozart (Wed, 12:30 free) Juilliard Concerts at the IBM Garden Plaza. 56th &

Works for flute and strings by Chicago Symphony: Sir George Solti

#### 29 April - 5 May

#### PARIS

Mozart's Requism: Beethoven's Grand
Fugue by the Ensemble Vocal J.
Ibert de Tours and Orchestre Francais d'Oratorio, conducted by Dominique Rouits (Mon). Saint-Roch
Church (42 61 \$326).
Samuel Ramey, bass, Warren Jones,
plano: Handel, Purcell, Schubert,
Ravel (Tue) Theatre des Champs
Elysees (47 20 28 27).
Ensemble Orchestral de Paris conducted by Armin Jordan, Maria
Joao Pires, plano, Ensemble Vocal
Michel Piquemal; Beethoven,
Brahms (Tue) TMP-Chatelet (42 33
44 44) 44 44)

merson Quartet: Haydn, Beethoven, Schubert (Wed) Salle Gavezu (45 63

Orchestre National de France con-Jrenestre National de France Con-ducted by Emmanuel Krivine, Jean-Peerre Rampal, flute: Rimski-Rorsa-kov, Khatchaturian, Frank (wed) Radio France, Grand Auditorium (42 30 15 16). Ensemble Moderne conducted by

Ernest Bour: Germany 1 - Hans Eis-

ler, Hans-Juergen von Bose, Nico-laus Huber, H.W.Henze (Thur). Cen-tre Georges Pompidou, Grande Salle (42 78 79 95). Nonvel Orchestre Philharmonique Nonvel Orchester Futtinarmonique and Radio France Choir conducted by Jerzy Semkov with Zylis-Gars, Rappe, Ochman: Szymanowski, Brahms (Thur). Theatre des Champs

Elysees (47 20 36 37) Maria Tipo, piano: Beethoven (Thur) Salle Pleyel (45 63 07 96)

#### ITALY

Rome: Auditorium in via della Conciliazione. A selection of Beethoven piano sonatas played by Bruno Leonardo Gelber (Fri) and David

Shallon conducting Bernstein's overture to Candide, Rachmaninoil's Rhapsody on a Theme of Paganini (with planist Jorge Bolet) and Stavinsky's Rite of Spring (Sar, Mon, Tues) (85 41 041) Auditorio del Gonfalone: (Via del Gonfalone 32/A) violinist Claudio Laurita and Fausto Anzelmo (viola) playing Aleasandro Rolla and Mozart (Thur) (88 75 952) Milan: (Teatro alla Scala) (violinist Salvatore Accardo and pianist Bruno Canino playing Schubert, Beethoven, Cesar Franck and conducting: Vivaldi, Villa-Lobos, Haydn, Beethoven (Thur), Orchestra Bruno Canino playing Schubert, Beethoven, Cesar Franck and Paganini (Mon) (80 91 28) Florence: (Maggio Musicale) Teatro Comunale. The planist Radu Lupu playing Haydn and Schubert (Sat) and (Wed). The planist Mikhall Plet-nyev playing Tchaikovsky (27 79 236)

#### **NÉTHÉRLANDS**

Ansterdam, Concertgebouw. Hartmut Haenchen conducting the Netherlands Philharmonic with vocalists and choir: Schonberg, Beethoven (Wed), Recital Hall: Lucia Meauwsen, soprano, Richard Frederickson, double bass, and Aldert Vermeulen, piano: Hiquet, Tchadkoysky, Glinka, Bottesini (Tue). (718 345). The Hague, Philipszeal. The Nether-

lands Philharmonic Chamber Orchestra conducted by Lev Markiz with Oleg Maisenberg, piano: Jana-cak, Beethoven, Tchaikovsky (Mon). (60 85 10). Rotterdam, Doelen, Richard Conlon conducting the Rotterdam Philhar-monic Orchestra: Mahler (Thur).

(413 2490). Utrecht, Vredenburg, Recital Hall:

The Royal Oratorio Society: Haydn (Tue). The Netherlands Chamber Choir under John Alidis: Etaler. Martin, Shostakovich (Thur). Recital Hall: Eliane Rodrigues, piano: Villa-Lobos, Granados (Tue). (31 45 44).

## Gomez delivered them with an focus of interest. Perhaps the attractive warmth, though the stole and gloves should have Lehar-like "Arie aus dem Spiegel gone on earlier. Saleroom/Antony Thorncroft

From squiggle to urinal

The Andy Warhol sale, nigh on son, executed in 1920 and show-3,500 lots of it, finally expires at ing two children, and a goat, Sotheby's in New York today. It straining against the wind, sold has gone in line with expecta- for an artist record price of tions, producing by Saturday £58,511, many times its estimate. night a running total of almost Nine etchings by Duchamp, from \$17.5m (£9.3m), which will be an edition of 150, went to a Japa-

sonal momento of the rogue art- ration for Warhol, by Philippe ist, but the more serious fruits of Halsman and Bert Stern realised Warhol's buying mania tended to £4,118.
go at around the top end of their Warhol may have had a reputa-

"Tete de femme" by Picasso more and conservatively. His furniture than doubled its estimate at commanded some fierce bidding. £152.941. Perhaps of more interest An early 20th century Egyptian

acquired and submitted to the to Joseph Barry of Philadelphia. New York Independents Exhibi- and dated to around 1820, made tion (unsuccessfully) in 1917 sold 255,882. for £36,569. Duchamp believed Among the American folk that an artist by the act of selection makes a common object, a dresses and white pantaloons by "readymade," a work of art, and Joseph Stock found a new home he was able to persuade many at £45,588, and another famous collectors to his viewpoint.

art, and a painting. "The wind" outside a tobacco store, sold for by the British artist David Wil- £41,178.

\$17.5m (19.3m), which will be an edition of 150, went to a Japaboosted to over \$20m by the connese collector for £23,989. Among
temporary art section still to the photographic prints the work
come.

Of Man Ray was much in
Prices for bizarre items with no demand. A print of the artist
real value - like the cookie jars Dora Maar sold for £19,016, and of
and cheap jewellery - have far Nancy Cunard for £6.47t. Eleven
exceeded estimates, as private photographs of Marilya Monroe,
collectors competed for their perthe source of much artistic inspi-

forecast.

Some Paul Klee squiggles of garde, but he furnished his East 1923 sold for £152,941 while a Side mansion very comfortably was another head, this time of revival parcel gilt and painted Jackie Kennedy as captured in armchair, made by French of 1953 by that chronicler of mid New York, sold for £91,176 America, Norman Rockwell: it (against a \$6,000 top estimate) and a bronze group by Gerome, sold for £15.213.

At the other extreme of taste depicting a nude woman sitting and refinement a urinal made in on a block of stone, went for 1964 by Galleria Schwarz in £70,588, also way above estimate. Milan in imitation of the famous A classical carved and inlaid nrinal which Marcel Duchamp mahogany sideboard, attributed

piece of Americana, a Mr Punch Warhol's eclectic taste incorpo- figure of around 1875, six feet rated Victorian and Edwardian high and once an advertisement

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Tuesday May 3 1988

## A dialogue With Japan Not for Mr Noboru Takeshita, leaders can transcend such trivia, Japan's Prime Minister, are the assertive positions beloved by his predecessor, Mr Yasuhiro Nakasone. Such reticence would appear to be a serious handier. But coming as in previous years. The authorities brought out masses of people to march in their official parade; the riot police as usual stopped the much smaller groups of Solidarity supporters from moving from church services on to rival demonstration. But coming a leader of people to march in their official parade; the riot police as usual stopped the much smaller groups of Solidarity supporters from moving from church services on to rival demonstration. But coming a leader of people to march in their official parade; the riot police as usual stopped the much smaller groups of Solidarity supporters from moving from church services on to rival demonstration. But coming a leader of the much services on to rival demonstration.

predecessor, Mr Yasuhiro Naka- an economic superpower, a sone. Such reticence would nation whose GNP, at current appear to be a serious handicap, but Mr Takeshita, who is visiting trillion. With inflation no prob-London today, possesses a more lem, they should suggest that the than offsetting advantage in the remarkable performance of the keep real domestic demand growgood fortune to be in the right target of 2 per cent of GNP for place at the right time. In early 1987 Japan's economy was widely set out in the Maekawa report, expected to grow by between 2 per cent and 3 per cent, the Government's forecast of 3.5 per cent on the Maekawa report, can be accepted, provided the money goes increasingly to developing countries. They should being received with some scepticism. In the event, gross national aid effort is still below the OECD cism. In the event, gross national product is estimated to have grown by some 4 per cent, with domestic demand growing by 5 per cent. Rapid growth has been associated with a decline in the current account surplus, from a peak of 4.3 per cent of gross of imports from the unquestion-national product in 1986, to 3.1 ably competitive Asian newly per cent by the last quarter of industrialising countries. Mr Tak-1987. In addition, manufactures eshita has the right to make accounted for 44 per cent of demands of the Europeans, too.

greater exchange rate stability.
Also important were the delayed impact on real incomes of the yen appreciation of 1985 and 1986 impact on real incomes of the performance that comes close to yen appreciation of 1985 and 1986 Japan's, the major culprit being and the wealth-effect of the boom in the prices of both equities and land. Fiscal policy made a contribution, too. In addition to the disease of the paramola which labels button, too. In addition to the disease of the internal market a fiscal policy may be been supported in the company of the paramola which labels button, too. In addition to the disease of the internal market a fiscal policy may be a contributed to the performance that comes close to yen appreciation of 1985 and 1986 Japan's, the major culprit being and the wealth-effect of the boom in the performance that comes close to yen appreciation of 1985 and 1986 Japan's, the major culprit being and the wealth-effect of the boom in the prices of both equities and the performance that comes close to yen appreciation of 1985 and 1986 Japan's, the major culprit being and the wealth-effect of the boom in the prices of both equities and land. Fiscal policy made a contribution, too. In addition to the the major culprit being west Germany. Equally, Mr Takdirect effects, there was the boost to confidence given by the defeat — not temporary, one hopes — of the Ministry of Finance's long-standing obsession with the fiscal deficit. For 1988 there is Justified demands every reason to expect GNP growth of at least 4 per cent, along with a reduction in the cur rent account surplus, perhaps to 2.5 per cent of GNP, and

#### Safeguard action

With such an economic background, what can European lead-ers sensibly ask of Mr Takeshita during his visit? Equally impor-

remarkable performance of the keep real domestic demand grow-Japanese economy. He has the ing at 5 per cent a year. The good fortune to be in the right target of 2 per cent of GNP for average.

Equally important is growth of

imports of manufactures, whose ratio to GNP remains very low by international standards. The test of openness is continued growth imports in 1987, against only 32 His complaint is likely to be how per cent in 1985. His complaint is likely to be how the European Commission uses the improved performance, by encouraging a loosening of monetary policy and confidence in greater exchange rate stabilities. tries (except the UK) to achieve a

#### Justified demands

With the US facing severe international economic difficulties and a Presidential campaign, a heavy responsibility now falls on Japan and the European Community. One hopes for vision and promises of appropriate action. One fears minor niggles from the Europeans, airy nothings from the Japanese and agreement only to resist agricultural liberalisation, one area in which US demands are fully justified. On the contrary, Europeans and the tant, how can he best exploit his Japanese should agree to acceleright to make demands of them? at all aspects of the Uruguay Politicians in Europe will probably focus on the niggling concerns that are, unfortunately, the principal coin of the relationship. for providing far-sighted leader-Taxes on liquor and large cars ship in areas such as this and, if are outstanding issues. It is to be so, do Europeans have the courhoped, however, that European age to respond?

## Higher standards in British schools

the need to raise educational standards in British schools. market lacking both technical ditions and create a new curricu-skills and even a rudimentary lum that combines concern for understanding of English, mathematics and science. But there is strong disagreement about the means to the desirable end of higher standards. The Thatcher Government seeks a solution through an all-embracing national curriculum and the imposition of rigorous assessment and testing, starting at the age of seven. Many educationalists, however, would back a less prescriptive approach and a flexi-ble curriculum that recognises

the differing needs and back-grounds of children.

The Kingman Report on teach-ing English, published on Friday, could play a pivotal role in the debate. The snap judgment of ministers was to play down its significance. The kindest word Mr Kenneth Baker could find for Mr Kenneth Baker could find for the report was "interesting", and he seemed keener to discuss the role of a new working party on English than the achievement of Sir John Kingman and his col-

#### Obvious route

The lukewarm reception was hardly surprising. The Kingman Committee failed to recommend a return to old-fashioned grammar teaching and learning by rote; indeed, it gently mocked this approach, describing it as "inef-fective" and "inadequate." English, ran its argument, is a dynamic living language, not a branch of Latin. But the committee was also careful to reject the excesses of the 1960s "anything goes" approach." It admits that in some schools, English lessons have become no more than the setting for a "vigorous moral and

On this view, old-fashioned grammarians were right to worry bout the structure of language, but failed to get across their mes-sage in an accessible and rele-vant form. The 1960s radicals were right to relate English to the social and personal needs of without first improving those of modern schoolchildren, but their teachers.

Kingman Report takes the obvi-ous route forward, which is to build on the strength of both trastructure with concern for rele-

vance.
The Government may instinctively dislike this kind of compromise. Yet there are good reasons for believing that educational reform will be successful only if it has the broadest possible backing. Mr Baker can impose the curriculum and testing tech-niques of his choice on schools, but he cannot legislate for higher standards. The wrong sort of cur-riculum and the wrong kind of assessment will demoralise teachers and ensure that children learn less rather than more.

#### Teacher quality The Government thus has to

resist the temptation to impose its own pet solutions. Most of the present Cabinet were educated 40 or more years ago; turning the clock back to the 1940s or earlier is unlikely to help Britain grap-ple with the challenges of the next century. This is particularly true in the case of assessment and testing. Old-style examina-tions were mainly crude tests of memory. Most children emerged from the educational system thinking of themselves as "failures." The hope must be that assessment in future will be diagnostic in nature - designed prin-cipally not to rank one child against another, but to identify individual shortcomings early enough for schools to have a

chance of putting them right. In seeking to raise standards, Mr Baker must also accept that curriculum and assessment Kingman Report noted that 28 many teachers have no relevant qualification. It will not be possible to raise children's standards

Christopher Bobinski and Margaret van Hattem examine the latest disturbances in Poland

## Reform stumbles over unrest

IF IT had not been for a strike going on at the giant Krakow Steelworks, May 1 in Poland would have been much the same

city of Bydgoszcz and ended with a stoppage at a large engineering works, Huta Stalowa Wola, in the south, there was a sense of urgency both for the Government and the Solidarity opposition.

The first news of the stoppages, now reinforced by reports of a strike in the legendary Lenin Shipyard in Gdansk yesterday in sympathy with the Krakow steel-works, all evoked memories of the summer of 1980. Then strikes rolled across the country climaxing in the Baltic ports and produ-cing as a result the Solidarity free trade union which was crushed by martial law 16 months later.

Ever since that wintry day on December 13, 1981, the Polish authorities, led by General Wojciech Jaruzelski, have strug-gled to achieve economic improvements while blocking any political aspirations which would permit a return of the Solidarity movement.

nomic front were followed by eco-nomic stagnation in the midblunted by a conservative bureaucracy and the country suffered from a tough line by West-ern governments on fresh loans. Its \$40bn debt has been a heavy

burden for Poland, slowing down the modernisation of industry and curbing export prospects. Recently, though, in response to a reforming Soviet leadership, Warsaw has decided to reinvigo-rate attempts to decentralise management and now hopes to impose the rigours of the market on a highly monopolised econ-

One of the first and most politically risky steps taken was a round of price rises which started to come into effect on February 1.

In 1980 it was a small price increase for the better brands of meat which provided the trigger for the strikes. This time the undergrowth has been smouldering since price rises began accel-erating in February, producing a 45 per cent increase in the cost of

The price rises – designed to induce energy savings and cut subsidies on consumer items – the workers are involved and the are part of the economic reforms



May Day in Warsaw and plain-clothes police move in to break up a demonstration

point more than prices.

It was only in Bydgoszcz that this pressure burst into the open when bus and tram drivers, angered by an item in a local paper which suggested they were working less than they should be, stayed in their depot. They demanded long-delayed

wage increases. The news of the stoppage prompted the workforce in Krakow's steelworks, Poland's largest enterprise employing 32,000, to stop work the next day. They demanded a 50 per cent living in the first quarter com-increase in their basic rate as pared with the previous year.

the workers are involved and the where success depends on achieving a balance between supply and demand.

But for weeks now, workers have been pressing for wage increases through short unpubli
strike continues, differed from the Bydgoszcz stoppage from the Bydgoszcz stoppage from the start. The sympathies of the also started for more pay but it was sparked by the dismissal of two Solidarity activists sacked for helping to organise a mass meeting the previous week. strike continues, differed from

cised stoppages or threats of up in 1982 to replace Solidarity strikes. As a result, incomes for took over the strike. In Krakow, the strikers wanted to have nothing to do with the official unions. There, indeed, ng since sacked Solidarity leaders of the 1981 unrest, such as Mr

> The past week has faced the Poles and Mr Gorbachev off-stage - with difficult dilemmas

the protest.

between these actions and 1980, however, the authorities can now argue that the impact of their reforms will be blunted if infla-On top of this the authorities

can and do say that enterprises are independent and the govern-

Underlining the differences

ment need not get involved. Also very important, this party leader ship has previous experience of dealing with strikes. the threat last week concessions were speedily made in tax rules

lawa Wola at the weekend, bring-time they stood up for working economic progress; and who ing the strike to an end before the May Day holiday.

The trade unions should oppose Mr Gorbachev's peres-the May Day holiday. Stanislaw Handzlik, went back to ing the strike to an end before the mill last week to help lead the May Day holiday.

means that the government could dismiss requests by strikers for ministers to come to talk to them and leave it to local management. He was, as he would no doubt the Soviet leader's chances of to try to redress grievances. Also, quickly point out, talking about success and possibly even politi-in an entirely new element, the Soviet Union. But Poland this cal survival.

who was sent by his parents to

programme is being pressed on it by Western governments and the International Monetary Fund as a condition for new loans and agreement on debt rescheduling. An IMF team was in Warsaw after Easter to assess progress on atter laster to assess progress on the reforms and the price rise agenda was one of the main items supporting the argument that General Jaruzelski is press-ing ahead with change.

Poland to balance its current account some 12 months earlier than the Polish Government has declared is possible, that is by 1991. By mid year Warsaw has to decide if it wants to go ahead with a shadow IMF adjustment programme implying more exports and a further squeeze on the standard of living which if successful could lead to a standby agreement with the fund

Such an agreement is impor-tant not only for the promise of funds it carries but because Western governments and banks need it to underpin their own prospective rescheduling deals with

As the week unfolded, General As the week unfolded, General Jaruzelski made a show of continuing his business as usual. In his May Day speech he confidently reiterated his commitment to reform and warned both his own conservatives and the Solidarity opposition that they could expect no concessions. The expect no concessions. The authorities did however amounce that on May 11, parlia-ment would be asked to consider a package of special powers designed to speed up implementa-tion of reform and copirol inflaper cent this year.

The events of the past week have faced the Polish authorities, the leaders of the protest move-ment and, only a short distance tion, accelerated by generous off-stage, the Soviet leader Mr wage settlements, is allowed to get out of hand.

dilemmas which go straight to the heart of the present debate strikes, would almost certainly over economic reforms, decen-tralisation and democratisation. lead to televised scenes far more

One of the more enjoyable passages in Mr Gorbachev's recent book, Perestroika, is his account of the dressing down he gave Russian trade union leaders who, The hands off stance also ger social orientation to ecosetting forth and upholding their own alternative proposals."

official unions are being permitted to put forward their own demands to deflect support from Solidarity and case compromise solutions.

This time, too, the Polish Government argues that the reform programme is being pressed on it with the given ample demonstration that the one-party states of Eastern Europe are not sufficiently robust to accommodate trade unions or other quasi-political groups setting forth, let alone to government measures and narry noticies. The raling Comparty policies. The railing Com-munist parties of the Eastern bloc and their leaders are not without experience in dealing with or defusing opposition. But confronting opposition within the party is a different game, requir-ing different skills and developing a different breed of leader from those of the more public game played out in the Western democracies. The East Bloc game does not foster the evolution of dures, attitudes or institutions for the resolution of politi-

> Lech Waless, the Solidarity leader in Gdansk, is in a weaker position than he was during the events of 1980-81. This time it is anger and disillusion, rather than euphoria, that drives the protestors on. Solidarity is only one of several components in the movement, no longer even the van-guard. Mr Walesa himself oscil-lates between declarations of support for the workers and doubts as to whether this is the right moment for an all-out wide confrontation.

Strategists behind the scenes, such as the veteran dissident Jacek Kuron, contend that the Jacek Karon, contend that the future sketched out by Mr Gorbachev and his progress so far, albeit limited, have placed Eastern Europe on the verge of profound change which an outbreak of dissent in Poland could only jeopardise. And their movement's economists, highly critical of the government's half-hearted imple. government's half-hearted implementation of reform, recognise that wage rises, even those forced by strikes, can only aggravate

General Jaruzelski could hardly have been unaware that attempts to introduce austerity measures similar to those that dislodged both his predecessors would provoke unrest. His attempts to prepare the ground, such as last year's referendum, were signally unsuccessful. But any signs of overreaction, such as the use of troops to break the violent and destructive to the cause of reform than those of police confronting demonstrators in Warsaw this weekend.

Those scenes will have been Nevertheless, in recognition of he felt, were too compliant with subject to hawk-like scrutiny by management. Trade union com-those in Moscow who believe that mittees, he complained, had the relaxation of tightly central-become used to sub-standard ised control – political and ecoon the amounts companies can become used to sub-standard ised control – political and eco-pay out in wages. This made set-tlements possible in Huta Sto-health service. Was it not high stability, however necessary to

General Jaruzelski's ability to control the present wave of pro-tests without undue use of force own alternative proposals." could make all the difference to He was, as he would no doubt the Soviet leader's chances of

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#### Lawyers in demand

If the present wave of mergers and acquisitions goes on, there may be a shortage of lawyers to deal with all the companies involved. At the very least, there may be a diminution in the quality of legal advice, it may not be possible to do everything properly in the time available and there could be some conflicts of

Such, very broadly, are the views of Robert Carswell, senior partner at the American law firm, Shearman & Sterling, although he seems remarkabl

cheerful about the dangers that he says may lie ahead.

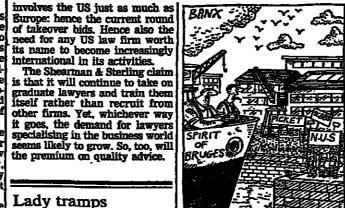
Carswell has the advantage over some of his competitors in that he has experience of governof St Bartholomew's Church in ment. For four years he was dep-uty secretary at the US Treasury under the Carter Administration. Shearman & Sterling has an advantage, too: it has a traditionally close relationship with Citi-bank, which last year accounted for about 30 per cent of its busi-

Yet Carswell has a point. The M & A business, as mergers and acquisitions are now referred to, is moving so fast that it is becoming hard to keep up with. There are leveraged buy-outs and hos-tile international takeover bids that require a range of skills not previously ready to hand — a knowledge of (say) French or Belgian law, industrial and stock market performance, as well as

Moreover, some of the interna-tional law firms are deep into the business of trying to resolve Mr Baker must also accept that curriculum and assessment changes will serve little purpose inless the training and quality of teachers is also improved. The means producing a document the size of a telephone directory, Carper cent of English teachers had no qualification beyond O-Level knows how to read and yet is English. The position is worse designed to become the financial still in maths and physics where the financial for the future of the worked in the City all his life, like a Grenadier Guard." The

country concerned.

Carswell takes the sensible says that there will be no big doesn't know the answer. long article on Viraj Mendis. bang; it is already happening. It is their names seem vaguely Viraj is a 32-year-old Sri Lankan,



"I can remember when I had a girl in every port.

familiar, it is because they are the wives of Sir Nicholas Goodi-son, chairman of the Stock Exchange, Sir Jeremy Morse, chairman of Lloyds Bank, and Charles Nunneley, deputy chair-man of Robert Fleming Holdings.

This week's might almost be a British supplement. A Talk of the Town item is about the Duke of resset that their husbands had "good jobs" in the City, but insisted that they had avoided using their connections. "We felt rather fierce about that," said ly, a trained architect. The promain book review is of the novels of John Cowper Powys, Most notable, however, is the

study engineering at the Man-chester Institute of Science and Technology when he was 17. He dropped out when his parents' funds ran short. He has been in Britain ever since and is a mem-ber of the Revolutionary Communist Group, one of the many left-wing splinter groups in this country.

The authorities have long sought to deport him. Yet since he is a Sinhalese who supports the cause of the Tamils, it would not be easy for him to go back to

Thus for the last 16 months he has been living in sanctuary in the Anglican Church of the Ascension in the Hulme district of Manchester. The parish priest, Father John Methuen, reads that other good magazine of the moment – The Economist – and is introducing Viraj to St Angus-tine. The Home Office is unable

to do anything about it.

Very big deal ■ The David and Lucile Packard Foundation is to become one of the largest private charitable funds in the US, rivalling the Ford Foundation.

Ford Foundation.

David Packard, now 75 and grandfather of the electronics industry, has just devoted \$200 of his Hewlett-Packard stock to keep it going. He has thus avoided death tax and capital gains tax on the sale of the stock. As Deputy Defence Secretary in the Nixon Administration and head of President Reagan's commission studying military spend-ing, Packard wants the money spent by those closest to him, not by government. His four children sit on the board of the foundation, and preference will go to endowing science and technology

Such an effort

■ An American Congressman was asked recently which he found the greater problem among his constituents; ignorance or apathy?
"I don't know," he replied.

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**OBSERVER** 

involves the US just as much as Europe: hence the current round of takeover bids. Hence also the need for any US law firm worth its name to become increasingly international in its activities.

it goes, the demand for lawyers specialising in the business world seems likely to grow. So, too, will the premium on quality advice.

the City, has never quite worked out why the church founder, min-strel-turned-monk Rahere was buried with his boots on. He imparted this and other curious facts during the first guided walk of the City conducted by a new company, Perspectives. Perspectives is the creation of three women, Judith Goodison,

Belinda Morse and Catherine Nunneley, who developed an idea they had while working together with Sam Wanamaker on the reconstruction of Shakespeare's

Globe Theatre in Southwark.

The walks, which have so far only been advertised by word of mouth, are very good. The first, in Roman and Norman London, produced such snippets as the produced such snippets as the livermonters' between left by a livermonter left by a liver produced such snippets as the ironmongers' bequest left by a woman who wanted it to be used for burning witches. "Now they worth its weight in hardback." use it for warming old people," assured Morse.
The Perspectives women con-

had become used to history tests. Carswell takes the sensible "The atmosphere at breakfast view of "1982 and all that." He can be quite frosty when he

#### Investors could lose out twice

From The Lord Elion.
Sir, Your report "About turn in
Life Assurance Market" (April 28) is incomplete in two respects.

First, if does not recognise that the real danger to independent intermediaries does not arise from the requirement to reveal commissions on its own, but from the threat that that requirement will not be matched by a requirement of life offices to reveal the exactly equivalent costs borne by policies sold by their own representatives.

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Services Act, and of Government policy, is that the investor shall know what he/she is getting and what he is paying for it. In other words he should be told, as sim-ply as possible, how much of the money he pays is actually invested on his behalf.

effect would be that he lost out twice: by getting bad informa-tion, and by loss of choice because many independents were driven out of business as a result. It is therefore imperative that a means of assessing the relative costs of both sets of policies is established swiftly.

The second point missed by your article is that the decision

to impose "hard disclosure" is not effective until 1990. That means that there is still time to establish an equitable system.

The Financial Intermediaries, Managers and Brokers Regulatory Association (FIMBRA), 22 Great Tower Street, EC3

#### Client receives a cheque for the surplus

From Mr Barr Ellison, Sir, The Life Assurance and Unit Trust Regulatory Organ tion (Lautro) decision on life assurance commission disclosures was, quite rightly, prom-nently featured in your editions of April 27, 28 and 80. In view of the reported difficulties which the writer of the articles, Mr Clive Wolman, experienced in his attempt to recover commission received by National Westmin-ster Bank for arranging his own mortgage endowment policy, he can seedom have written with

such enthusiasm. However, I should like to point about commission disclosure for the legal profession. Ruler the Law Society's long-standing pro-fessional conduct rules, solicitus are required to account to thems. for commissions received. For some time this firm has been offering clients a murigage auranging service with 2 fee based charging system and full commission disclosure. The result in almost every that I aid certainly for the "typical" \$61,000 endowment mortgage) is that the com-mission received far exceeds the charges and the client receives a cheque for the surplus. Burr Ellison.

#### Water, water everywhere

From Mrs Mary Comphell. Sir, Mr Newman (April 23) outlines some of the costs of water metering. He omits the problems of blocks of flats where cold water tanks and mains supplies are shared.

in our case, it would be all but impossible to identify from where would have to be replumbed, with new water tanks for each flat. The installation cost for meters would be thousands of ably hard to dispose of.

Mary Campbell, Plat 6, Grange House, Highbury Grange, N5

#### Letters to the Editor

#### 'Still no sign of any real recovery'

From Mr Leslie Tolley. Sir. Some months ago you allowed me the courtesy of your columns to warn of the horrendons balance of payments deficits then ahead for this country because of the destruction and decline of capacity in manufac-The intention of the Financial turing industry. These deficits ervices Act, and of Government are now with us, and will get worse - but there is no sign yet of any real recovery in manufac-

turing industry.

Large UK industrial groups still appear to have no desire to expand organically; take overs, invested on his behalf.

If he were to be given this infermation about one set of policies and not about another, the affect would be that tional UK capacity. It is still too easy, less trouble and more rewarding to import and distribute than to be involved with the investment and management skills required in manufacturing Government actions and, par-ticularly, budget policies appear to encourage this situation, and exchange rate fluctuations and high interest rates (compared with our competitors) make early change unlikely. When are we going to wake up to the fact that without the good fortune of our own oil and gas little of the "eco-nomic progress" of the last few years would have been possible,

instead of really setting about the resurgence of our manufacturing industry while we still have time we indulge ourselves with income tax cuts, rewards in non-productive activities which have become ridiculous, uncontrolled credit, and imports ever-increas ing under the illusion that they will encourage competitiveness and keep inflation down - whereas they will ultimately stroy us.

Recovery in manufacturing is becoming more difficult as each year goes by. Skilled labour is declining rapidly as existing employees retire, and Youth Employment Schemes cannot replace them as apprenticeships did in the past. Capacity for most things in manufacturing cannot respond to the challenge of everincreasing imports – and with-out manufacturing we shall never be able to pay for such imports to satisfy today's expec-tations.

A repeat of the US economic situation is definitely ahead for the UK unless we adopt policies which are determined to ensure very substantial recovery of our manufacturing industry. We shall certainly need a change of heart and direction by Government ministers at the very top if we are to avoid the con our trading account with the rest of our industrial self-destruction.

of the world would have been L.J. Tolley, worse than that of the US, and the value of the 2 would be at an mathinkably low level? And yet, Ashton-under-Lyne, Lancashire

of GDP at constant market

Mr Tymn was right to point



From Mr George Stern. Mr Gordon Tymm (Letters,

April 22) would do well, in assessing the position of the UK relative to Italy and other European economies, to study the European pean Commission publication Enropean Economy (November 1987). According to this, if gross domestic product (GDP) per head of population is measured taking

us economically when we have to national growth. nse elaborate statistical methods to establish that — maybe — the now behind Italy shows that 10 St James's Square, SW1

UK is just about keeping up with whatever secret we have, it is not

the secret of economic success as Italy.) As Britain under Thatcherism usually reckoned.
is supposed to have the secret of George Stern, growth, it is well to turn to 6 Eton Court, another page which gives growth Shepherds Hill, No

#### Umbrellas per Square Mile

umbrella controversy. If an The moral was clear: it is umbrella is damaged it is remark-easier to murder a mackintosh.

Sonia Coode-Adams, I recently saw a man trying to Coode-Adams Martin Associates, stuff his broken umbrella into a bosorth Hall, litter bin. "Diel Die, won't you?" Importh, he was crying in anguish. The Colchester, Esser

each flat takes its mains supply. I suspect that the whole block *Prom Ms Sonia Coode-Adams*. umbrella sprang out again and Sir, One further point in the again with a flourish of ferrules.

Prudent investors seek to minimise the rough and maximise the smooth From Mr Neil Moore.

Six, in the context of the October 1987 crash, Rosald Grierson guestions "the integrity of investment analysis when shares are a boy' one day, yet are rejected as unattractive three weeks later not so good. "It cannot make the programment in that has changed is that they have become cheaper" they have become cheaper they market environment. Markets, whether in shares, copper futures or applies, site governed to the processing of the process of the expectation and regular monitoring. If Mr Grierson regards this as in general, Mr Grierson seems to resent investors who seek to discriming and with it the concept of total return. On investment objective and with it the concept of total return. On investment performance, for example, he refers disparagingly to "investment funds where the managers seek to be judged on their ability to out they as share in the expectation as the grierson seems in distinct and regular monitoring. If Mr Grierson regards this as laction and regular monitoring.

If Mr Grierson regards this as laction and regular monitoring.

In general, Mr Grierson seems in distinct in dismiss capital appreciation as a legitimate investment objective and with it the concept of total return. On investment performance, for example, he refers disparagingly to "investment funds where the managers seek to be judged on their ability to out they as share in the expectation as a legitimate investment objective and with it the concept of total return. On investment performance, for example, he refers disparagingly to "investment funds where the managers seek to be unattracted the smoothly of careful selection and regular monitoring.

If Mr Grierson regards this as laction and regular monitoring.

In general, Mr Grierson seems in dismiss capital appreciation as a legitimate investment objective and with it the concept of total return example. In general, Mr Grierson seems to dismiss capital appreciation as a legitimate investment objective and with it the concept of total return example. In gene

#### L'expression de ma considération

de Lacoste. Monsieur, J'ai lu votre article should not be gauche in encoun-

Trois points de détail me par

aissent toutefois discutable:

apparition dans l'administration française, du "hant" vers le "bas" cela va sans dire – ou à égalité cela va sans dire — on a egalité hiérarchique: est-il si en retard dans le privé?

Tairope in his campaign, it seems more likely he will ask Mr Delors

seraient moins constipés, Tout cela n'ôte rien à l'intérêt – et à l'opportunité – de votre

Jean-Noël de Bouillane de

Minister-Counsellor, French

#### Too costly for comfort

From Mr Jonathan Stern Sir, Your report on the new Department of Energy "Brown Book" oil and gas resource esti mates (April 26) fails to highlight its most significant statistic ; the

prices. Between 1979 and 1987 the Community grew 21 per cent, Italy 29 per cent, the US 25 per

cent and Japan 46 per cent. The UK - now the "growth teacher" of the world - grew 19 per cent. out that Italy is not in north west Europe. But the point I was trybe made more transparent.

ing to express (April 19)is that the UK is now, in terms of GDP the Community average as 100, the UK is now, in terms of GDP tial for anybody studying the oil the UK stands at 87, Italy at 100, per head, below every western and gas industries, a near doubling of the price without significant to the continuous (Corporation of the price without significant of the continuous (Corporation of the price without significant of the continuous (Corporation of the price without significant of the continuous (Corporation of the price without significant of the price witho France at 117, Germany at 140 and Denmark at 151.

By a lot of puffing and blowing, using purchasing power rather than only exchange rates, the picture can be somewhat modified to one where the UK is about the same as littly (it is a said ay for same as little as a said ay for same as little as a said ay for same as little as a said as a same as little as a said as a same as little as a said as a same as little as a sa Jonathan Stern,

Sir, Mr Cecil Parkinson told the institute of Energy on April 28 that those who wanted to abandon nuclear energy should consider the consequences of denying future civilisations "the comforts and lifestyles which we demand for ourselves."

From Mr Jean-Noël de Bouilland

sur la courtoisie dans les milieux d'affaires français ("Why ingenus tering French customs," a guide to business protocol in France by Jean-Louis Barsoux published on April 25), et je l'al trouvé excel-

redire à ses considérations générales. Bien au contraire, ce que vous écrivez par exemple du Français "loquace" et capendant "plus réservé" socialement que le Britannique me semble tout à fait Je ne vois absolument rien à

Les fins de lettres doivent en

effet, comme vous le dites, être rédigées avec soin, et il y a plus ally unencumbered with any que des nuances entre les expressions toutes faites dont on se sert. Je doute cependant que mes compatriotes y scient toujours Delors, who was rather given to sensibles. Et je vois la "haute grand designs and polemical considération" utilisée à tout tirades, as well as frequent de gens qui pourraient se satis-he has continued to use as presi-dent of the European Commisdistingués."

L'usage du prénom l'ait son

dans le privé?

Le tutoiement n'est pas vrai-

ment "obligatoire" entre anciens d'une même grande Ecole. En tout cas pas pour l'Ecole nationale d'administration, vu les différences d'âge et de grade; tout naturellement, on tutoie un camarade de promotion, ou d'une camarade de promotion, ou de année voisine, mais guère and le retains a certain auta ou your année voisine, mais guère and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty, which the new Govdelà, sauf si l'on a travailléen and novelty.

Veuillez agréer, Monsieur, l'expressions de ma considération

This has risen annually, to £1 in 1987. The 1988 volume is £20. Aside from a slightly greater page length the only discernible difference is a two-page foreword with a photograph of the Secre-tary of State.

A sentence inside the cover reads: "The price of this publication has been set in order to make some contribution to preparation costs." These costs could Since the statistics are essen-

From Mr J.D. Sutherland.

Better, surely, to pay twice as much for oil and coal to ensure that future civilisations can enjoy any comfort and lifestyle at

J.D. Sutherland, 41 Westella Way,

#### WHAT difference will it make to the rest of Europe if, as all French pundits and pollsters now predict, François Mitterrand is re-elected next Sunday for a sec-

ond presidential term? To start from the most obvious point, it will certainly mean that France's partners have a new Government to deal with in Paris. Mr Mitterrand will have to choose a new Prime Minister. The one he would be most comfortable with would be Pierre Bérégovoy, who has long been one of his closest aides and has

Britannique me semble tout à fait govoy when he was Finance Min-judicieux. to get on with, full of common sense and pragmatic to a fault, ready to move with the free-market spirit of the times and virtu-They would probably prefer him to his predecessor, Jacques

ist RPR as Prime Minister) and there was no urgent need to mod-has insisted on the importance of ernise Nato's short—range continuity in policy even when nuclear forces in Europe. Mr Chibout de champ par une quantité threats of resignation — a tactic de gens qui pourraient se satis- faire d'envoyer leurs "autre de le leurs de le leurs de le leurs de le leurs de leurs different parties take it in turn to rac was clearly more sympathetic exercise power. exercise power. The world has been regaled almost ad nauseam with the disagreement lies a growing remarkable success of the French divergence about nuclear docim building a national consensus trine. Mr Mitterrand has not sion. It is no secret that Mr Delors would dearly love to return to Paris as Prime Minister. embracing France's independent reneged, and will not, on his con-nuclear deterrent, its member- version to the idea of nuclear But, in view of the strong emphaship of the Atlantic Alliance but deterrence. But his hostility to not of Nato's military structure. Nato's flexible response strategy, its firm support of the American to all nuclear war-fighting scemilitary presence in Europe (both narios, and to the very idea of nuclear and conventional), its battlefield nuclear weapons, has sis Mr Mitterrand has placed on to stay on for a second four-year term in Brussels. commitment to closer European hardened. In fact he no longer

A more intriguing possible choice for Prime Minister is Michel Rocard, Mr Mitterrand's long-standing critic and rival within the Socialist Party: though now well on in his fifties, restore the French electorate's faith in mainstream politics and recenture the initiative from the National Front leader, Jean-Marie Le Pen. Mr Rocard also change. enjoys a high international reputation, helped by his fluent nuances have lately begun to nuclear war, which had been the English.

Even so, some important warning before an all-out nuclear war, which had been the emerge, stimulated partly by the role assigned to them in French

Whoever the new Prime Minister is, Mr Mitterrand will no doubt soon dissolve parliament and hold new elections to get a parliamentary majority he can work with - the only question being whether he does so straight away, as in 1981, or waits until autumn to give the present right-wing majority more time to break up. Foreign governments will hope he chooses the former option, so as to get the atmo-sphere of electioneering and uncertainty out of the way.

Once that is done, there is, on the face of it, no reason to expect Mitterrand who led the way in great changes in France's foreign proclaiming his support for it; and defence policies, since Mr and it was also Mr Mitterrand Mitterrand has continued to play a major role in these during the mit, came out firmly on the side two years of cohabitation (with of the West Germans, and against Jacques Chirac of the neo-Gaull- the British, by declaring that It also leaves no logical object British.





Mitterrand

and the

deterrent

Edward Mortimer considers the

consequences for France's allies of

the re-election of Mr Mitterrand

tary. None of that is likely to bly Czechoslovakia), as suitable

strains of *cohabitation* and partly by the changing geo-political environment: the intermediate

nuclear forces treaty and, more

generally, the reactions in other Western countries to changes in

Although Mr Chirac himself

eventually endorsed the INF agreement it was loudly critic-

ised in France both by traditional

Gaullists, suspicious of any deal

between the superpowers, and by some strongly pro-Nato politi-cians including the Defence Min-

ister, André Giraud. It was Mr

who, before the recent Nato sum-

the Soviet Union.



Behind this barely concealed

strategy. Since such a warning

could only imaginably be used against a Soviet Union that had

already thrown caution to the

Soviet territory, in other words

That leaves "pre-strategic"

weapons without any function,

and it is fairly clear that Mr Mit-

terrand is gradually disengaging himself even from the Hades

short-range missiles which his

own Government commissioned.

Whether he will actually scrap

them remains uncertain, but

while he is President they are

most unlikely to be updated.



tion, in terms of military doctrine, to the "third zero" - the

ume, to the "third zero" - the elimination of short-range nuclear weapons - which the Warsaw Pari proposes and the West German Social Democrats support. But for political reasons it is very unlikely that France would account this agracially new would accept this, especially now that the ruling coalition in West Germany has come out firmly against it, unless there is first an agreement on chemical weapons and spectacular progress in the talks on "conventional stability"

which have not yet started. There is still very little sympathy, in the Elysée or almost any-where else in France, for the gut hostility to nuclear weapons so widely felt in Germany and on the left in most other Nato countries. But it is clear that by mov-ing back towards the original Gaullist concept of pure or mini-mal deterrence — in which nuclear weapons would be used only to hit back directly at an sor's capital, and therefore have to be long-range - Mr Mit-terrand is also moving towards something compatible with the desire of many West Germans not to have nuclear weapons of any sort deployed in their coun-

The other advantage of the minimal deterrence theory is that it is compatible with almost any degree of bilateral or multilateral nuclear disarmament that stops short of actually abolishing nuclear weapons. Mr Mitterrand has emphasised the theme of dis-armament in his campaign, clearly sensing that the French electorate is less sceptical than are the French defence and foreign policy experts about the chances of a new East-West détente. Reviving a phrase he once used about his relations with the French Communists, he said last Thursday that instead of asking whether Mr Gorbachev is integration and to the central regards short-range "pre-strate-role in it of Franco-German co-operation, both economic and mili-lit targets in Germany (or possisincere the West should so arrange matters that he has to act as if he were sincere.

That is much closer to Mr change. even for delivering the "final Genscher's doctrine of "holding Even so, some important warning" before an all-out Gorbachev to his word" than to the traditional French approach. Behind it lies the belief of many French socialists that economic constraints are pushing East and West towards disarmament; and the knowledge that little can be winds, he has come to think that done to implement election promit must logically be directed at ises of higher spending for civilian purposes, notably education, that it would have to be delivered if the defence budget has to go on by a long-range, strategic increasing.

A re-elected President Mitter-

rand will enjoy considerable prestige abroad as well as at home. If he proceeds to define a socialdemocratic, humanist future for Europe, based on shared defence combined with detente and disar-mament, and liberal economic policies combined with generous social ones, it could prove more attractive to many Europeans than the alternative success story

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#### No single American system from which to draw an electricity blueprint he infers. Rather it acknowledges tends to regard utilities in states weak or passive regulatory cli-

the market environment. Maryear. The ne de serious? investigation in shares, copper tors do make mistakes but few futures or apples, are governed buy a share in the expectation by emotion and expectation as that earnings and dividends will well as facts. At any moment the fall. "Shareholders must take the managers seek any such thing, market price of, say, GEC is the rough with the smooth." Yes and price at which the marginal buy- no - prudent investors seek to of total return are produced the years - and compare the guess competitors on short-term results with those achieved by market movements." It must be doubted whether investment fall. "Shareholders must take the managers seek any such thing, but it is a fact that calculations of total return are produced." Rendy, Green, East Sussex

From Mr Andrew Warren.

Sir, Mr John Lyons, general system from which to draw a system from which it of some of the myths and misconceptions about the US experience in regulation, which have improperly gained some currency in Britain (the life of which, Mr Lyons's letter seeks to propose to the start to ensure prodent into fore vital that we give the new body appropriate powers from the same day that we received a fiting consumers and sharehold-request from his office saking for each state has been privated to the proposed to those where lax oversight is common. I would also hope that it might finally kill off some of the myths and misconceptions about the US experience in regulation, which have improperly gained some currency in Britain (the life of which, Mr Lyons's letter seeks to propose the new state of the proposed to those where lax oversight is common. I would also hope that it might finally kill off some of the myths opportunity to alter the regulatory of the myths of the proposed to those where lax oversight is common. I would also hope that it might finally kill off some of the myths opportunity of the proposed to those where lax oversight is common. I would also hope that it might finally kill off some of the myths opportunity of the proposed to the use of the myths of the proportunity of the proposed to the proposed to the proposed to the

was by no means the eulogy to. Our evidence certainly shows ring in an active regulatory of Energy, the American regulatory system how much higher Wall Street regime than in a passive one. In a 9 Sherlock Meus, W1

request from his office saking for era alike. Conversely, a weak regulator from the mark. Rather it can assist them substantially. As the light official a copy, he might could permit costly inefficient than have learned that our report cles to increase.

to visualise competition occur- Association for the Conservation

## FINANCIAL TIMES

Tuesday May 3 1988

**John Foord** 

Britain and France battle for lucrative Canadian nuclear submarine contract

## Hunter-killers come to market

certain, because there has never propelled submarines. But the decision awaited from Canada on the purchase of up to 12 such boats, of either British or French design, in a deal that could be worth at least C\$8bn (U\$\$6.5bn), still has a number of question marks hanging over it.
Britain's Vickers Shipbuilding

and Engineering (VSEL), the Barrow-in-Furness, north-west England, yard reprivatised two years ago, has better odds in its favour for winning the contract since the Reagan Administration announced last week that it would not stand in the way. The UK and the US are bound by a 30-year-old Eisenhower-Macmillan pact, under which they must consult and agree before marine nuclear technology is passed on

muclear technology is passed on to a third party.

The passing of that hurdle was welcomed by the British Govern-ment, which has been lobbying hard on VSEL's behalf. Mr George Younger, the UK Defence Secretary, took advantage of a Nato meeting in Brussels last Nato meeting in Brussels last week to have further talks with his Canadian colleague Mr Perrin Beatty. Britain is hoping for a

make their own. Brazil, leaning on French knowhow, and India

However, despite the excitement of the competitors in the Canadian deal, nobody wants to turn nuclear "hunter-killers" into a widely-traded commodity. The UK Ministry of Defence says it UK Ministry of Defence says it cost considerations influence the "cannot be assumed" that the final choice. Mr Michael Wilson, way would be clear for other countries, even other Nato mem-

The Canadian Government wants them as part of a major would need to make a stronger It is also unclear whether a defence updating drive, to assert boat, the French argue they straight majority or a two-thirds

Italy's second-largest private

The issue was decided by a

marathon meeting of more than were a string of old Bolognese 2,600 of the bank's shareholders families and industrialists who

in Bologna, the first time Italian backed Mr De Benedetti and local

pany. Mr De Benedetti and his Stevens, personal lawyer to the allies now control eight of the 13 Agnelli family, was even des-

seats on Romagnolo's board of patched to Bologna for the occa-

By David Owen in Toronto, David White and Lynton McLain



A Trafalgar class submarine of the type Vickers hopes to sell to Canada under construction at Barrow in Furness in northern England

could equip theirs with a rec-

tions have been made to meet Canadian military requirements.

French officals say negotiations are likely to continue for several

months and that their chances for clinching the deal remain

However, French competition is not VSEL's only obstacle. The British lobbying effort in Wash-ington is now directed at Con-

"The Canadians have to do

some work on Capitol Hill, and so do we," Whitehall officials say. Last week's White House bless-

ing leaves the way clear for Ott-awa and Washington to negotiate

an amendment to the 1959

Some members of the Senate

will ratify it.

De Benedetti group captures Romagnolo

MR CARLO DE BENEDETTI has struggle for the 193-branch Romscored a dramatic victory over a agnolo was thus waged by two opposing shareholder coalitions, came through at 3.30am, at which backed by Mr De Benedetti on point Mr De Benedetti was tele 21 per cent stake in Latina, the

Canada's sovereignty in Arctic waters and also to be able to patrol in the Atlantic and Pacific. Britain believes its present Trafalgar class submarines, which at 85 metres are much longer than the French equivalent, are better suited for extended periods under the ice for a variety of reasons, ranging from comfort to the effectiveness of the sonar. Offi-cals also said the US would prefer British-design submarines for operating in conjunction with its

Nuclear-powered submarines are fairly exclusive. Five countries — the US, Britain, France, the Soviet Union and China — where work has begun on a - where work has begun on a somewhat enlarged version known as the Amethyste class -has a submerged displacement of only 2,670 tonnes against the Tra-

falgar's 5,200 tonnes. Whether or not small is beautiful, it is doubtless cheaper, and much will depend on how heavily spending with an eagle eye.

While the British say France it on security and safety grounds.

It is also unclear whether a

the one hand and by Mr Agnelli's Fiat group on the other.
Among the surrogates involved vote would be necessary to derail a Presidential recommendation. According to one Senate spokes man, this will probably depend Administration phrases its request.
A second potential obstacle is

the possibility that Mr Brian Mul-roney's Conservative Govern-ment in Ottawa will not be reelected for a second term. Mr Mulroney must call a general election by September 1989 at the latest and is expected by many to go to the country before the end of this year.

Opinion polls indicate a tight three-horse race. Since both the Liberals and the New Democratic Party oppose the acquisition of nuclear submarines, any outcome other than a Conservative victory would cast considerable doubt

over the the programme.

The deal, if it goes through, means a big outlay by any standards — equivalent to about 80 per cent of Canada's current. tractable hydraulic mast that would give them the edge in breaking through ice. Modificaannual defence budget, or roughly the same as the com-bined total defence budgets of

South America.

Both bids would transfer most of the work to Canada. In Britain's case, about £1bn (\$1.86bn) worth would go to the UK. Probably the first submarine would be built in the UK and the remainder locally.

A 14-member group has just returned from a two-week tour promoting the Trafalgar bid in employment-hungry Canadian provinces. Mr Rodney Leach, VSEL's chief executive, described nuclear co-operation treaty the tour as a "mega-marketing between the two countries, but exercise" – something it is felt does not guarantee that Congress the French politico-military-commercial machine is more accus-

It is alleged that the British Armed Services Committee are known to have misgivings about the proposed transfer, in line side woke up to this when it found that wives of Canadian officials were being treated to

detti group,

state-owned bank. Mr Bignardi's FFr1.5bn convertible bond issue,

#### **Decision** on Rover sale attacked by French air chief

THE INDUSTRIAL logic behind the British Government's decision to sell the Rover car group to British Aerospace was attacked yesterday by Mr Henri Martre, the chairman of Aerospa-tiale, the French state aerospace

group.
Mr Martre said the British Aerospace-Rover deal, coupled with West German Government efforts to promote a merger between the Daimler-Benz car group and Messerschmitt-Bol-kow-Blohm, risked setting a trend towards the constitution of large diversified national industrial groupings in the European aerospace sector, instead of encouraging transnational Euro-

pean partnerships. He argued that such diversified national groups would make it more difficult to create a strong European aerospace industry European aerospace industry capable of competing against the US. It was difficult to see how a national group which produced "a few aircraft, some cars and a pile of refrigerators," could take on the US aerospace industry.

Mr Martre said he favoured, as a long-term objective, a merger of the major European aerospace groups such as Aerospatiale, British Aerospace MRR and Casa of

sh Aerospace, MBB and Casa of

He argued that every industry had to work towards reaching the necessary size to compete. How-ever, he deflected questions on the possibility of a greater con-centration in the French aerospace sector through closer ties between Aerospatiale and Dassault-Breguet and Matra. He claimed there was "good co-existence" between Dassault

and Aerospatiale but he acknowledged that competition between his group and Matra was sharp in

Mr Martre, who said Aerospa tiale's group profits fell to FFr136m (\$23.94m) on sales of FFr31.4bm last year from profits of FFr303m on sales of FFr303m The result of the voting finally to spend between L120hn (\$97m) came through at 3.30am, at which and L140hn (\$113mm) to acquire a point Mr De Benedetti was telephoned at home in Turin and Milan-based insurance and finan-bus consortium and McDonnell woken up with the news of his cial services arm of the De Bene-Douglas of the US. This collaboration was crucial

The new chairman of Credito

Cerus, meanwhile, is planning if the two groups wanted to fight Romagnolo is Mr Franesco Bignardi, a 68-year-old veteran a rights issue reserved for CIR lower who was francish consult in the civil aircraft market he

in this manner on the manage- Barilla, the pasta king, who manager of Banca Nazionale del detti vehicle. The capital ment control of a bank or com- backed Flat. Mr Franzo Grande Lavoro (BNL), Italy's biggest increase, together with a Airbus partners and MacDon-nell Douglas would be meeting again at the highest level next brief is to expand the wealthy is aimed at covering Cerus's costs bank's activities in Italy and elsemonth to study consistency opportunities. Aerospatiale palpable sense or crisis, value opportunities. Aerospatiale palpable sense or crisis, value opportunities of palpable sense or crisis, value opportunities of palpable sense or crisis, value opportunities of palpable sense or crisis, value of palpable sense or crisis or c month to study collaboration where in Europe to position Rom-shares in Societé Générale de Beldirectors.

Although the Bank of Italy is opposed to the control of banks on by large industrial concerns such as those headed by Mr De Benedetti's side emerged by Mr De Benedetti's side emerged agnolo for the opening up of with 63 per cent of the votes cast by about 2,647 shareholders, repared that the stational rival, the Credition of the bank's total equity. The lengthy shareholders' meeting, held in bourse.

Sometime in Europe to position Romagnolo for the opening up of with 63 per cent of the votes cast by about 2,647 shareholders, repared that the weekend that Nestle' of Switzer-additional rival, the Credition Romagnolo for the opening up of with 63 per cent of the votes cast by about 2,647 shareholders, repared that the weekend that Nestle' of Switzer-additional rival, the Credition Romagnolo for the opening up of with 63 per cent of the votes cast by about 2,647 shareholders, repared that the weekend that Nestle' of Switzer-additional rival, the Credition Romagnolo for the opening up of with 63 per cent of the votes cast by about 2,647 shareholders, repared that the weekend that Nestle' of Switzer-additional rival, the Credition Romagnolo for the opening up of with 63 per cent of the votes cast by about 2,647 shareholders, repared that the weekend that Nestle' of Switzer-additional rival, the Credition Romagnolo for the opening up of with 63 per cent of the votes cast by about 2,647 shareholders, repared that the weekend that Nestle' of Switzer-additional rival, the Credition Romagnolo for the opening up of with 63 per cent of the votes cast by about 2,647 shareholders, repared that the weekend that Nestle' of Switzer-additional rival, the Credition Romagnolo for the opening up of with 63 per cent of the votes cast by about 2,647 shareholders, repared that the weekend t major industrial subcontracting agreement with Canadair which would give the Canadian group about 4 per cent of the airframe contracts for the new Airbus A330-A340 programme.

Mr Martre also confirmed that the French Government had awarded to Aerospatiale and Thomson CSF, the French statecontrolled defence and electronics group, the initial development contracts for the new French Aster family of ground/surface to-air missiles

ese initial contracts are worth about a quarter of the \$1.8bn cost of developing the new

Mr Martre added that an agree ment had also been reached between Aerospatiale and Selenia to include the Italian group in the programme.

Apart from Italy, Mr Martre said Britain and Spain were also interested in collaboration in a new ground/surface-to-air defence system.

## calls for reform

senior official in the Aviation

Ministry and Party member since 1972, says that neither Mr Khrushchev nor Mr Brezhnev, the former Soviet leaders, wished to give up the power concen-trated in their hands, thanks to the system they inherited from "But the stability of the com-

"Conceit, incompetence and

The letter also calls for 200 "workers and best specialists" to be brought into the Central Committee, and "to introduce direct elections by secret ballot of the first secretaries of the Party district, city and regional commit-tees, and to establish a limited term in elected office."

He calls for these proposals to be discussed at the forthcoming 19th Party conference at the end THE LEX COLUMN

## Fear and greed in Europe

For Europe's business community 1992 is not so much a date in the calendar, more a state of mind. Throughout much of Europe, and especially in the UK, that state of mind is confusion but a confusion which is increas-ingly giving way either to a faintly pleasurable sense of expectation, or to a deep forebod-

With a little bit of help from their governments, businessmen across Europe are learning to use the numerals 1992 as corporate shorthand to justify takeovers, mergers and other kinds of acquisitive activity. Indeed, to judge from the official rhetoric, most of France's recent takeover wave has been 1992/driven. And even in sceptical Britain, assur-tances that the management is "ready for 1992" are becoming almost an obligatory feature of the character extrement.

the chairman's stateme Ignorance of the true implications of the single European mar-ket seems, not surprisingly, to be proving little impediment to fol-lowing the 1992 bandwagon. Indeed, given the bureaucratic mountain which must be moved before the barriers come down, and the nationalistic opposition to felling them, companies are probably right not to let a weak grasp of detail worry them too much at this stage. If the past performance of the European Community Council of Ministers is anything to judge by, 1992 will happen any time except in the designated year.

#### Global phenomenon

For the corporate sector, that is probably neither here nor there. The spirit of liberalisation and deregulation which has inspired the 1992 ideal is, of course, as much a global as a European phenomenon. In many, if not most EC countries, the restructuring needed to make Europe a global competitor is already in train, born of the recession of the early 1980s and a desire to escape decades of infedesire to escape decades of me-rior economic performance. Europe is already running to catch up; the hope is that 1992 will make it run faster. So far, in terms of corporate activity at least, the pace seems

ing the civil aircraft market, he to have been set largely by fear fear of the competition which the single market will bring to national and sectoral pockets of inefficiency. In France, more than any other nation, there is a Europe. And, although the rheto-ric has stressed opportunities to

l inkages

be exploited, the reality has often

Last week's decision to merge the insurance operations of Com-pagnie du Midi and Axa in France is a case in point. France's protected insurance industry will be in the front line of the liberalisation now taking place in the sector, and both com-navies feel they are too small to. and the sector, and both companies feel they are too small to compete on their own in a freer market. The choice was clear merge or let Compagnie du Midi fall to Italy's Assicurazioni Generali. A unified Europe may be on the horizon, but that did not stop Midi preferring the rench rival it knew to 1992 has come and gone.

If British business is storing up takeovers to regret, though, they are more likely to be American than European. British companies seem to have declared 1987 and 1988 the years to get American right, with Europe a lower prior ity. The suspicion that the iricks of the Transatlantic table game will not the approaches of a few to the sector, and both companies seem to have declared 1987 and 1988 the years to get American than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and 1988 the years to get american than European. British companies seem to have declared 1987 and

#### Competitive threat

nent's larger and more efficient with costly dollars to get a Europlayers go for Europe's softer targets. But in Italy at least, such activity will be severely limited by the size of the equity market market share in sectors as discovered to the competitive to win market share in sectors as

weeks. Carlo De Benedetti's corporate tongue where 1992 is ambition to make Societe Generale de Belgique part of a European financial services empire the bid targets than with the bid has provoked extremes of chauders.

vinism from the Belgians. But, provided that he gets it in the end, he will not have to wait for 1992 to reap the benefits: a touch of the De Benedetti management style should shake large profits out of La Generale long before then.

Expand and survive Even in the UK, while the secorities industry seems to be approaching 1992 from a position of relative strength — and has built on it by acquiring or taking shareholdings in a number of French brokers — the clearing banks seem uncertain whether to view 1992 as an opportunity or a

view 1992 as an opportunity or a threat Like many of their conti-nental competitors, they appear to be inclining to the motto, expand and survive. The danger across the continent, is that the prospect of a single market will force the pace of such expansion, combining with the factors of high corporate liquidity and low post-crash valuations to drive a pan-European takeover wave

British brand names snapped up by Europeans – whether by our-siders like the Swiss who want to Yet if France feels it has much ensure they are not locked out of ret it France feels it has much to fear from the deregulation of financial services, how much more the distorted markets of the Community — they could decide to go onto the offensive. They may even be able to sever decline in profitability. Corporate activity in both countries is likely to increase as the continent's larger and more efficient ensure they are not locked out of the fortess Europe, or proper meaning. They may even be able to savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries in the countries is savour the ultimate irony of segment in the countries in the countries is savour the ultimate irony of segment in the countries in the countries is savour the ultimate irony of segment in the countries in the countries is savour the ultimate irony of segment in the countries in the countries in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate irony of segment in the countries is savour the ultimate

only 5 per cent of mergers and diverse as insurance, telecommutakeovers over the past five years mications, even engineering - have been handled on the especially in areas now domi-exchange - and by the concennated by public procurement. But few hands.

Belgium may not be the most threatened, but it has certainly the odd few million investors. captured a disproportionate num-ber of headlines in the past few words which trip lightly off the

Orion K

## Airlines buy into Apollo ticket system

more than a 2 per cent stake. The with supporters on both sides owned by Cerus, Mr De Bene-holders.

per cent stake in the Apollo computer reservation system owned by Allegis, parent company of

and service tool which is growing

increasingly important in international airline competition. A new company, Covia Part-nership, will be set up to own and operate the Denver-based

Sealink said sequestration was the "inevitable outcome" of

FOUR EUROPEAN and one US 5.38 per cent. The balance will be airline are to pay \$500m for a 49.9 owned by a United subsidiary which will be managing partner. The deal will not affect plans

access to a powerful marketing develop Galileo, a European reservation system due to come onstream next year. However, Galileo will link into Apollo. Highly sophisticated computer

systems, commonly used in the and operate the Denver-based US and rapidly gaining ground in system. British Airways, Swissair Europe, allow travel agents and and USAir will take 11.3 per cent other users to make reservations stakes for \$113m each, while and issue tickets for aircraft, KLM Royal Dutch Airlines will trains, hotels and car rentals plus

Typically, the systems carry parent of Eastern and Continen-information on most airlines, not tal.

traditional rival, the Creation shareholder's meeting, hear in course.

Romagnolo bylaws restrict any Bologne's conference centre, at 

Dumenil Leble, the Paris order to answer objections from single shareholder from owning times resembled a football match, investment bank 26.5 per cent Buitoni's French minority share-

by Allegis, parent company of announced last summer by as sources of management infor-United Airlines.

United and its four European mation. For example, they help the move will improve their partners to spend \$120m to the companies juggle their com-

UK seamen's union faces further legal restrictions

the "inevitable outcome" of forgive is."

today's hearing, and NUS leaders were yesterday virtually resigned to the prospect. A union spokesman said: "We accept that's likely to happen and we are likely to happen and we are

plex fare structures to maximise loads and revenues.

The Apollo system has around a 33 per cent share of the US stake in Apollo, said it had not market for computer reserva- yet decided how to spend the protions, while its arch-rival Sabre, ceeds.

owned by American Airlines, has 38 per cent, analysts estimate.

extremely humble and apologetic, our members would never bers working on deep-sea vessels forgive us."

In a telex sent to NUS members the P&O cruise ship, Sea Princettic, our members would never bers working on deep-sea vessels cess, and a container ship off yesterday, Mr Sam McCluskie, Australia refused to take any

just those of their owners.

A stiff fight between competing
US systems to sign up travel
as sources of management inforagents resulted in a congressional inquiry last year about mar-keting, fees and other operational

Allegis, which a year ago announced its intention to sell a Analysts exepct it either to

38 per cent, analysts estimate.
Other major systems include
Pars, owned by Trans World Airlines and Northwest Airlines, and
System 1, owned by Texas Air,
\$1\times to \$33\times in early trading.

## Pravda letter

Continued from Page 1

mand system was a brake on the development of the economy. A mass of parasitic bodies was bred by enterprises . . . working in conditions of rigid centralisation. bribe-taking - the enemies of socialism - assumed huge pro-portions . . . our setbacks and omissions are first and foremos the failures of our party and our central committee, of each party

# IN INTERNATIONAL INVESTMENT, THIS IS OFTEN THE SHORTEST DISTANCE BETWEEN TWO POINTS. a close working relationship with most of the

No-one with a serious interest in international tment should take our name-Kuw international investment Company – at face value. Given the increased scope and geographical radth of our activities, it is more appropriate to think of us as an international merchant bank, than as simply an investment

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# **World Weather** 70 C-Cloudy D-Distric F-Fair Fg-Fog H-Hall R-Rass 72 IS-Sun SI-Seet So-Soger T-Thursday

## man said: "We accept that's to end sitins on two isie or sman said: "We accept that's likely to happen and we are ferries, have obtained advice on strike action in asking for ready for it. sequestration from other UK deep-sea support "in any and seamen who had accepted P&O's "If we backed down now and unions which have had their every form you can give it." In revised offer, 248 had now with-initial early reactions, crew on drawn their acceptance. Opec split over exports

nd to burt Iran." (non-Opec) offer seriously and The six non-Opec produc deliberately and arrive at an

The six non-Opec producers – Mexico, Colombia, Angola, arrangement which can last and Egypt, Malaysia and China – had has the hope of being beneficial the televition in individual Opec on a long-term basis."

Only traders reacted swiftly to the failure of Opec to reach any output), though with the implicit understanding that Iraq, which has refused to accept any quotas, would not be included among them.

Mr Rilwann Lukman, president of Opec and Nigerian Minister of yesterday off 72 cents at \$17.27 in midday trading. Breat crudes were quoted below \$16 of Opec and Nigerian Minister of yesterday in Europe, off roughly Oil, stressed that, rather than 70 cents from Friday's close, Opec concluding an accord with However, few traders were working the discussed at it ing due to the holiday in London.



## SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

7 Stratford Place, London W1N 9AE

Tuesday May 3 1988

INTERNATIONAL BONDS

## Baring Brothers takes refuge in a Eurosterling short squeeze

SQUEALS FROM squeezed bears not due until Friday morning. own up eventually and take their were to be heard in the Eurostering bond market last week, writes Alexander Nicoll. own up eventually and take their damned if you do, losses. However, Baring has guardamned if you don't, was one syndicate manager's comment. Baring Brothers had stood up manfully to support a £75m issue for France's Société Nationale des Chemins de Fer issued on Thursday of the previous week, just before poor UK money supply and credit figures sent sterling tend markets into a spin.

"Barings did what they had to do in a market which was beyond their control," said a rival syndicate manager's comment.

Barings consequently found receive their full allotments of the the former was the case. The bonds — so they will not suffer makes they shorted more than their allotment.

Barings consequently found receive their full allotments of that it was bidding was too good to miss and was targeted for massive short-selling.

By early last week it presumting they will not suffer makes they shorted more than their allotment.

Barings consequently found receive their full allotments of that it was bidding was too good to miss and was targeted for massive short-selling.

By early last week it presumting they will not suffer managers their full allotments of their allotment.

Barings did not go as far as others have in short squeezes, as other short squeezes

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115

their control," said a rival syndicate manager. Others agreed, although there was also a wide-spread feeling that from the outset the seven-year 9% per cent SNCF deal was over-aggressively

issue was compared with a 1995 generally holding their spreads gilt, which some other banks over gilts – probably helped by tears that their lead managers

Indeed, if it had not supported would also attempt a squeeze.)
the issue, Barings could well shave found it impossible to syndicate the deal at all, since in a price through the bowe to

ings simply says that "we were in a position to control the issue."

So it operated a short in the issue of t raising its offer-to-issue price from the then prevailing market level well below that, (By the end of last week, other Eurosterling deals launched in the same week Though the 100% pricing gave a 33 basis point margin over a were still hid at three to four1994 gilt-edged stock, the spread was only about half that if the although this meant they were

responses from co-managers were at all, most of them will have to

one similar transaction in the

CANADA'S Campeau group con-be repaid, but banks will be paid tinues its efforts to turn into cash an interest margin over Libor of

cessful \$6.58bn takeover of Federated Department Stores of the US, writes Stephen Fidler.

A similar financing – this time for \$1bn – is also being arranged by Citicorp in the US,

US, writes Stephen Fidler.

Among those assets are \$450m in promissory notes made by Marks and Spencer to finance part of the latter's \$750m purchase of the up-market US clothier, Brooks Brothers, from Campagnian Campagnian and Filene's subsidiaries are being used as security.

Citicorp in the US, where notes issued by May be perturent Stores for its \$1.4m purchase of Federated's Foley's and Filene's subsidiaries are being used as security.

Citicorp in the US, where notes issued by May purchase of Federated's Foley's and Filene's subsidiaries are security.

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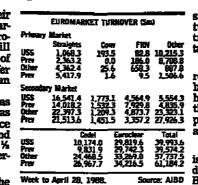
Citicorp in the US, where notes issued by May purchase of Federated's Foley's and Filene's subsidiaries are security.

some of its assets after its successful \$6.58bn takeover of Feder- A similar fit

"it's more the principle of the thing than the money," said one Barings official.

It seems difficult to fault the spirit of occasionally trying to instil a little discipline into the market by catching short-sellers in flagrante. After all, a lead manager is criticised if it does not provide sufficiently sturdy support to a difficult issue, and it seems unfair to take undue advantage of one that does,

But recourse to a squeeze also



tally hurt other banks which are trying to make an honest

More significantly, it delays for mary Market Association is not. some time the creation of a natural market in the bonds, hurting the name of the borrower and hampering efforts to find long-term investors.

Barings plans to return to a normal market price once the short positions are neutralised, and could then begin to distribElsewhere, it was a rather diswho would buy them. They were market
first of all, it could accidenute bonds at prices designed to mal week. The gilt market not expected to trade actively, scribed.

take some time to establish.

16.547.4 1.773.1 4.564.9 5.554.3 holders would naturally welcome 14.018.2 1532.3 7.929.8 4.855.9 the chance to unload what had 22.397.3 1.209.3 4.873.7 2.323.1 the chance to unload what had 21.513.6 1.451.5 3.357.2 27.926.3 proved a difficult issue at an advantageous price.

stabilisation in the UK unless conducted on a recognised exchange. The Association of two-way market and are unaware International Bond Dealers is that a squeeze has begun. one, but the International Pri-

> Hurried but belated attempts are now being made through a joint IPMA/AIBD committee to formulate rules which would be sistible swap opportunities, were operated by the AIBD and thus provide legal sanction for Euro-bond primary market practices.

two-way trading market. But a better than expected trade fig-true market price will clearly ures but Eurosterling bonds Denn

as they suggested continued eco-

The whole issue of stabilisation is also pertinent given that Friday was A-Day, on which most of Britain's Financial Services Act came into effect. The Act outlaws considerations appear, more than ever, to be paramount.

Merrill Lynch had a difficult time with its large \$300m General Electric Credit Corporation deal, on which many firms bid competitively. The resulting 33 basis point margin over US Treasuries

seen by the market as merely confusing with nobody quite sure against what to value them or who would buy them. They were market price, was oversub-

Denmark's issue on Friday was take some time to establish.

Thirdly, recourse to a squeeze reverses any placement which has actually taken place, since holders would naturally welcome the chance to unload what had thought correctly priced. But Mit-Bank did well, while a Canadian nomic growth with the concomitant inflationary threat.

dollar issue for ITT Financial met a hostile reception.

The huge amount of dollar liquidity washing around potential investor institutions that some issues will find buyers regardless of their scepticism. ●Banco Popular Espanol, one of Spain's largest commercial banks, has placed 1.7 per cent of its equity, worth about \$40m, with international investors.

titively. The resulting 33 basis point margin over US Treasuries was thought too tight.

Two one-year deals, clearly viewed by the borrowers as irresistible swap opportunities, were schooler Securities, and Cazenove, the London broker.

## Unigestion negotiates for control of BSI

By William Dullforce in Geneva

UNIGESTION, the Swiss finance company which has agreed to buy a 38.7 equity stake in Banca della Svizzera Italiana from Irving Bank of the US for \$390m, said yesterday it was seeking majority control of the Lugano based bank

It was negotiating with other partners and hoped to complete agreements within a few days. Irving's sale of its stake in BSI forms part of its understanding with Banca Commerciale Italiana, which has made a friendly offer of \$75 a share for 51 per cent of Irving's stock. Irving is also the subject of a \$1.1bn hostile takeover hid from Bank of New

Unigestion, a Geneva-based company specialising in asset management mainly for institutional investors, said it was financing its purchase with the help of a medium-term loan from Swiss Bank Corporation.

It declined to name the "part-ners" with which it was negotiating, but said it expected rapidly

to gain control of Switzerland's sixth largest commercial bank. Mr Tito Tettamanti, the Lugano financier who recently led a raid on Sulzer, the Swiss engineering group, and bought control of Saurer, another Swiss engineering concern, is under-stood to hold some 11 per cent of the BSI stock.

Irving is the largest single shareholder in BSI but the 38.7 per cent stake it is selling to Unigestion represents less than 25 per cent of the voting rights.

Unigestion said it was acting with the "full consent" of the BSI Board and management. BSI welcomed Unigestion's action. BSI, whose investment banking operations account for some twothirds of its gross revenues, reported a 2.6 per cent decline in operating profit to SFr89m (\$63.5m) and a 8.1 per cent increase in net earnings to totalled SFr6.6bn at end 1987.

Campeau seeks to cash in on its assets

value compared to a direct deal centage points in the last two. with the UK retailer itself.

A \$350m, five-year revolving credit for Lockbeed, the California-based aircraft manufacturer, was amounced. Bank of America action, it is reising a £200m action, it is reising a £200m Baring Brothers is arranging a commitment. is arranging the transaction, standby revolving credit through which carries a facility fee of 6% S.G. Warburg, to support a US basis points for the first three commercial paper programme. basis points for the first three commercial paper programme. years, and 7½ basis points for the The support is needed in sterling, ings is 10 basis points for the first to finance a portfolio of sterling commission, and a margin of 12%

campean is using those notes, which M&S reported last week would carry a 10-year maturity and an interest raise at London interport for a \$450m financing to be raised through Citicorp in the interportational loans market. The returns to banks, including fees of which the syndicated financing itself will carry the same 18-year maturity, when all of the principal will at transaction in the pipeline for a European company, and 2½ basis points for the margin on drawberam and sees the structure as usable ings is 10 basis points for the first of finance a portfolio of sterling to finance a portfolio of sterling drawn, and 20 basis point if more than two-thirds drawn.

Bank of America is also in the market with a \$100m, five-year drawings of 20 basis points if more than two-thirds drawn.

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Bank of America is also in the market with a \$100m, five-year drawings of 20 basis points if more than two-thirds drawn.

The five-year facility carries a commission of 15 basis points if more than two-thirds drawn.

Bank of America is also in the five five Bank of America is also in the market with a \$100m, five-year drawings of 20 basis points, with deal for Mutual Benefit Life utilisation fees of 5 basis points if more than two-thirds used.

The Charter Group of the UK is

M&S. Having said that, banks points in the first three years, for a \$150m, three-year revolving will probably view the deal as and a facility fee of 6% basis credit for the Portuguese state-baving much less relationship points and a margin of 12% per-owned oil group, Petrogal. It carries a margin of 15 basis points over Libor, and a commitment fee of 6% basis points. Front-end

> £250m, five-year multi-option facility for RoyScot Finance, the finance house subsidiary of the Royal Bank of Scotland. It carries a 10 basis point underwriting basis points, and utilisation fees of 21/2 basis points if more than commitment commission of 15 one-third drawn and 5 basis

raising a £60m 3½-year credit to finance the construction of two

## to buy Texaco unit RHEINISCH-WESTFAELISCHES Mr Alfred Herrhausen, the

**RWE** confirms move

Elektrizitaetswerk (RWE), West bank's co-speaker (chief execu-Germany's largest electrical util-ity, confirmed yesterday that it is Texaco's supervisory board, in talks with Texaco to buy Deut-while Mr Wilhelm Christians, its part of a major restructuring. Deutsche Texaco was put up proposal has been put forward for sale last month by its parent, according to an official at the fed-

which owns 99.1 per cent of the shares. The German unit has been valued at around \$1.5hn. RWE declined to comment on any details of its talks, which,

highly active go-between.

sche Texaco, the German subsid-iary of the US oil group, which is post at RWE. divesting many of its assets as However, no formal takeover

The future of Deutsche Texaco. which has some 2,000 filling stations, has been the subject of conaccording to Der Spiegel, the Ger-man news magazine, have because obvious buyers such as involved Deutsche Bank as a other oil companies could face SFr45.4m in 1987. Its assets obstacles on monopoly grounds.

eral cartel office in Berlin.

**MARCH 1988** 

This announcement appears as a matter of record only

April 1988



**US\$ 130,000,000** Medium Term Loan

**Orion Royal Bank Limited** 

Bank of Tokyo Capital Markets Group

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DG BANK Luxembourg S.A.

Westdeutsche Landesbank Girozentrale as Co-Lead Managers

BACOB Savings Bank s.c. Banco di Roma, London Branch Credit Commercial de France

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Société Générale as Co-Managers

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**NEW ISSUE** 

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Österreichische Länderbank Aktiengesellschaft

## Interest focuses on international scene

JUST OVER a weak ago there was a modest downgrading of gilt-edged securities. The narrow trading range in which the longer-dated securities had been stuck since early February was, in price terms, marked down. suggest that a modest tightening

Expressed as a yield, Treasury 11% per cent 2003/07s now seem to find resistance at about 9.30 per cent at the top end of the range, and buying support at

about 9.45 per cent.
On Friday, the better than anticipated March trade figures helped the long end but the fig-ures were not enough for the market to judge that anything fundamental had changed in the world. The outlook is still pro-foundly clouded and the data still

convey a conflicting story.

In the absence of coherence at home and any significant economic data forthcoming, it is lit-tle wonder that many in the market began to turn their attention to developments on the international scene in a search for a guide to short-term trading.

In the uscount rate in the near term is not thought likely.

In the US there are signs that the Federal Reserve may be about to engage in some "about to engage in some "ab

A view is taking root that there is a better than even chance the authorities in the US, Japan and West Germany may be about to engineer a rise in short-term interest rates. As most economic data released this year have shown, the world economy is far more robust that policy makers dared to hope in the wake of October's stock market collapse.

Over the weekend, press reports from Paris suggested that economists at the Organisation for Economic Co-operation and Development had reassessed their December economic fore-casts. Growth in the 24 member states of the OECD is now expec-ted to be 3 per cent this year, compared with the initial forecast of 2% per cent. Next year it is expected to be 2% per cent compared with 1%.

It appears that this extra growth will largely be fuelled by domestic consumption. This has been anticipated by most princi-pal bond markets, which are also worried that with extra consumppal bond markets, which are also metrical nature of policy, which worried that with extra consumption comes the threat of higher rate cuts, could be laid to rest.

is not alone in feeling that a and no one knows beforehand if slightly higher level of interest rates would not be inappropriate.

Simon Holberton

Monetary growth in West Germany is running ahead of target.
Whatever one's views on the need for Germany to grow at a more rand pace than it is cur-rently doing, statements last week by senior German officials

may in prospect. A change in the Bundesbank's fixed-rate repurchase agreement, which could occur today, would be a signal to the market that it wants higher money market rates. The "repo" rate is cur-

rently 3% per cent.

Japan is in a similar position.

Money supply (M2+CDs) grew at more than 12 per cent in the first quarter, compared with 10 per cent in the same period last year. There are suggestions that the Bank of Japan is concerned about the inflationary implications of this growth, although an increase in the discount rate in the near

about to engage in some "snug-ging" – a discreet manipulation of short-term interest rates with-out an official gloss – in a move to firm the monetary stance in the face of inflation concerns. Such a move could see Fed funds rise from about 6.8 per cent to 7

What does this imply for the gilts market if, in fact, the authorities in the US, Japan and West Germany react in the way

It is doubtful whether foreign investors would move back into the US markets on the back of a policy tightening there, although the long end of the bond market could well benefit from the tight-

In a scenario where the dollar weakens, international interest could well swing from sterling to the D-Mark and the yen. If such a change of focus leads to sterling easing back to the DM3.10 level and the Bank responding with a rise in base rates then the gilts market could well move ahead. Recent doubts over the sym

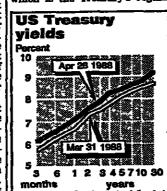
Coincident with this is a growing realisation within the leading central banks that monetary policy may be a little tro local and most equity markets, however, a large measure of doubt must be attached to the above scenario. Engineering a roll for the dollar and most equity markets, however, a large measure of doubt must be attached to the above scenario. Engineering a roll for the dollar and most equity markets, however, a large measure of doubt must be attached to the above scenario. seems that the Bank of England required for such a manoeuvre

**US MONEY AND CREDIT** 

## Markets now worry about price and wage inflation

anxious week ahead as they prepare for an issue of US Govern-ment securities on Wednesday week that may need yet higher interest rates if it is to be sold. The issue, which is thought likely to be of the order of

\$26.25bn, must be marketed to investors who have been badly ratiled over the last month by the US economy's continued abil-ity to grow and create jobs. The markets are now worried seriously about wage and price infa-tion for the first time since the stock market crashed in October. On the way to the auction, which is the Treasury's regular



to drive up long-term interest rates by over half a point to 9 per the market so much as a government while the short-term interest rate most amenable to Fed treating a big fall in claims for upon the fact rate most amenable to Fed treating a big fall in claims for upon the moved its trading range up by almost as much to just under 7 per cent.

These figures did not bother sistent with continued strong labour demand," said Smith Barney at the weekend. This would mean an unemployment rate of per cent.

Add to this a good gain in the fast yet to problems in the Texas leading economic indicators for market fears that the pool of unemployment rate of per cent.

Add to this a good gain in the fast yet to problems in the Texas leading economic indicators for market fears that the pool of unemployment rate of per cent.

These figures did not bother the market so much as a government report last Thursday show ment report last Thursday show ment rate of per cent.

The market fears that the pool of unemployed workers is now wonder that credit markets have got themselves into markets have got themselves into small for the economy at its rate most amenable to Fed treating a hig fall in claims for unemment, the Federal funds rate, has ployment insurance. During the moved its trading range up by almost as much to just under 7 fell to 275,000 which is the lowest level for a week without holidays

weakness in the dollar exchange rate. "Expect a 9% per cent long bond yield in the May refunding," he said over the weekend, "and a slight Fed sangeing to 7 per cent, if, as is likely, there is a healthy rise in next Friday's report on non-farm payrolls."

At the close of last week, the Treasury's 30-year bond, which is the keenest measure of the market's long-term inflation fears, shed 1% in price to yield 9.11 per cent. This is the highest level since early January and half a point worse than the yield in mid-March when bond investors still hoped that the October crash

for February and March — at a low 5.5 per cent. The claims figures made everybody revise their foreasts for this Friday's increases of 3.2 per cent in rate. "We currently are looking for a gain in the 275,000 to 800,000 areas, as the claims data are considered increases of 3.2 per cent in December, according to Salomon Brothers.

Viag privatisation price

fixed at DM210 a share

By half simonian in Frankfurt

THE WEST GERMAN Govern
tomorrow. Viag shares closed still hoped that the October crash had wounded the economy and that it would soon stumble and the economy was doing no such

quarterly refunding, the markets announced last week as 2.3 per will get word on Friday on just cent in the first quarter, was how many jobs were created in applied to the first quarter, was how the first quarter all, applied to the report to show in the 1987 fourth quarter. But the contract of the co in the 1987 fourth quarter. But the bond markets set about ana-lysing the first-quarter figures expect the report to show another big increase in an economy where rates of unemployment are already historically low.

This in turn could force the Federal Reserve to tighten monetary policy a jot to keep a hold on economic growth and inflationwhile inventory accumulation In the past six weeks, the confell away. Worse than that

tinued growth in the economy. domestic consumption was up 3.8 has unsettled the market enough per cent. US MONEY MARKET RATES (%) US BOND PRICES AND YIELDS (%) Money supply: In the week ended April 18, MI rose by \$300m to \$766.6km

This announcement appears as a matter of record only.



£300,000,000

## Multiple Option Facility

Arranged by

Baring Brothers & Co., Limited

Underwriters and Tender Panel Members

Barclays Bank PLC 

Citibank, N.A.

Deutsche Bank Aktiengesellschaft 

Midland Bank plc National Westminster Bank PLC 

The Sanwa Bank, Limited

The Sumitomo Bank, Limited 🔷 Baring Brothers & Co., Limited Bayerische Landesbank Girozentrale Société Générale

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Credito Italiano

Credit Suisse Hambros Bank Limited

Union Bank of Switzerland 

Wachovia Bank and Trust Company, N.A.

Facility Agent and Tender Agent Baring Brothers & Co., Limited

May, 1988

Mr Philip Braverman, a money for 15 years.

The claims figures may sound are bound to be bid up by managerities, is one of many market analysts who think yields have some way to go yet to attract buyers, including Japanese investors who have had to contend with recent weakness in the dollar exchange for February and March — at a since mid-1986, though in the tast ways for February and March — at a since mid-1986, though in the strong manufacturing sector, col-

of unemployed workers is now markets have too small for the economy at its such a stew.

to build up in the markets without an attempt at reassurance.
The markets are now betting that
a strong employment report may
force the Fed to come in and
tighten policy. Nobody thinks the
snugging will be an aggressive
movement. Mr Braverman cites a
host of reasons for restraint from host of reasons for restraint, from the fact prices are not rising very

markets have got themselves into such a stew.

Apart from a small tightening of monetary policy at the end of March, the Federal Reserve has allowed inflationary expectations to build up in the markets without an attempt at reasonrance.

The only significant economics is the employment data for April, which is due at 3.50am on Friday. According to Money Market Services, of Redwood City, California, the median estimate out an attempt at reasonrance.

**James Buchan** 

shares in the privatisation, which is being organised by a 51-bank consortium led by Deutsche Bank, will be available from

The Finance Ministry said share capital of Sch1.8bn was issue price will be announced on June 1986, also intended to offer some workers shares.

Ison was maintained. The total will be careful to the plants the issue price will be announced on June 13.

The number of passengers carried increased by 15 per cent, to Vienna bourse from June 13.

### Austrian Airlines to hold payout despite profits slip

THE WEST GERMAN Government is selling its remaining 60 per cent stake in Viag. the energy, aluminium and chemicals group, for DM210 a share.

The sale of the 6.95m shares, them to a share of Viag's 1987 them to a share of Viag's 1987 profits.

5.5m of which are owned by the Government and 1.46m by the Kreditanstalt fuer Wiederaufhau, should raise about DM1.46bn (\$879.5m).

Application forms to buy shares in the privatisation which in 1987. It plans to raise from DM6 a year earlier.

The SIRONAN Government is selling its remaining 60 just above the offer price at DM210.70 in Frankfurt yesterday. The antical cartier which is owned national cartier which is owned national cartier which is due to be partially privatised in June, saw its 1987 profits fall, after taking into account reserves and investments, to Sch107m the year before.

Cash flow increased by 24 per cent of the year before.

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EMERSON ELECTRIC 94 95 SW ENGELHARD CORPH 11 & 92 EQUITABLE LIFE 10 4 92	100 100 100 100 75	1017	8.11 8.74 9.25 20.23 9.18 9.51 8.70	CHASE MANHATTAN 4 09	150 400 250	994 0 914 +4 954 +4 994 0	88 77 67 74 74		På Chr er	
EUROFIMA 94, 96. EUROFIMA 121, 89. EXPORT DEV CORP 81, 91. EXPORT DEV CORP 10 90.	75 200 100 100	105-5- 0 105-5	8.70 8.42 8.37 8.47	CTTICORP 0/5 \ 94 CTTIZERS F CD 0 15 96 COMMENZBANK 0/5 FIN 93 COUNCIL OF EUROPE 93	150 400 250 100 100 200 50 100 155 350	263° 0 861° +1°	64	ECU STRAIGHTS AEGUN B V. 71, 95	ef mbm week 01 98½ -5; 30 102½ +½ 50 105½ +4; 50 101½ -6	Yield 7.57 8.48
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ETTY OIL 1489	225 200 200	1005 0 973 -1 1025 -1	13.92 8.13 9.24 12.19 12.50	FIRST CHEAGO & 96. FORD MOTOR CHED & 91. FORTURE FEDERAL & 92. GENFRANCE & 94.	125 200 100 100	961 0 100 0	7# 7#	19M WORLD TRADE 8 4 90 19	20	8.06 8.25 7.56 8.29 7.33 8.34 8.51 8.52 8.52
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EN BK JAPAN 101, 92	75 100	105-2 D 105-1	10.42 9.91 9.44 9.84	IRELAND & 97	300 175	2002 V	74. 74.	KE-T NKE US R. J. 8% 91	50 1001 — 1 15 991 0 25 1021 — 1	8.07 7.60 7.70
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TT CREDIT CORP 102 90.  IAPAN AIR LINES 81, 96.  IAPAN DEV BK. 8 94.  IAPAN DEV BK. 20 92.	200 100 75 150 150 100 150 150 100 100 150	###+++++++++++++++++++++++++++++++++++	9.73 9.73 9.80 9.80	MARINE MISEAND & 09	100 250 450 150 250 250	915	7 6出 6点	ARSTRALIAN DOLLAR STRAIGHTS BASW FINANCE 144, 92 H DEUTSCHE BK FIN 124, 91	Mid Cap or of price week 20 1074	Ylad 12.09
CELLOGE 10'3 90	150 150 100	943	9 42 8.72 8.78	MITSUI FIN ASIA 46	100 250 200	759 91-14 991-2 99 0	## T	BAFW FINANCE 141- 10 DEUTSCHE BK FIN 121- 91 NAT AUST BK 121- 99 WESTPAG BARKHIG 121- 90	ed mice week 10 1074, -4, 75 1994, -4, 50 99 0 50 99½ 0	12.44 13.82 12.92
JTCB 11 90	100 100 250	1034 → 183 ↔ 887 →	8.72 8.78 8.78 8.36 9.34 9.34 9.34 9.55 8.55 9.85	MATEAN STANLEY' 93.  MATEAN STANLEY' 93.  MAT BK CANADA 96.  MAT WEST FIN # 05.	100 250 200 200 150 400 500 100	80 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	72 74 73	STREAMS STEAMSTS	jid Cin an	,
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MERCEDES CREDIT 74 43	200 100 200	945 B 955 H 925 -5	8.50 8.55 9.83	NEW ZEALAND 93	350 500 250 150	991 0 100 0	63 73 68	HALIFAX B.S. 95, 93 INO BK, LAPAN FIN 115, 95, INT STAND ELEC 111, 89	5 1001 -1 00 981 -1 00 1021 -1	10.91 9.97 . 11.14
MERCHIL LYNCH 9 20.  METHEF FUNDING 7 4 46.  METHEF FUNDING 7 1 46.  MITSUBSHI CAP 10 5 92.  MITSUBSHI EST 10 5 92.  MITSUBSHI FINCHO 11 15 90.  MITSUBSHI FINCHO 12 5 91.	200 150 180	1001 0 89 -1 1023 -1	8.70 9.71 9.52 9.67 8.70	DNEC.39	125 100 100	984 0 994 0 995 0 965 0	73 73 68	INTER AMER DEV 11 1 95	50 100% -% 75 106% -% 50 100% -%	10.16 - 9.99 - 10.41 10.06
	100 100 100	105 -1 109 -1 1064 -1	44	PRE FULL 97 QUEENE, MYDRO 2002 QUEENE, MYDRO 2002 QUEENE, MAD CDM, 1/20 96 REGE QLYMPROMES 94 SAUTA BAPBARA SEL 1, 96 SCOT, MITL, FIN. 1, 97 SCOT, MITL, FIN. 1, 97	200 206 250	961, 41, 991, 41, 991, 41,	74, 74, 68	BRITISH DOLYGEN 114 91 DERMARK 104 89 E.C. (11 94 91 E.C. (11 14 92 HALLFAX 8.5 93 93 HALLFAX 9.5 93 HALL	M price could be seen to be seen	10.93 9.99 - 9.75
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MODELL CORPY IN 14 WI. MODELAN ETY TST 123, 89 800664M J.P. 11 h. 72. MODINTO SA FIN 11 92. MODINT ISA FIN 11 92. MODINT ISA FIN 11 92. MED GASUMEE [14 40. MEW ZEALAND 74, 89. MEW ZEALAND 74, 97. MEW ZEALAND 75, 91.	100 150 150 75	108 108 108	10.25 10.80 9.39 8.97 8.50 8.75	SWEDEN A 00.	300 750 500	984 +4 100 -4 100 8 993 0	성 개 74	EMISTY Exploration California	Will Chap in	·
NEW ZEALAND 7'4 89 NEW ZEALAND 7'5 92 NEW ZEALAND 7'5 91	300 200 250 100 150	984 -4 964 -4 964 -4		TAIYO', 04 TAKUGUN, 97 UNITED KIREDOM 92 UNITED KIREDOM -128 96	100 100 2.584 4.08N	99% 0 99% 0 99% 0	7% 7% 602	FUJITA CORPIL 0990 FUJITA CORPIL 0990	3/89 47 +3 9/91 244 +3	476 23.44 3.52 19.33
HEW ZEALAND 8 93EW ZEALAND 84, 93EW ZEALAND 84, 93EW ZEALAND 101, 95	100 150 200	101 p + p 40 p - p 40 p + p	9.14 9.15 9.94 8.62 9.10	VERCUSWEST OS 91. WARBUPG S.S. \( \) 200\( \) WELLS FARGO \( \) 97. WELLS FARGO \( \) 94. WOODSIDE FIN (FED 97.	100 200 250 150 300	994 0 964 -14 975 +4	71 71 71	GUNZE 07/0 MINEBEA CO 22/0 REHOWN INC 24/0 SERGSIN HOUSE 28/1	389 47 + 1, 991 244 + 1, 1/91 874 + 73, 5/92 80 - 64, 5/91 78 -2	10.33 0.54 -0.67
RIPPON TEL & TEL 7½ 94 MSSHO IWAI 10½ 92 RIVA SCOTIA 11 ¼ 91 MS.W. TREASURY 11 ¼ 90	150 100 100	105% 0 93	9.10 9.65 10.66 8.56	WELLS FARGO & 94 WOODSIDE FIR (FEB) 97 WOODSIDE FIR (JULY)97 ZENTRAL UND KOM V, 92	300 300 150	992 0 923 44 1 993 0 994 0 995 0 995 0 995 + 1 975 + 1 995 + 1 996 + 1	日本日本とは、1977年の日本では、1988年では、1988年である。 ファイル・ファイル かんしゅうしゅうしゅうしゅうしゅうしゅうしゅうしゅうしゅうしゅうしゅうしゅうしゅうし	SUMITOMO CORP		0.54 -9.67 -1.44 -3.67 14.39 -1.44 -1.28
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Territoria distanti

BANCA NAZIONALE del Lavoro (BNL), Italy's biggest bank, suf-ferred a sharp fall in its earnings last year. The Rome-based bank, which is majority-controlled by the Italian Treasury, reported a 61.5 per cent fall in the net profit of its main banking subsidiary to L59.6bn (\$48.8m). BNL's consolidated group profit for 1967 was halved, mean-

while, from L266bn to L185bn.
Mr Nerio Nest, BNL chairman, attributed the lower profits to runaway personnel costs and to the write-down in share and bond holdings that almost every italian bank suffered in 1967. Mr Nesi, noting that the cost of BNL's 28,602 workforce had increased by 9 per cent to L1,420m last year, called the staff level "manustainable."

Mr Nest complained of the inefficient as the heart heart heart hearthes.

ficiencies at bank branche resulting from excess staff and said something must be done. The BNL chairman is therefore the first senior lialian banker to

hank, but this in turn makes it dividend difficult to introduce radical The la

#### **Continental** raises payout By Andrew Fisher in Frankfurt

man tyre manufacturer, is again paying a higher dividend after a 21 per cent rise in 1987 group net profits to DM139m (\$83m).

Shareholders will receive DM7 a share, compared with DM6 last wear and DM5 in 1986. CONTINENTAL, THE West Ger-

Turnover increased by 2.6 per cent to DM5.lhn, This does not include the DM2.5hn turnover of General Tire, the US company General Tire's figures will be con-solidated into the 1968 result.

The company said last November that it had benefited from higher sales of winter tyres.

## Purchase lifts PKbanken's profile in broking market

market activities. Mr Christer Zetterberg, its president, esti-mated the bank's share of the Swedish broking market would rise from 3 per cent to about 18 per cent.

PKbanken is controlled by the managing director, said: "PKban per cent to SKr130m as a result of state but the Swedish Government has given its informal kerage field and they approached exchange at the beginning of approval to the agreement with Carnegie. The Government will hold about 65 per cent of the shares in the bank.

Mr Zetterberg said yesterday spite of recent government pro-the deal would strengthen the posals to increase taxation on higher interest income and a bank's "possibilities to provide stock market transactions.

PKBANKEN, SWEDEN'S third largest bank, has acquired for SKr2.7bn (\$461.5m) Carnegie Fundkommission, the courty's The purchase price is to be biggest broker and part of the Swedish group of companies controlled by the financier Mr Erik Penser.

The company also believes the close collaboration with PKbanken will give its customers access to a wider range of financial services than they have enjoyed in the past. It said its continuing directed at the seller, D. Carnegie sold.

The company also believes the close collaboration with PKbanken will give its customers access to a wider range of financial services than they have enjoyed in the past. It said its continuing international expansion would be improved as a result.

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The deal is designed to tion of the shares would be Last month, D. Carnegie sold strengthen PKbanken's stock placed with a number of compa-off its retail and wholesale busiies.

Carnegie Fondkommission will ing group, for SKr3.5bn.

The firm's brokering group has

retain its independent position in the market and will operate with- earned SKr335m so far this year out any change in personnel. Mr but it 1987 brokerage and com-Anders Lindstrom, Carnegie's mission revenues dropped by 20 managing director, said: "PKban-per cent to SKr130m as a result of

company."

Last year, Panament answers

Carnegle believes the deal will
legitimise brokerage activities, in
legitimise brokerage activities, in
swite of recent government proclimbed to SKr2.1bn as a result of

## Holderbank profits rise 21%

speak out publicly about the problem of bloated staff levels in the Ralian banking system. The issue is normally swept under the carret.

BY WILIAM DUILFORCE IN GENEVA

HOLDERBANK, the Swiss SF190 paid last year, to which the Ralian banking system. The issue is normally swept under the carret.

BY WILIAM DUILFORCE IN GENEVA

HOLDERBANK, the Swiss SF190 paid last year, to which the carret issue is normally swept under the carret.

Turnover was marked by the carret advance in consolidated ing Holderbank's 75th anniver and consolidated ing Holderbank's 75th anniver and disposals of companies.

The holding company posted a SF158.6m net profit against SF150.1m in 1986. The board pro-poses a dividend of SF100 per bearer share compared with the

ding exchange rate movements, investments tumbling from the increase would have been 21 SFr554m to SFr43.

Turnover was marked by both acquisitions, including that of and disposals of companies. Consolidated cash flow improved by 15.7 per cent to Group sales climbed 12 per cent to SFr3.7bn last year. Exclusive SFr322m, spending on financial

## Norsk Hydro issue to raise \$400m

NORSK HYDRO, Norway's biggest quoted company, is set to make an international rights issue next week to raise about

moil in world stock markets, will be made in each of the eight countries, including the US and Britain, in which the company has stock exchange listings.

The company said the issue would be made on the basis of one new share for every five existing shares, and at a 15 to 20 per cent discount to the theoreti- Switzerland, Germany, France, in which they are underwriting.

It is the first time that an rights issue in so many markets, but the company has an unusually large number of foreign shareholders. Complying with regulations in each country has already proved enormously com-plicated. the other that in the US. Norwegian rules will

the Netherlands and Sweden The issue is being handled by attempt has been made to make a Goldman Sachs International London arm of the US invest ment bank. Two groups of inter national underwriting banks will be formed, one to underwrite the offering in Europe and Asia and

Norwegian rules will govern The Norwegian Government holds a 51 per cent stake in the fertilisers, petrochemicals and metals concern, and is taking up its rights. Private Norwegian shareholders account for less than 15 per cent — less than US holders, with about 17 per cent. Shares are also listed in the UK, Switzerland. Germany. France.

## **Board of First** Republic in shake-up

ballas bank holding company which may need the largest-ever US Government bank bailout, plans to halve its board and unseat top members of its old grand

The move, prompted by federal regulators and disclosed in the company's latest proxy statment, will cut the hoard from 23 to 16 from 33 to 16.

Among the casualties are Mr Joseph Musolino, who will remain president after he leaves the board, Mr James Berry, a retired chairman of RepublicBank, a predecessor company, and Mr H.R. "Bum" Bright, First Republic's largest individual shareholder. Mr Bright, a leading Dallas

businessman who also owns a savings and loan institution and is the controlling share-holder in the Dallas Cowboys football team, claims credit for proposing the merger of RepublicBank and InterFirst, which was consumated last

Hopes that the two Dallas banking concerns would sur-vive if they merged were dashed by a continuing decline In reporting a \$1.5bm loss for the first quarter ended March 31, First Republic said its nonperforming assets rose to \$4.5bm, or 19 per cent of total ets, from \$543m or 15.9 per cent three months earlier.

A \$1.5bm addition to loan loss reserves - primarily responsible for the first-quarter loss which left the bank with negative net worth brought reserves to \$2.3bm, or 10.2 per cent of outstanding

Candidates for election to First Republic's board are mostly leading Dallas busi-

They include Mr Albert Casey, whom regulators brought in last month as its

The Federal Deposit Insur-ance Corp, a Washington agency, gained control over the bank's affairs after it lent the bank \$1bn to stem a run on

#### **NEW INTERNATIONAL BOND ISSUES** Maturity Av. life Coupon US DOLLARS Cellular Communications Daicel Chemical Ind. 44 Nippon Metal Ind. 44 D'Urban 44 Nichtmen Corp. 44 Restaurant. Seibu 44 By Roderick Oram in New York Zenchiku44 Zenchikuse Sprint Ve Procter and Gambles Swedish Export Credits GECCS Nissin Food Productss Noel II (Cayman Is)ts FIRST REPUBLICRANK, the HEART# SAS# GTE Finance Corp.## of its old guard.

LUXEMBOURG FRANCS

Lease Plan Beheer NV<sup>oo</sup>s Soc. Devel. Regionale<sup>00</sup>¢ Soc. Devel. Regionale<sup>00</sup>¢ Belfinance SA (Lux)<sup>00</sup>¢ BBL Int. NV<sup>oo</sup>¢ KB Int. Fin.(Curacao)<sup>00</sup>¢ KB int. Fin.(Curacao)<sup>00</sup>¢

7.250 3.875 4.000 4.000 4.000 4.000 8.870 6.576 6.700 7.786 100 Daiwa Europe 101% Fuji Int. 100% Goldman Sachs 100% Kidder Peabody Secs. 101.20 Merrill Lynch Nomura Int. Norinchukin Int. 100.05 Dai-Ichi Kangyo Int. 1014 Prudential Backe 8.263 IBJ Int. Mitsubishi Finance 8.111 **AUSTRALIAN DOLLARS** Deutsche Bank Finance 102 Deutsche Bk Cap.Mkts 11.814 CANADIAN DOLLARS EDF¢ Sweden¢ Royal Trustco¢ ITT Financial Corp.¢ Bge Paribas Cap.Mkts Bge Paribas Cap Mkts UBS Secs. DEUTSCH MARKS Turkey
Nordic Inv. Bk. \*
Trumpf Finance NV
NMB Commerzbank AG Trinkaus Burkhardt BHF Public Power Corp. SWISS FRANCS Kyosan Electric \*\*\*\* Wirtschafts Privathk kymmene Corp. 4
BIL Finance(Cayman) 4
First City Fin.Corp. 4
St. Andrew Goldfields 4
Philips (1) 4
Thomson Brandt Int. BY (4) Credit Suisse Zurich Cantonal Bk S.G.Warburg Soditic Banque Indosuez Credit Suisse Swiss Bk Corp. S.G. Warburg Soditic

STERLING TMC Mortgage Secs No.7:4 100 2015 27<sup>1</sup>2 (a) 100 Salomon Bros

"Not yet priced. "Private placement, of Final terms. #Floating rate note, o With equity warrants. #Convertible, with correstly warrants. \*Convertible, with convertible, with convertible,

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#### UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

#### LEADERS IN EUROSTERLING

**Eurosterling Bond Issues Lead Managed First Quarter 1988** 

**Toyota Motor Credit Corporation** £75,000,000 9½ per cent. Notes due 1993.

**British Airways ple** 10 per cent. Bonds due 1998.

£ 100,000,000

The Royal Bank of Scotland plc 10% per cent. Subordinated

Bonds Due 1998.

£ 125,000,000

Westland/Utrecht Hypotheekbank NV 93/4 per cent. Guaranteed Notes

£50,000,000 1988 due 1993.

Ford Credit Funding plc

95% per cent. Notes due 1993.

Gnaranteed by Ford Motor Company.

£50,000,000

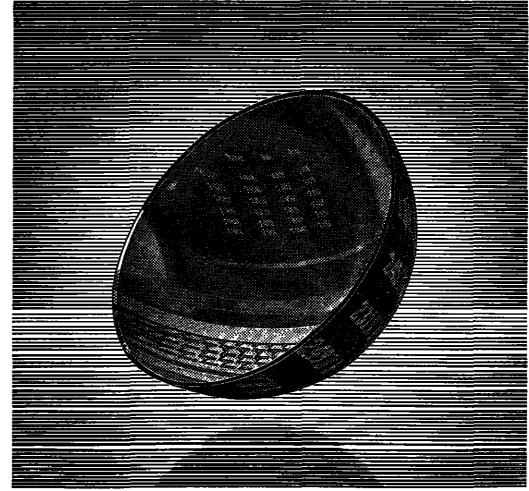
**Kingdom of Denmark** 

9½ per cent. Notes due 1993.

£80,000,000

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Rbt. Fleming builds

stake in Courtaulds

## A mounting problem for Eurotunnel treasurers

AS THE Eurotunnel inches its of it has been drawn down so far way out under the Channel, a because the loan agreements say task of a different order is looming at the company's UK head-quarters in Victoria: how to manage its enormous cash mountain. quarters in Victoria: how to manage its enormous cash mountain.

Eurotunnel has just over £6bn in financial resources, of which £1bn is equity from investors its financial management.
with the rest in the form of credit
facilities with 200 banks. The cheaper sources of finance than challenge facing the group's trea-surers is how to minimise the financial costs of the project by using sophisticated modern-day

financial techniques.

Nearly £1bn of the budgeted cost of the tunnel is for servicing loans, so a reduction of only 1 per cent would produce savings of

several million pounds.

Mr Rory Macnamara, a mer-chant banker from Morgan Grenfell who has been seconded temporarily to work out a financial strategy, believes that the tunnel funding presents a unique challenge to the City to come up with

The bank facilities, which consist of six tranches in sterling, pay its banks for their guarantee.

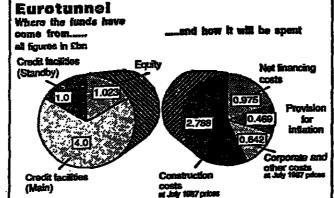
French francs and US dollars,

Second, by creating a more include £2.6bn in the form of letters of credit and guarantees. to match the project's character-All are at floating rates of interistics. By using the swaps marest based on the London interiet, the company could exchange bank Offered Rate (LIBOR). None its floating rate loans for fixed

end of this year. There are three ways in which Eurotunnel will try and optimise

those provided in the loan agree ments. It could do this by using the strong credit backing of its banks to go out and borrow else-where, notably in the commercial paper market where top indus-trial names are able to fund themselves more cheaply than many banks. The currency swap many banks. The currency swap
market might also offer opportunities to obtain cheaper funds by,
for example, borrowing yen, and
swapping them into sterling.
Leasing is another possibility.
Any money that Eurotunnel
can obtain at less than LIBOR
mould expression a net expring

would represent a net saving, even taking into account the fee sophisticated interest rate profile



Third, by creating a maturity structure for its loans that coincides more closely with its cash flow projections. The project's spending will rise steadily create a form of index-linked fin-

rate ones, for example. Hedging 1993. Loan repayments will start techniques in financial futures once the tunnel is up and run-and options will also allow the ning. But while there is therefore company to take advantage of a temptation to push loan matusudden openings in the market rate movements.

and protect itself against adverse rate movements.

But while there is the market at temptation to push loan maturities out as far into the 1990s as a possible. Eurotunnel wants to avoid a rush of repayments in the middle of the next decade

between now and a peak in ancing because of the close rela-1991-92 when it will tail away tionship that is likely between

**FT Share Service** 

Bank Leumi (UK) (Banks)

Brown & Jackson (Stores).

Associated Nursing Services (Section: Industrials).

GT Venture Investment Co.

Rights & Issues Inv. Trust Inc.

Transrap Holdings (Chemi-

tion. The remainder will come from the vehicle shuttle, and his-torically cross-Channel ticket prices have risen in line with

inflation.
Not that Eurotunnel expects inflation to be a major factor. The project assumes a small increase in inflation during the construction period, from 45 per cent to 6 per cent. Ideally, infla-tion should be low during the tunnelling phase to keep down costs, and then rise after completion to maximise revenues. If the trend is the reverse. Eurotunnel could get squee

There are few if any models for Eurotunnel to go by as it sets about this task. Most other major infrastructure projects around the world have been govern-ment-backed or supported by major corporations, like North Sea oil. Eurotunnel is on its own. Mr Macnamara has been

talking to a number of UK, French and US banks to get ideas for the financial plan which he must present to his board in July. But he has not exactly been overwhelmed by bankers eager to that the banks' loans ar sell their services. "Very few on the tunnel's revenue

rate of general price increases. banks have the resources we make Nearly half the revenues will at the complete picture and say come from the railways whose "Right, this is what you need, and this is what you should do", he Robert Fleming, the London mer-chant bank, has been identified 386p, gaining 32p on Tuesday as the investor which has built alone. up a substantial shareholding in Courtaulds, the textiles and charmonic super of the beauty

Eurotunnel will also be seeking to establish its name in the finan-cial markets, and will probably eventually have to obtain a credit rating. And Mr Macnamara is determined that the company shall obtain the best financial terms. "People must recognise that in due course Eurotunnel will be very powerful in its own

right."
Thought must also be given to the huge cash flow which Euro-tunnel expects to have once the tunnel is up and running. Mr Macnamara is studying tax effi-cient ways to give as much of it back to the shareholders as possi-ble, and Mr Alastair Morton, the chief executive, has said that in the year 2000 he wants the tunnel to make a dividend payment equivalent to the issue price of the stock, 350p.

All this assumes there are no dispersers of course. The hudget

disasters, of course. The budget contains a cushion of £1bn to cover emergencies. But the surest guarantee that the tunnel will get finished may be the fact that the banks' loans are secured

But is all this a one-off head-ache for Eurotunnel or — with

1992 suddenly the new buzzword

does it have broader implica-

Mr Corbett tends towards the

latter view. "If you believe Euro-tunnel is a trail blazer for inter-

national projects spanning

national boundaries, then the

concept of the European com-pany begins to take on real

highly unlikely that there will be

route is really the only option."

#### share register closely since 1985 when Hanson Trust built up a streahle holding. But on April 14, concerned by the volume of trading, it invoked the Companies Act to discover the beneficial ownership of shares held in nominvestor's behalf. Speculation in the weekend press suggested that Fleming was acting for Mr Kerry Packer, the Australian entrepreneur. Noone from Fleming was available to comment yesterday. Courtaulds is generally regarded as one of the best managed industrial groups in the IR. Nevertheless its shares — historiinee accounts. This process iden-tified Fleming as the chief buyer aged industrial groups in the the Nevertheless its shares - histori-cally at a discount to the stock market - almost halved in value after the stock market crash last since March 24. The pace of trading in Courtaulds has since intensified, as the group has become engulfed by hid speculation. Last week its

BY ALICE RAWSTHORN

chemicals group, in recent weeks.

taulds' finance director, said yes-terday that the group discovered late last week that Fleming had

amassed a significant stake. It

estimates that the bank acquired

at least 3 per cent of Courtaulds'

equity in the three weeks to April 14, channelling its buying through Citicorp Scrimgeour

Courtaulds has monitored its

Mr Richard Lapthorne, Cour-

tender offer for all outstanding mon shares.

Beazer, the UK housebuilding sents 60.7 per cent of the total and construction group, has common shares and Beazer extended until midnight, New already owns, via BNS, its bid vehicle, 7.4 per cent of the com-

again invoked the Companies Act to identify the cause of the heavy

to identify the cause of the newly trading since April 14 and to see whether Fleming had added to its holding. The results should be available within the next few

days.
Mr Lapthorne said that Courtaulds had received no indication from Fleming as to why it had amassed the stake whether in

preparation for a bid or as a

long-term investment. Nor did Courtaulds know, he said, if

Fleming was buying on another investor's behalf. Speculation in

shares of Koppers, the US aggregates group, for which it has launched a \$1.7bn bid.

Compared to the control of gates group, for which it has immediately a \$1.7bn bid.

Owners of 17.17m Koppers common shares have validly tendered for the Beazer offer. This representations of the case are being sorted out in three separate court cases.

## Rentokil £1m expansion

Beazer extends offer

vices and property care group, turnover in excess of £1m. has acquired the privately-owned If so, he suggests, the accounting approximations of Eurotun-Gardenair Natural Plants Decor of Bath for approximately fim.

The acquisition boosts Rentokil's position in the expanding completely new business with a field of plant rental, maintenance turnover of more than for which nel's combined accounts may be the only practical approach. "It's anything like harmonisation this century," he speculates. "A third

Reptokil, the environmental ser- AC Rentaplant. Gardenair has a

Mr Clive Thompson, chief executive of Rentokil, said: In the and interior landscaping as it will be a key part of our environ-already owns Plants at Work and mental services activities."

## Daunting Anglo-French package for shareholders to read

THE 112,000 British-based sharebolders in Eurotunnel received some weighty reading last week-

nd. £750,000 - perhaps three times Through their letter boxes the figure which might have been tumbled a 126-page annual report

- Eurotunnel's first - to say nothing of the 31-page progress report, two proxy cards entitling them to vote at the annual meetings of both the French and English companies, plus a host of ancillary information.

If shareholders found the package daunting, Eurotunnel itself confesses that compiling the contents had been anything but a piece of cake. It had, for example, drawn up four proxy cards - two incurred had Eurotunnel been a in each language - to meet the "single nation" company. And all different permitted proxy arrangements in Britain and where operating income, and France and in total had published 14 separate documents. These, in rent trading picture, are still way turn, had been bundled up into off.

Net assets per 25p share of Brit-

ish Assets Trust stood at 81.4p at

March 31, a downturn of 9.7p on the figure standing at end-March

**British Assets** 

Total costs of the exercise were estimated very roughly at



hence the complications of a cur-

BY FIONA THOMPSON

Northern, Foods, the Hull-based

Earnings emerged at 1.5p but could not say whether speculation that Hazlewood Foods, the fast-growing food manufacturing of dividend of at least 2.7p (2.35p).

Last ingut that 3.1m shares on its names and the company did not register were unaccounted for, but could not say whether speculation that Hazlewood Foods, the fast-growing food manufacturing group, had acquired a 3 per cent dividend of at least 2.7p (2.35p).

holders should not be deterred by the awesome transpational stresses Mr Graham Corbett, nature of the information - in financial adviser to the co-chair-

particular, the accounts themselves. Here, it explains, the layout is really quite simple.

In the first 24 out is really quite simple.

In the first 34 pages - in Yet compiling these figures has English on the left hand side and not been a simple matter of addiin French on the right – there is tion; accounting rules clearly dif-a set of combined accounts for all fer on the two sides of the Chanthe major companies on both nel, so Eurotunnel has taken sides of the Channel which comcommon sense as its guide.
prise the Eurotunnel Group. (The "Essentially, we have created our
only companies excluded from own accounting convention," these figures are Eurotunnel Developpements S.A. and Eurotunnel Services GIE whose activities were not significant.)

Next comes the required state
British accounts are considerably

tory accounts for the two French' more fulsome than in French combined accounts, Eurotunnel companies, Group Eurotunnel accounts. On page 56 in the Eurosimply takes the lower level of S.A. and Eurotunnel S.A. Last of tunnel plc accounts there is the information available to it in the tory accounts for the two French' more fulsome than in French

The 5.1m shares, representing

With this Herculean task all are the corresponding standard breakdown of the numbehind it. Eurotunnel is natured accounts for the British ber of salaries in certain ranges, rally anxious that private share company. Eurotunnel pic. details of the chairman's salary, and that of the highest-paid direc-



Turn to the French accounts on page 30, and all one learns is the total level of directors' remuneration so, on page 13 of the

## Saatchi & Saatchi buy

Saatchi & Saatchi, advertising profits up to March 1992.

and business service group, is to
pay up to \$7m (£3.72m) for Creative Displays, a Chicago-based
sales promotion company. Initial
consideration of \$3.8m may be
followed by payments linked to

West German Banking,

Finance & Investment The Financial Times proposes to publish this survey on:

12th July

Darren Dodd en 01-248 8000 ext 3472

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or if in Germany contact:Birgit Schifbe fnancial Times (Germany Advertising Ltd) ollettstrasse 54, D-6000 Frankfurt am Main 1 Federal Republic of Germany Tel: (069) 75980, Telex: 416193, Fax: (069) 722677

#### **SENNAH RUBBER COMPANY PLC** PRELIMINARY PROFIT STATEMENT - YEAR ENDED 31 DECEMBER 1987

1987 1986 1. Dividends and interest received <u>841,557</u> 866,918

2. Profit before taxation 609,776 800,458 3. Taxation - UK (3,831)(2,601) (125,624) (126,794)4. Profit attributable to members 480,261 671,063 Proposed dividend (40p per share) (240,000)(240,000)240,261 431,063 Undistributed profits brought forward 2,872,569 2,441,506

£3,112,830 £2,872,569 7. Earnings per ordinary share

**FORD CREDIT CANADA LIMITED** U.S.\$ 50,000,000

Subordinated Floating Rate Notes due 1989 - Private Placem

In accordance with the provisions of the Notes notice is hereby given that for the six months period from April 29, 1988 to October 31, 1988 the Notes will carry an interest rate of 711/4% per annum with a coupon amount of U.S.\$ 987.63. Frankfust/Main, May 1968

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ties are dealt in strictly on a matched bargain basis. Heither Granville & Co nor Granville

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# BIRM SEINGHAM

**Northern Foods stake** 

dairy and food group, confirmed
last night that 5.1m shares on its
register were unaccounted for,
but could not say whether specubut could not say whether specuwere, a Northern Foods spokes-

WE'RE CHANGING

May Day weekend saw two important . changes at Chesshire Gibson.

Friday 29th April. We joined forces with Debenham Tewson & Chinnocks Holdings plc to become Debenham Tewson Chesshire.

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## **UK COMPANY NEWS**

Anthony Moreton looks at Iceland Frozen Foods expansion plans

## Growing in a sophisticated way

INSIDE THE giant than freezer store that Iceland Frozen Foods is to open at its Deside head quarters in North Wales tomorrow it is colder than a Canadian winter. The working temperature will hover around minus 22 degrees Fahrenheit, 54 degrees of frost.

A construction of the cons

The state of the s

tor a find to the first to the

And the second of the second o

ffer

Although the lower

But for Malcolm Walker, chairman of the fast-growing frozen food chain, life could not be sunnier. The store will more than double the space available to supdouble the space available to sup-ply the group's 170 shops around the country sind, together with existing ones, will provide the capability of supplying 500 ont-lets as the group expands. In March, Iceland, which is based about 100 yards inside the Welsh border and in sight of the subrupous Shotton steel works.

weish border and in sight of the entermous Shotton steelworks, posted a 41 per cent jump in pretax profits to £7.22m on a turnover up 34 per cent to £155m, underlining the encouraging noises City analysts have been making about the company.

Mr. Philip Dorgan, of brokers lets in Liverpool alone.

Scrimgeour Vickers, says that the group's "pursuit of excellence" means that "the recent heavy spate of investment has and the state of t

were trainee managers with Woolworth. One Saturday night they bought a load of strawberries and sold them the next day from a roadside stall. Woolworth



er store which is crucial to expansion: and Mr Malcolm

lence" means that "the recent heavy spate of investment has left them quite capable of further rapid, and highly profitable, and highly profitable, letterally national chain of stores."

Iceland began life when Mr Walker, then 23. and highly capable of highly profitable, letterally national chain of stores."

In the same of the engy in equal "We have come to the conclusion that we can make good growth in our own way. We have any plans to do so. "We have come to the conclusion that we can make good growth in our own way. We have any plans to do so. "We have come to the conclusion that we can make good growth in our own way. We have come to the conclusion that we can make good growth in our own way. We have come to the conclusion that we can make good growth in our own way. We have any plans to do so.

"We have any plans to do so.

"We have any plans to do so.

"We have come to the conclusion that we can make good growth in our own way. We have any plans to do so.

"We have any plans to do so. Iceland began life when Mr have about 20. It's a more sophis-Walker, then 23, and his col-league, Mr Peter Hinchcliffe, greater value added on what we would sell there. Our best-selling product in our Fulham shop is chicken Kiev. In Jarrow, we'd sell about three a week."

from a roadside stall. Woolworth did not like this entrepreneur-ship, the two left and started their own shop, and then another, and another.

The group has built its growth on the twin policy of acquisitions and store openings. It has become, with Bejam, one of the two major freezer businesses in Britain. There the comparison with eleven and Freezer Foods with eleven and Freezer factory: 18 months ago the comparison about three a week."

A merger might therefore seem to be our standing, "says Mr Walker." But we have the credibility now to take on something else if it arose." But he says the company would not go outside of its field.

There has already been one diversion down a path that has with eight outlets, Igloo Freezer host turned out completely satisfactory: 18 months ago the com-

"We had talks with them about a year ago but they flopped and we have had no contact since. Nor do we have any plans to do so.

"We have come to the conclusion that we can make good the stores." He deales that the stores." He deales that the

1964 - the offer was oversub-

scribed a record 113 times - its high rating came from its speciality interests in frozen foods. "We know that anything we do to alter it would damage our stand-ing, " says Mr Walker. " But we

Britain. There the comparison Foods with eleven and Freezer factory: 18 months ago the comends. Bejam, with over 260 outends. Bejam, with over 260 outends in But Mr. Walker denies contained in the prosperous South East of stant market rumours that he is quickly built up to the point

grocery business brought him into direct - and difficult - competition with the supermarket giants and their enormous buy-ing power, merely saying "we are not a supermarket company."

His strategy is to continue to push turnover through a policy of new-store openings and, where possible, to increase the size of the store. Last year the group opened 19 and acquired a net 17 and the target this year is to add 25 to 30. Iceland is more or less on course with five in the first

Within the stores, the plan is to move increasingly into more sophisticated lines offering greater profit margins. The days when Iceland concentrated on peas and fish fingers for the freezer in the garage have long

Mr Walker says, for example that it now sells 14 types of potato product alone and last year introduced nearly 250 new lines. "In the US, consumption of freezer foods is two and a half times that in Britain. As we move in their direction Iceland can only benefit."

The new cold store is crucial to this expansion. Iceland supplies all its shops from Decside and there are tight computer controls not only on finances, giving a complete picture of group sales and profits by the Tuesday fol-lowing each week's trading, but

A state-of-the-art picking sys tem has been installed which allows orders to be received, processed and on their way over

All this means a potential for growth which is admired in the City. The new distribution facilities will mean higherdepreciation and interest charges, but Mr Mark Josefson, an analyst at Shearson Lehman Securities, is still forecasting earnings growth of 15 per cent this year, and a fresh acceleration in 1989.

> U.S. \$50,000,000 Banco Latino Americano de Exportaciones, S.A.

Floating Rate Notes due 1990 aix months interest renou won apri 2s, 1988 to October 31, 1988 the Notes will carry an interest Rate of 876% per arruum, The amount payable on October 31, 1988 against Coupon No. 7 will be U.S. \$433.59 for Bearer Notes \$433.59 will be payable on each U.S.

0 May 3, 1988 CHASE

U.S. \$500,000,000 The Republic of Italy Floating Rate Notes

due 2005

he Notes, notice is hereby given that 1988, to May 31, 1988, the Notes will carry on interest Rate of 74% per annum. The interest payable on the relevant interest payment date, May 31, 1988, will be U.S. \$63.33 per U.S. \$10,000 nominal amount in Bearer (Coupon No. 33) or Registered form and U.S. \$1,583.33 per U.S. \$250,000 (Coupon No. 33).

By: The Chase Machettes Basic, M.A. London, Agent Basic

## TESCO PLC

Notice of a meeting of the holders of the £115.000.000 4 per cent. Convertible Bonds 2002

(the "Bondholders" and the "Bonds" respectively)

In accordance with the terms and conditions of the Bonds, notice is hereby given that a meeting of the Bondholders will be held at Reco House, Delamare Road, Cheelant, Herts. ENS 9SL, on Wednesday, 25th May, 1988 at 3 p.m., for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution:

THAT this meeting of the holders of those of the £115,000,000 4 per cent. Convertible Bonds 2002 of Tesco FLC now outstanding (the "Company" and the "Bonds" respectively) constituted by the Trust Deed dated 25th Morch, 1987 (the "Trust Deed") made between the Company and Guardian Royal Exchange Assurance plc (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") hereby: (1) generally and unconditionally authorises and gives consent to the Company at any time and from time to time to make market purchases (within the meaning of Section 163(3) of the Companies Act 1985) on The Stock Exchange in London of Ordinary shares of 5p each in the capital of the Company for cancellation subject to and in accordance with any authority from time to time granted by resolution of its shareholders PROVIDED THAT the minimum price which may be paid for such shares is the per value of such shares from time to time and the maximum price which may be paid for such shares is an amount equal to 5 per cent. above the average of the middle market quotations therefor as derived from The Stock Exchange Daily Official List for the 10 business days before the purchase is made, in each case exclusive of expenses; (2) sanctions and approves each and every modification or abrogation of the provisions of the Trust Deed and of the rights attaching to the Bonds and each and every compromise or arrangement in respect of the rights of the Bondholders and of the holders of the Compons appertaining to the Bonds as is or may be involved in the implementation of any such purchases and cancellations; and (3) authorises the Trustee to concurs, execute and do any act, document or thing to give effect to such authorisation, consent, sanction and approval and each and every such modification, abrogation, compromise or arrangement. every such modification, abrogation, compromise or arrangement.

Dated 3rd May, 1988 Registered Office: Tesco House, Delamare Road, Cheshunt, Harts. ENS 9SL By Order of the Board, M. J. Boxall

Copies of a letter dated 27th April, 1988 from the Chairman of the Company, giving details of the proposed purchase by the Company of its own shares, are available for collection, and copies of the Trust Deed constituting the Bonds are available for inspection, by Bondholders in each case during normal business hours on any weekday (excluding Saturdays and public holidays) at the offices of Phillips & Drew Limited, 120 Moorgate, London EC2M 6XP and the specified offices of the Paying and Conversion Agents set out below up to and including the date of the meeting and at the meeting itself. In that letter, the Company is seeking its shareholders' and convertible stockholders' authority to make market purchases of up to 74,169,254 of its Ordinary shares subject to the price limitations set out in the above Extraordinary Resolution, such authority, in the case of the shareholders, to expire at the conclusion of the Company's 1989 Annual General Meeting. The Trust Deed provides that such purchases require the consent of the Bondholders by Extraordinary Resolution. The consent contained in the above Extraordinary Resolution will not require annual renewal or be limited to purchases of an overall maximum number of Ordinary shares in order to relieve the Company of the administrative burden of convening further meetings of Bondholders.

In accordance with normal practice the trustee for the Bondholders, Guardian Royal Exchange Assurance plc, expresses no opinion as to the merits of the above Extraordinary Resolution. It has, however, anthorised it to be stated that, on the besis of the information contained herein and in the letter referred to above, it has no objection to the form in which such Extraordinary Resolution is presented to the Bondholders for their consideration.

dution is presented to the Bondholders for their consideration.

The quorum for the meeting is two or more persons present holding Bonds or voting certificates or being proxies and holding or representing in aggregate a clear majority of the principal amount of the Bonds for the time being outstanding. If no quorum is present the meeting is required to be adjourned to a date between 14 and 42 days thereafter.

The Extraordinary Resolution, if duly passed, will be binding on all Bondholders whether or not they were present or represented at the meeting and whether or not they voted in favour. To be passed, the Extraordinary Resolution requires a majority consisting of not less than three-fourths of the votes cast in respect of it, whether on a show of hands or on a poll.

A Bondholder wishing to attend and vote at the meeting in person

A Bondholder not wishing to attend and vote at the meeting in person may either deliver his Bond(s) or voting certificate(s) to the person whom he wishes to attend on his behalf or give a voting instruction (on a voting instruction form obtainable from the specified offices of the Paying Agents set out below) instructing a

nds may be deposited with any Paying Agent or (to the isfaction of such Paying Agent) held to its order or under its

control by CEDEL S.A. or Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euro-clear System or any other person approved by it, for the purpose of obtaining voting cartificates or, until the time being 48 hours before the time appointed for holding the meeting, but not thereafter, giving voting instructions in respect of the meeting. Bonds so deposited or held will be released (i) at the conclusion of the meeting or (ii) upon surrender of the voting certificate(s) or (iii) upon the surrender, not less than 48 hours before the time for which the meeting is convened, of the voting instruction receipt(s) issued in respect thereof and the giving of written notice by the relevant Paying Agent to the Company at its registered office at least 24 hours before the time appointed for holding the meeting of the necessary amendment to the block voting instruction.

necessary amendment to the block voting instruction.

Every question submitted to the meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the meeting or by the Company or by the Trustee or by two or more persons present holding Bonds or voting certificates or being pruxies and holding or representing in the aggregate not less than one-fiftieth part of the principal amount of the Bonds than outstanding. On a show of hands every person who is present in person and produces a Bond or voting certificate or is a proxy shall have one vote. On a poll every person who is so present shall have one vote. On a poll every person who is so present shall have one vote in respect of each £1,000 in principal amount of the Bonds) so produced or represented by the wing certificate so produced or in respect of which he is a proxy.

PRINCIPAL PAYING AGENT AND PRINCIPAL CONVERSION AGENT

The Chase Manhattan Bank, N.A.,

OTHER PAYING AGENTS AND CONVERSION AGENTS

47 Boulevard Royal,

Banque Bruxelles Lambert S.A., 24 Avenue Marnix,

63 Rue du Rhone,

## **SHIPPING & PORTS**

WORLD

The Financial Times proposes to publish a Survey on the above on

71H JUNE 1988

For a full editorial synopsis and advertisement details, please contact:

**CLARE REED** 

on 01-248-8000 ext 3365 or write to her at:

Bracken House, 10 Cannon Street London EC4P 4BY.

This amount ement exposures as a matter of record only. APRIL 1988

C\$100,000,000



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Development Corporation (An agent of Her Majesty in right of Canada)

Société pour **l'expansion** des exportations (Mandataire de Sa Majesté du chef du Canada)

9%% Notes Due April 26, 1993

Issue Price 1011/2%

Wood Gundy Inc.

Union Bank of Switzerland (Securities) Limited

Benk of Montreal Capital Markets Limited

Deutsche Bank Capital Markets Limited

McLeod Young Weir International

J. P. Morgan Securities Ltd SBCI Swiss Bank Corporation Investment banking

Amsterdam Rotterdam Bank N.V.

Banque Bruxelles Lumbert S.A.

Bungan Internationale à Lincombourg S.A.

Cradit Suites First Boston Limited

Banque Paribas Capital Markets Limited

Daiwa Europe Limited

RBC Dominion Securities Inc

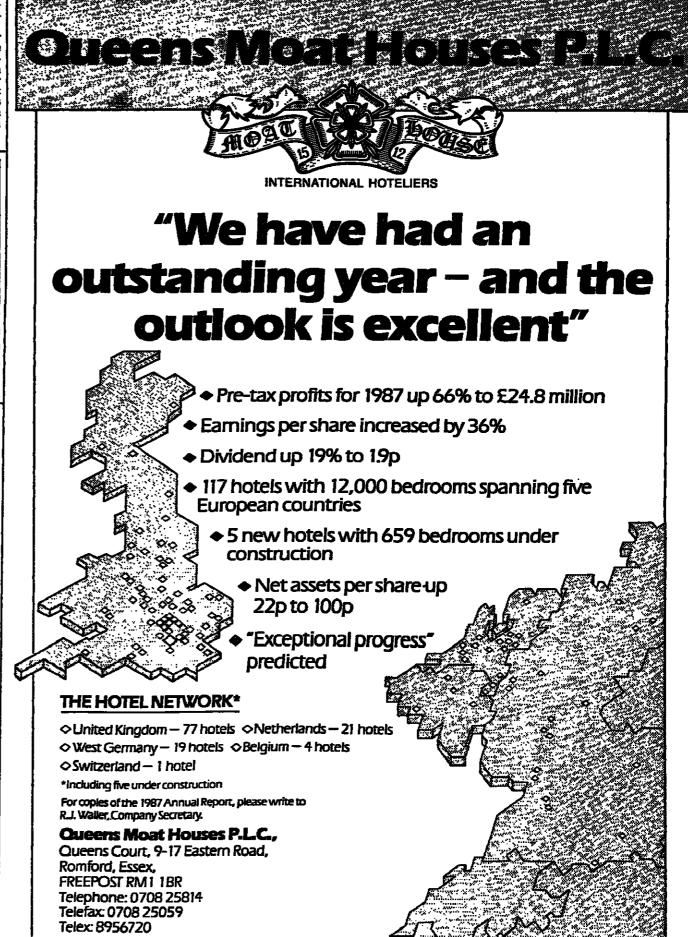
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MANUFACTURERS HANOVER AUSTRALIA LIMITED

A\$125,000,000

Guaranteed Floating Rate Notes due 1992

sions of the Notes, notice is hereby given that the Rate of interest for the interest Period 29th April 1988 to 29th July 1988 has been fixed at 11.275% per annum. The Coupon amount will be A\$2,811.03 for the A\$100,000 denomination and will be payable on 29th July 1988 against surrender of Cou-



RISES AND FALLS

Aritish Funds Corporations, Dom. and Foreign Bonds. Industrials Financial and Props Oils Plantations Mines Others	Gr Rises 99 22 360 174 23 4 43 57	Friday Fails 10 2 373 104 35 1 69 90	\$ame 4 28 820 367 50 8 83 99	6785 1773 26 1,747 672 130 10 205 401	n the we Falls 235 87 1,342 411 68 3 168 232	Same 44 95 3,111 1,481 234 39 407 351
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BANK RETURN						
BANKING DEPARTMENT	Wednesday April 27, 1986	increase (+) or decrease (-) for week				
LIABILITIES Ceptal Public Deposits Sankern Deposits Rejerve and other Accounts	£ 14,953,000 72,658,016 1,210,111,526 1,904,725,638	£ 424,106 ± 37,225,051 + 86,388,372				
ASSETS  Government Securities  Howards and other Accounts  Premides Equipment & other Secu	3,202,049,161 603,448,128 702,582,810 1,888,843,364 5,824,227 270,552	- 153,170,517 - 37,948,123 - 32,294,465 + 494,316,316 - 236,169 + 3,768				
ISSUE DEPARTMENT	3,202,049,181 13,633,076,773 8,534,227	+ 133,170,317 + 100,530,169 936,169				
ASSETS Government Debt Securities	13,640,000,000 11,015,100 5,673,723,900 8,065,281,000	+ 100,000,000 + 100,000,000 - 53,495,804				
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## YOUR GUIDED **TOUR** STARTS HERE:

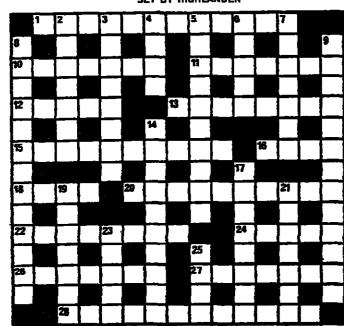


ASK FOR INDEPENDENT FINANCIAL ADVICE

Placed by CAMIFA Ltd

**JOTTER PAD** 

FT CROSSWORD No.6,620 SET BY HIGHLANDER



- ACROSS

  1 Clever girl keeping behind university player (12)

  10 Dispute with rugby player: put your oar in here (7)

  11 Kendal transformed on fourth of July? Barely! (7)

  12 Dish does not have right flavouring (5)

  13 Fire aggressive salesman exhausted by overwork (5.3)

  15 True rising involves conspirators (10)

  16 River is Polish and/or German (4)

- 20 Group is in position to obtain first-class turnover from plant (10)

- (10)
  22 Hostility from state is no different (8)
  24 Architectural style of certain ancient Greeks (5)
  26 Want to take a journey in the distant post (4,3)
  27 Oxford pair about exhausted (7)
  28 Sensibly encircles first in an organised military manner (12)
- DOWN

- DOWN

  2 Police uniform, in this case?

  (7)
  3 Toes broken little by little, possibly? It's confidential (8)
  4 Yorkshireman's dog (4)
  5 In agreement with argument seamst general trend (10)
  6 Finalise pencil roughs during family get-together (3,2)
  7 Do good somehow; it's hard gaining admittance to divine state (7)
  8 Sauce goes overboard with bedroom furniture (8,5)
  9 Shore hird needs to carry these off round Cape (13)
  14 Independent car we French accept order (10)
  17 Sell Tate off? This will cause prolonged conflict (8)
  19 Rental changes after a quarter become permanent (7)
  21 This season, it's said, Greece, it's said, is chaos (7)
  23 Speech abuse (5)
  35 Initially local officials could increase places (4)
  The solution to last Saturday's prize puzzle will be published with sames of wimers on Saturday May

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED

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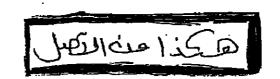
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By 3 1988

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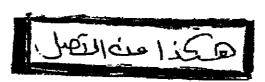
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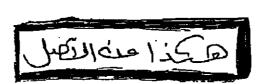
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#### WORLD STOCK MARKETS

AMERICA

## Oil stocks tumble in light trading

#### **Wall Street**

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Section of the sectio

STREAL Parace May?

AFTER a weak start, Wall Street stocks recovered in late trading as the bond market recouped early losses in light trading, uriles Deborah Hargreaves in New York.

The crude oil price dropped sharply amid inrbulent trading on the New York Mercantile Exchange, where oil fell 67 cents to \$17.32 a barrel, sending oil stocks tumbling Exxon declined \$4 to \$44. Chevron slipped \$% to \$47%, Amoco was off \$% to \$77% and Texaco dropped \$% to

The credit market was given a brief boost by news that Opec had failed to reach agreement on oil output with non-member producing countries. However, it edged downwards for the rest of the day, before recouping some of its losses in late trading.

March factory orders, which – at erts Partners, which is seeking to continuing inflation fears. Con-a 1.6 per cent rise on February – acquire the company, said it struction spending figures for were higher than expected and would raise its bid to \$45 a share. March, which were released yesrenewed fears of overheating in from its previous offer of \$42.

Average regained its earlier would extend its offer for the losses in a late rally to close at 2,043,27, 10,94 points up. Trading sought by Italian bank, BCI. was light, dominated by activity in a few dividend issues.

Electricity utility company.
Central & South West, accounted for a large part of the 136m shares that changed hands. The company, which remained anchanged at \$31%, carries a 7.7 per cent dividend yield and goes per cent dividend yield and goes

tle changed; with the Standard & Poors 500 up 0.21 to 261.54 and the New York Stock Exchange Composite off 0.04 to 147.83.

In the takeover field, USG Corp

Irving Trust rose \$% to \$61% Trust rose \$% to \$61%.

The Dow Jones Industrial after Bank of New York said it Average regained its earlier would extend its offer for the

United Brands soared \$3 to ex-dividend today.

Declining issues were leading those advancing by four to three. Broader market indices were little three indices were leading three indices were little three indice

to \$3%.
Allegis Corp gained \$2% to \$84 % after announcing that it would sell part of its reservations system to a consortium of buyers.

March, which were released yes-terday, showed a higher than expected increase of 1.6 per cent - the biggest monthly rise since April 1987.

These figures and the March factory orders number pushed the Treasury long bond down 1/2 to 97% with a yield of 9.11 per The credit market has its eyes

on Friday's employment report, and trading continues to be

#### Canada

news of a three-for-one stock split. However, LTV Corp lost \$% THE MARKET closed on a mixed

The composite index, which had fallen more than 15 points at midday, edged up 0.4 to 3,340.2.

note after shadowing the late Wall Street rally.

its losses in late trading.

In the takeover field, USG Corp
The Treasury bond market was the building products firm, Treasury bond market recovered advances by 520 to 302 on volume slightly in light trading amid of 18m shares.

#### 'EÚROPE:

## Firmer dollar leaves investors unmoved

brated by a holiday in London, Brussels and Madrid yesterday. left trading floors very quiet on continent abourses that were open for business. A slight rise in the dollar failed to inspire investors, who remained hesitant among banks, falling DM4.10 to

about Wall Street's direction. FRANKFURT was unsettled by

index closed 0.09 higher at 447.16, but did not reflect later selling. Viag, the energy, aluminium

and chemicals group, lost DML 30 to close at DM210.70. The Govern-ment later announced it would sell its 60 per cent stake at DM210

a share.

Utility RWE, which has Beghin-Say climbed FFr11.20 to emerged as a bidder for Texaco's FFr396.40 after trebling its group German subsidiary, rose 80 pfg to profit in 1987.

gains came from retailer Asko, up DM40, or 5.6 per cent, to DM750 following a buy recommendation from a UK house.

Bonds rose by about 15 pfg on worries about a rise in interest rates and by a forecast from five leading economic research institutes that growth would slow markedly next year.

Many investors shunned the bourse, and there were few significant price movements. The FAZ index closed 0.08 higher at 447 is represented by about 15 prg on bargain-hunting and short-covering after last week's falls. The bargain-hunting and short-covering after last week's falls. The property of the federal 6% per cent on Friday.

PARIS ended higher after a late round of bargain-hunting reversed earlier losses, but trading reversed earlier losses, but trading the federal 6% per cent of 6.49 per cent on Friday.

DM237.90.

ing remained subdued with few foreign investors in sight. The Indicateur de Tendance eased 0.50 to 112.10, without reflecting the late pick-up.

Moulinex added FFT3.35 to FFT76.35 after announcing better

recent target of takeover specula-

in early trading on news that a group of shareholders, led by Mr De Benedetti, had gained control of the board of Italy's second-largest private bank, Credito Romagnolo. Holding Cir rose L90 to L5,700 but then fell to close

L80 lower at L5,530. STOCKHOLM was dominated negie to the state-controlled bank PK-Banken. Carnegie shares rose SKr34 to SKr220.

The sale gave a significant the fall in the price of Norway's boost to the bourse, with the North Sea oil but trading was Jacobson & Poors index rising thin. Norsk Hydro shed NKr4 to Jacobson & Poors index rising

Street's uncertain performance lower oil prices

31.3 to 2,825.1. ZURICH saw little activity in spite of a stronger dollar, with investors cautious following Wall

0M203.30. Peugeot put on FFr6 to last week. The Crédit Suisse One of the day's few strong FFr1,036, while Cie du Midi, index shed 1.5 to 447.6. Jacobs Suchard, whose shares tion, was steady at FFr1.750.

MILAN fell after oscillating in the middle of last week after Nestle's takeover bid for Rowntree, of which Jacobs has 20.79 per cent, fell SFr625 to SFr7,550 ex rights and dividend. had risen in the middle of last

AMSTERDAM failed to find encouragement from a higher dollar and ended lower in thin trading, with international inves-

index lost 0.5 to 84.3.

Royal Dutch shed Fl 3.10 to Fl 227.40 after the Organisation of by the sale of brokerage firm Car- Petroleum Exporting Countries failed to agree on export cuts at

the weekend. OSLO was hit by worries over

NKr201.

SOUTH AFRICAN shares fell as the bullion price dropped to around \$445 on prospects of

## Nikkei hits high in pre-holiday spree

#### Tokyo

UNEXPECTEDLY brisk and heavy buying drove the Nikkei average to its third consecutive record high in Tokyo yesterday before the three-day Golden Week holiday, writes Shigeo Nish-thouted of Jiff Press.

The market indicator jummed

160.18 from Saturday's half-day session to hit 27,669,72 on turnover of 902m shares, up from Friday's 853m. The Nikkei ranged from 27,520.71 at the start to 27.670.68 shortly before the close. Gains led losses by 554 to 348, with 158 issues unchanged.

Many institutional investors had finished their necessary trading last week and made no conspicuous moves yesterday, but securities house dealers and indi-viduals bought a wide variety of stocks in the expectation of higher stock prices this month. Buyers were encouraged by the Y20 higher at Y740. failure of the Organisation of Among synthetic

Petroleum Exporting Countries (Opec) to reach agreement on a stock with 15.92m shares, rose production cutback and by the Y19 to Y869, and Teijin Y14 to yen's easier tone in Tokyo. en's easier tone in Tokyo. Y864 on acti Toahibe drew buying due to ment trusts. the tight supply-demand situa-tion in the semiconductor marthe tight-supply-demand situa-tion in the semiconductor mar-ket. It topped the active list with atively heavy positions continued

of the rest, and rose Y8 to Y888. Fujitsu climbed Y50 to Y1,630,

exceeding its all-time high of Y1,610 registered on October 6, and saw 27.07m shares traded. sand saw 27.07m shares traded.

The sharp gain by Toshiba cent for Saturday, after moving spurred investors to seek other within a narrow range of 4.490 to high-tech stocks. Oki Electric hit a record high of Y941, rising Y43, issue came to only Y339.5bn.

The sharp gain by Toshiba cent for Saturday, after moving interest in the Bell stable, Bell spurred investors to seek other within a narrow range of 4.490 to high-tech stocks. Oki Electric hit 4.520 per cent. Trading in the and Bell Group 10 cents to A\$1.80 on 8m shares. BHP, in which Bell on 8m shares. a record high of Y941, rising Y43, while Ricoh advanced Y50 to Y1,430 and NEC Y40 to Y2,240.

Shipping company Nippon Yusen added Y20 to Y686 on a report that it would advance into the leisure market in a tie-up with the Seibu Saison group and leading frading houses. Its volume was the second highest, totalling 58.05m Large-capitalisation stocks gained ground, though volume

was not so large. Kobe Steel rose Y19 to Y851 on the third heaviest trading of 28.28m shares. Nippon Steel gained Y7 to Y474 and Mit-subishi Heavy Industries closed Among synthetic fibres, Toray.

which was the 10th most active Y864 on active buying by invest-

Continental .

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April, 1988, the value of the zero-coupon obligations (or certificates representing of America was US\$48.817.350.00 and the value of the Company's reserve fund was US\$42,532,638.87. The aggregate value of the Noteholders

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the valuation date.

ner cent government bond due in December 1997 closed at 4.510 per

Expectations that shares would continue to rise prompted investors to seek a wide range of issues on the Osaka Securities Exchange, centring on small-capital companies based in western

record high of 27,617.20, up 193.76 Friday, eased 1 cent to A\$1.66. from Saturday. Transactions amounted to 137m shares, up 43m from Friday's full-day session. Nintendo continued to advance, rising Y170 to Y9,820.

#### Australia

TRADING focused on the Bell group of companies but volume was very low following Wall Street's listless session on Friday and with the UK closed yesterday and Tokyo starting a three-day holiday today. Computer prob-lems prevented access to market indices in the morning.

yields to dip.

The yield on the benchmark 5.0

1.0 lower at 1,455.5 in turn
44m shares worth A\$50m. 1.0 lower at 1,455.5 in turnover of As investors considered the implications of Mr Robert Holmes

> on 8m shares. BHP, in which Bell Resources holds 10 per cent. added 2 cents to A\$7.52. Bond Corp, which bought 19.9 per cent of Bell Group, was unchanged at A\$1.85 after rising

14 cents on Friday.
Among miners, MIM, which The OSE average hit another will be listed in Frankfurt from

#### Hong Kong A LISTLESS day saw shares end

slightly down in low volume as investors found little direction from Wall Street's performance on Friday and with London closed for a holiday. The Hang Seng index eased 12.98 to 2,589.89 in turnover

worth HK\$692m compared with Friday's HK\$772m. Allied Properties gained 2% cents to HK\$3.175 after announce ing a HK\$845m hotel joint venture in Hong Kong

Singapore was close

#### FT - ACTUARIES WORLD INDICES Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co.

Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		MO	NDAY MAY 2	1988		FRI	DAY APRIL 2	9 1988	DOLLAR INDEX			
Figures in parentheses show number of stocks	US Dollar	Day's Change	Pound Sterling	Local Currency	Grass Div.	US Dollar	Pound Sterling	Local	1988	1988	Year ago	
per grouping	Index	%	index	Index	Yield	Index	Index	Index	Hìgh	Low	(approx)	
Australia (89)	122.08	+0.1	96.56	107.14	4.06	122.00	96.24	106.99	122.31	91.16	129.02	
Austria (16)	91.52	-0.7	72.39	79.90	2.62	92.15	72.69	79.90	98.18	84.35	91.54	
Belgium (65)	126.34	+0.0	99.93	109.83	4.55	126.34	99.66	109.83	139.89	99.14	120.68	
Canada (125)	123.12	-0.3	97.38	109.87	3.04	123.52	97.44	109.93	125.49	107.06	126.33	
Denmark (39)	119.41	-0.4	94.45	105.05	2.74	119.85	94.54	105.18	123,36	111.42	115.44	
Finland (25)	127.18	-0.6	100.59	107.11	1.96	127.89	100.88	107.09	127.94	105.78	l <del>-</del>	
France (121)	89.05	+0.0	70.43	79.60	3.97	89.05	70.24	79.51	90.19	72.77	120.54	
West Germany (99)	76.47	+0.0	60.48	66.75	2.75	76.44	60.30	66.55	80.79	67.78	93.91	
Hong Kong (46)	102.77	-0.4	81.28	103.22	4.41	103.16	81.37	103.53	105.83	84.90	106.54	
Ireland (18)	122.61	[ <u>-0.3</u>	96.98	108.80	4.21	122.94	96.98	108.68	123.91	104.60	124.97	
Italy (102)	75.29	-1.4	59.55	70.20	2.67	76.33	60.21	71.00	81.74	62,99	111.99	
Japan (457)	176.27	+1.1	139.42	139.17	0.51	174.38	137.56	137.68	177.27	133.61	156.30	
Malaysia (36),	131.60	+0.0	104.09	130.48	2.77	131.56	103.78	130.39	131.60	107.83	151.13	
Mexico (14)	131,20	+0.7	103.77	327.20	1.09	130.30	102.79	324.82	176.90	90.07	180.98	
Netherland (38)	107.65	-1.2	85.15	92.45	5.00	108.93	85.93	93 <i>.</i> 37	110.66	95.23	113.66	
New Zealand (22)	77.90	+0.0	61.62	61.47	5.34	77.92	61.46	61.53	79,15	64.42	94.39	
Norway (25)	125.22	-2.6	99.04	104.96	2.81	128.53	101.39	107.59	132.23	98.55	131.02	
Singapore (26)	111.67	+0.0	88.33	103.08	2.42	111.62	88.05	103.08	114.93	97.99	126.05	
South Africa (60)	123.75	-0.9	97.88	78.40	5.35	124.91	98.53	79.13	139.07	118.16	175.43	
Spain (42)	151.72	+0.6	120.00	126.55	3.36	150.83	118.97	126.55	155.36	130.73	110.75	
Sweden (38)	123.31	+0.6	97.53	107.36	2.63	122.58	96.69	106.57	124.75	96.92	121.98	
Switzerland (56)		-0.5	. 62.69	68.67	2.48	79.64	62.82	68.80	86.75	76.22	98.68	
United Kingdom (329)	140.12	<u>-0.3</u>	110.82	110.82	4.32	140.49	110.82	110.82	141.18	123.09	139.32	
USA (583)	106.46	+0.1	84.20	106.46	3.64	106.37	83.91 .	106.37	110.51	99.19	118.58	
Enrope (1013)	109.20	-6.3	86.37	91,41	3.82	109.51	86.38	91.50	110.71	97.01	119.36	
Pacific Basin (676)	171.25	+1.0	135.45	136.42	0.69	169.51	133,71	135.03	172.26	130.81	153.41	
Euro-Pacific (1689)	146.43	+0.6	115.82	118.56	1.63	145.52	114.79	117.75	147.53	120.36	139.83	
North America (708)	107.35	+0.1	84.91	106.68	3.60	107.29	84.63	106.60	111.28	99.78	119.00	
Europe Ex. UK (684)		-0.3	71.23	79.21	3.36	90.33	71.26	79.34	92.81	80.27	107.00	
Pacific Ex. Japan (219)	110.68	-0.1	87.54	101.15	4.14	110.77	87.38	101.18	111.82	87.51	118.22	
World Ex. US (1888)	145.39	+0.6	114.99	117.95	1.71	144,55	114.02	117.18	146.49	120.26	139.76	
World Ex. UK (2142)	129.43	+0.5	102.37	114.34	2.09	128.79	101.59	113.74	130.28	111.77	130.72	
Warld Ex. So. Af. (2411)	130.41	10.4	103.14	114.25	2.29	129.84	102.42	113.70	130.96	113.26	131.20	
World Ex. Japan (2014)	108.33	-0.1	85.68	100.91	3.72	108.42	85.53 ·	100.90	110.99	100,00	119.68	
The World Index (2471)	130.37	· +0.4	103.11	113.99	2.31	129.82	102.40	113.45	130.92	113.37	131.48	
										·	<del></del>	

Base values: Dec 31, 1986 = 100; Finland; Dec 31, 1987 = 115,037 (US \$ Index), 90,791 (Pound Sterling) and 94.94 (Local) Copyright, The Financial Times, Goldman, Sachs & Co., Wood Macketzle & Co. Ltd.1987

he Financial Times, Goldman, Sachs & Co., Wood Mackeszle & Co. Led.) Japanese markets closed April 29. NT CHANGES: Debtloss; CLI, Inc. (Canada) and Sater Deferred (UKO. Na sed May 2, Singapore, Belgium, UK and Spain (Madrid)

#### **Company Notices**

NOTICE TO WARRANTHOLDERS OF JOSEPH DENKI CO., LTD.

U.S.\$50.000,000 3% per cent.

U.S.\$100,000,000 5 per cent.

#### Art Galleries

MARTYN GREGGRY: Early English Wederdo-ours. 13-30 Apr. 10-6 (Sales 36-1) 34 Burly St. S. James London 1849 (01-480 3731) WALPOLE GALLETY, 30 Sours St. Wt. 480 9826. TREASURES OF GALLEN ARC LINE 24 Arms. Mac. Fri 10-6.30, Sales 16-1

#### Contracts & Tenders

WANDSWORTH BOROUGH COUNCIL

CEMETERIES

tenance of grounds and digging of graves at the sites concurred, all in accordance with a prescribed specification and schedule.

## **Legal Notices**

G.K. JONES

IN THE MATTER OF THE COMPANIES ACT 1985 and IN THE MATTER OF PRODUCT SUPPORT (GRAPHICS) LINETED

Valuation Agent Girozentrale und Bank der österreichischen Sparksmen Aktiengesellschaft LIQUIDATORS

#### FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange against four key currencies on Friday April 29,1988. In some cases the rate is nominal. Market rates are the average of buying and selling rates except when

Afghanistan ( Algania Algaria		99.25 10.0839 10.1688	52.8065 5.3652 5.4103	31_5329 3.2037 3.2307	42.2790 4.2955 4.331,7	Grenada Goadalouse		5.09 10.70	6.4525 2.7081 5.6930	3.8530 1.6171 3.3995	5,1661 2,1682 4,5580	Peru	(testi)	79.06e 84.70i	33.0885 42.0643 45.0651	19.7585 25.1183 26.9102	26.4920 33.6783 36.0809
Andorra (S	So Peseta)		5.6930 110.5613	3,3995 66.0206	4.5580 88.5197	Guatemala	(US \$)		1	0.5971 0.5971 1.5205	0.8006	Phi lippines	(Peso)		75.1157 20.4841	44,8546 12,2319	60.1405 16.4004
Actigua (		57.12 5.09	30.3910 2.7081 6.1076	18.1477 1.6171 3.6471	24.3322 2.1682 4.8900	Guinea Guinea-Biss	(Fri	4.7859a 565.05 1224.27	2.5463 300.6384 651.3806	179.5234	2.0387 240.7028 521.5207	<b></b>		2.8090	0.5320 1.4945	0.3177 0.8924	0.4259 1.1965
Aruba Australia	(Florin) (Aus SI	3,3715 2,4820	1.7938 1.3205	1.0711 0.7885	1.4362 1.0572	Geyana Seyana	(Guyanese \$)	16.9300	9.0077	388.9658 5.3788	7.2119	Poland Portugal Paerto Rico	(Zioty) (Escudo) (US S)	256.25	399.5051 136.3394 1	238.5607 81.4138 0.5971	319.8594 109.1586 0.8006
Austria (S	لومااااته	22.105 256.25	11.7611 136.3394	7.0230 81.4138	9.4164 109.1586	Haiti Hondoras Hong Kong	(Goude) (Lempira) (HK S)	3.7648	5.0106 2.0030 7.8280	2.9920 1.1961 4.6744	4.0117 1.6037 6.2674	Qutar	(Riyal)		3.6294	2.1672	2.9058
Babrain	(Dinar)	1.8795 0.7065	1 0.3758	0.5971 0.2244	0.8006 0.3009	Hungary	(Forint)	89.4686	47.6023	28.4252	38.1122	Resmion is, de l Romania	(Leu)	14.7Bi	5.6930 7.8637	3.3995 4.6957	4.5580 6.2960
Balearic Is (S Bangladesh Barbados	(Taka)	207.80 58.30 3.7883	110.5613 31.0188 2.0155	66.0206 18.5226 1.2035	88.5197 24.8349 1.6137		landic Krosa) Indian Rupee) (Rupiah)	24.70	38.6432 13.1417 1667.0337	23.0754 7.8474 995.4535	30.9392 10.5218 1334.6922	Reanda	(Fr)		74.5943	44.5432	59.7231
	(Belg Fr)	65.85c 66.25a	35.0359 35.2487	20.9213 21.0484	28.0511 28.2215	iran Iran	(Rial) (Iraqi Dinar)	125.15 0.5828	66.5868 0.3100	39.7617 0.1851	E2 3120	St Christopher St Helena St Lucia	(E) (E Carr S)	1.00 5.09	2.7081 0.5320 2.7081 5. <i>6</i> 930	1.6171 0.3177 1.6171 3.3995	2.1682 0.4259 2.1682
Belize Benin		3,7670 535.00	2.0042 284.6501	1,1968	1.6046 227.9020	irish Rep Israel Italy	(Punt) (Shekel) (Lira)	2.9340	0.6275 1.5610 1245.5440	0,3747 0.9321 743.7648	0.2482 0.5024 1.2498 997.2310	St Plerre St Vincent San Marieo (It	French Fr) (E Carr \$)	5.09	5.6930 2.7081 1245.5440	1.61/1	4.5580 2.1682 997,2310
Bermuda (Berm Bhutan (N	mudlan S) İgultrum)	1.8795 24.70 4.2944	13.1417	0.5971 7.8474	0.8006 10.5218	hory Coast	(CFA Fr)	535.00	284.6501	169.9761 3.2255	227.9020	Sao Tome Saudi Arabia	(Dobra) (Riyaf)	136.03 7.0605	72_3756 3.7565	43.2184 2.2432 169.9761	57.9467 3.0076
Botswana Brazil (	(Pula) (Cruzado)	3.2375 255.15	2.2848 1.7225 135.7541	1.3643 1.0285 81.0643 0.5971	1.6293 1.3791 108.6900	Japan	(Jamaican Si (Yen) (Sanian Dinar)	234.75	5.4017 124.9002 0.3365	74.5830 0.2009	4,3248 100 8.2694	Senegal Seychelies Sierra Leone	(CFA Fr) (Rupee) (Leone)	9.60	284.6501 5.1077 27.5605	169.9761 3.0500 16.4575	227.9020 4.0694 22.0660
British Virgia is Brusei (i Bulgaria	(Branei S)	1.8795 3.7720 1.5280	2.0069 0.8129	0.5971 1.1984 0.4854	0.8006 1.6068 0.6509	Kampuchea Kampuchea	(Riel)	187.95 31.75	100 16.8927	59.7140 10.0873	80.0638 13.5250	Singapore Solomon is Somali Rep	(\$) (\$) (pp(11)(22)	3.7720 3.8264 188 35	2.0069 2.0358 100.2128	1.1984 1.2156 59.8411	1.6068 1.6299 80.2342
Burkino Faso Buruna	(CFA Fr)	535.00 11.0236	284.6501 5.8651	169.9761 3.5023	227.9020 4.6958 105.4313	Korea North	enya Shilling) (Australian \$1 (Woo)	2.4820 . 1.7705	1.3205 0.9420 737.1481	0.7885 0.5625 440.1810	13.5250 1.0572 0.7542 590.1895	South Africa	(Rand)		2.1513 2.9026	1.2846 1.7332	1.7224 2.3239
		535.00	131.6839 284.6501	78.6338 169.9761	227.9020	Korea South Kuwait. (K	ı (Wga) uwaiti Dinar)		0.2739	440.1810 0.1635	0.2192	Spain Spanish Ports I	(Peseta)		110.5613	66.0206	88.5197
Canary Is (S	nadian S) Sp Peseta) V Escudo)	2.3100 207.80 138.29	1.2290 110.5613 73.5780	0.7339 66.0206 43.9364	0.9840 88.5197 58.9094	Laes Lebanon	Olew Kip) (Lebanese D	685.50	350.7475 364.7246	209.4455 217.7918	280.822 <u>1</u> 292.0127 1.7224	N Africa ( Sri Lanka	Sp Peseta) (Rupee)	58.00	110.5613 30.8592	66.0206 18.4273	88.5197 24.7071
Cayman is Cent.Afr. Rep	(CI \$) (CFA Ft)	1.5633 535.00	0.8317 284.6501	0.4966 169.9761	0.6659 227.902 <b>0</b>		(Maist) (Liberian S) (Libyan Disper)	1.8795	2.1513 0.2778	1.2846 0.5971 0.1659 0.8324	0.8006 0.2224	Sedan Rep Sertnem Sestiland	(£) (Gulider) (Lijangeol)	3.3620 4.0435	4.50% 1.7887 2.1513	2.6928 1.0681 1.2846	3.6105 1.4321 1.7224
Chile (Chile	ean Peso) abi Yuan)	535.00 463.72 6.9659	284.6501 246.7251 3.7062	169.9761 147.3296 2.2131	227,9020 197,5378 2,9673	Liechenstein	(Seriss Fr) (Lax Fr)	2.62 65.85	1.3939 35.0359	0.8324 20.9213	1.1160 28.0511	Sweden Switzerland Syria	(Krona) (Fr) (E)	11 0375 2.62 50.8545	5.8725 1.3939 27.0574	1.2846 3.5067 0.8324 16.1571	1.7224 4.7018 1.1160 21.6632
	(CFA Fr)	540.43 535.00 535.00	287.5392 284.6501 284.6501	171.7013 169.9761 169.9761	230.2151 227.9020 227.9020	Macao Madelra	(Patace) (Port Escudo) eo (MG Fr)	15,1668 256,25 2104.75	8.0690 136.3394 1119.8457	4,8183 81,4138 668,7053	6.4604 109.1586	Talman Tanzania	(Spillings)	53.70 177.15	28.5714 94.2537	17.0611 56.2827	22.8753 75.4632
Costa Rica Coba (Cob	(Colon) tan Pezo)	139.85 1.4345	74.4080 0.7632 0.4442	44.4320 0.4557	59.5740 0.6110	Malagasy R Malawi Malaysia Maldive is	gy (Magriy) (Kwacing) (Riaggit) (Railiya)	4.5925	2.4434 2.5771	1.4590	896.5921 1.9563 2.0633	Thailand Toso Reo	(Babi) (CFA Fr)	47.00 535.00 2.4820	25 MAG	14.9324 169.9761	75.4632 20.0212 227.9020 1.0572
Czechoslovakia		0.8350 9.45c 16.45i	5.0279 8.7523	0.2652 3.0023 5.2263	0.3556 4.0255 7.0074	Mali Rep Malta	(Resflyg) (CFA Fr) (Maltese £)	535.00	10.1215 284.6501 0.3192	6.0439 169.9761 0.1906	8.1036 227.9020 0.2555	Tooga Is Trinkdad/Tobas Tunisla	(Pa Anga) (\$) o (Dinar)	6.7806	284.6501 1.3205 3.6076 0.8197	0.7885 2.1542 0.4895	2.8884 0.6563
		15.84t	8.4277	5.0325	6.7476	Marticione	(Local Fr) (Ououlya)	10.70	5.6930 73.9771 12.7427	3.3995 44.1747 7.6092	4.5580 59.2289 10.2023	Turkey Turks & Calcas	(Lira)	1,5408 2373,12 1,8795 2,4820	1262.6336 1 1.3205	753.9698 0.5971 0.7885	1010.9137 0.8006 1.0572
Denmark (Danist Djihosti Rep Dominica (El	(Dilb Fr)	12.1275 332.79 5.09	6.4525 177.0630 2.7081	3.8530 105.7315 1.6171	5,1661 141.7635 2.1682		Agrican Peso)	4289.80a 4332.05d	2282.4155 2304.8949	1362,9229 1376,3463	1827.3908 1845.3887	Uganda Olim	y Shii (ing)	113.18 6.9145	60 2181	35.9586 2.1968	48 2129
Dominican Rep	Carrib Si (D Peso)	93516	4.9755	2.9711	3.9836	Miquelon Monaco	(Local Fr) (Freech Fr)	10.70 10.70	5.6930 5.6930	3.3995 3.3995	4.5580 4.5580 2.6922	U A E United Kingdon United States	(US 53)	1.00 1.8795	3.6789 0.5320 1	0.3177 0.5971 195.2660	2.9454 0.4259 0.8006
Ecostor		469.650 809.43	249.8802 430.6624	149.2136 257.1660	200.0638 344.8051	Mongolia Montserrat, Morocco	(Tagrik) (E Carr S) (Dirham)	5.09 14.80	3.3626 2.7081 7.8744	2.0079 1.6171 4.7021	2.1682 6.3045	Uraquay US\$R	(Peso) (Rouble)	614.60 1.1149	327.0018 0.5931	195.2660 0.3542	261.8104 0.4749
Egypt (Egy El Salvador Egypt I Guinea (	(Colon) (CFA Fr)	4.2700 9.4120 535.00	2.2718 5.0077 284.6501	1.3566 2.9903 169.9761	1.8189 4.0093 227.9020	Mozambigu Namibla	e (Metical) (S.A.Rand)	856.0508 4.0435	455.4673 2.1513	271.9780 1.2846	364.6648 1.7224	Vanuetu Vatican		188.50 2341.00	100.2926 1245.5440	59 8888 743.7648	80 2981 997.2310
Ethiopia (Ethiop Falkland is	olan Birri	3.8686 1.00	2.0583 0.5320	1.2291 0.3177	1.6479 0,4259	Nauro Is ( Nepal (Ne	Australian 5) palese Rupeel	2.4820 40.4953	1.3205 21.5457 1.8781 1.7938	0.7885 12.8658 1.1215	1.0572 17.2503 1.5037	Venezuela	(Bolhar)	27.31e 14.13e 54.87i	14.5304 7.5179 29.1939	8.6767 4.4892 17.4328	11.6336 6.0191 23.3738
Faroe is (Danish Fiji is	h Kroneri	12 1275 2.6636 7.5120	6.4525	3.8530 0.8462 2.3866 3.3995	5.1661 1.1346	Netherlands N'nd Antille New Zealand	s (A/Gullder) (NZS)	3.53 3.3715 2.8090	1.4945	1.0711 0.8924	1.4362	Vigunary Virgin Is-Britis	(Dong)	693.13 1.8795	368.7842 1	220.2160 0.5971	295.2630 0.8006
Finland (	(F))	7.5120 10.70 535.00	3.9968 5.6930 284 6501	2.3866 3.3995 169.9761	3.2000 4.5580 227.9020	Nicaragua Niger Rep	(Cordoba) (CFA Fr) (Naira)	18.8240 535.00 8.6595	10.0154 284.6501 4.6073	5.9806 169.9761 2.7512	8.0187 227.9020	Virgio 6-US	æ zu	1.8795	ī 20111	0.5971 1.2009	0.8006 1.6102
Fr. Guiana (1	Local Fr)	10.78 190.00	284.6501 5.6930 101.0907	3.3995 60.3653	4.5580 80.9371	Nigeria Norway	(Hor. Krone)	11.5925	6.1678	3.6830	3.6888 4.9382	Western Samoa Yemen	(Rial)	3.7800 19.20	10 2154	6.1000	8.1789
	(CFA Fr)	535.00 12.1862	284 6501 6.4837	169,9761 3.8717	227.9020 5.1911	Oman	(Rial Omani)		0.3838 17.5046	0.2292 10.4527	0.3073	Yesnen PDR Yugoslavia	(Dinar)	0.6460 2750.00	0.3437 1463.1550	0.2052 873.7092	0.2751 1171.4589
Germany East. (C Germany West. (	Ostmark) , (DMark)	3.1475 3.1475	1.6746 1.6746	1	1.3407 1.3407	Panama	(Pak, Rupee) (Balboa) Erinea (Kina)	52 90 1.8795 1.6430	17.5046 1 0,8741	10.4527 0.5971 0.5220	14.0149 0.8006 0.6998	Zaire Rep Zambia		313.6817 14.60	166.8963 7.7680	99.6605 4.6386	133,6237 6,2193 1,3844
Ghana Gibraitar Greece (D		348.66 L00 250.98	185,5067 0,5320 133,5355	110 7736 0.3177 79.7394	148.5239 0.4259 106.9137	Paragnay	(Guarani)	602.360 1682.86a	320.4894 895.3764	191.3772 534.6656	256.5963 716.8732	Zimbabwe	Ś	3.25	7.7680 1.7291	1.0325	1.3844

Abbreviations: (a) Free rate; (b) Banknote rate; (c) Constrolled rate; (d) Expential Imports; (g) Financial rate; (h) Experts; (i) Non commercial rate; (i) Business rate; (ii) Buying rate; (ii) Luxury goods: (m) Market rate; (o) Official rate; (d) convertible rate; (r) parallel rate; (d) Selling rate; (ii) Financial rate; (ii) Micangua, 15 February 1988 New Currency Introduced 1 New Cordoba 1000 Okt Cor (ii) Interest 1988 Krona Devalued by Approx 6% (ii) Poland, 1 February 1988 Zioty Devalued by Approximately 15.9% (ii) Vanuata, 5 February 1988 Vatur Freed From SDR. Vatur Now Linked To Currency Basket.

Some data supplied by Bank of America

## **MORGAN STANLEY**

dealing in German equities and DM denominated equity warrants and convertible bonds.

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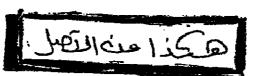
## RADE INDEMNIT

EXPORT FINANCE SERVICES 01-739 9939



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#### Financial Times Tuesday May 3 1988 **COMPOSITE CLOSING PRICES** AMEX COMPOSITE CLOSING PRICES 127a 123a 43a 43a 43a 10 7-16 Low Clear Cange 1014 1024 + 12 2 124 + 14 2 15 + 14 2 15 + 15 175 - 15 - 15 175 Sack Dir Demotor DasaPd 18 Delmed DasaPd 18 Delmed Degethn, 18 Each Delmed Estro 12 Estro 12 Estro 12 Estro 2 Estro 3 Estro 2 Estro 3 Saber 1.54e 12. SigdSc 1.1. SahGsc 5.0 1.1. SahGsc 7.5e 9.0 Salct 7.5e 9.1 Salct 57-455-75 444-55-75 454-455-75 454-5 Jacobs 1.57t Jetron John Pd John Am KayCp .18 Kinark Kirby Koger C 2.40 157s 27s 27s 11-16 13 35s 47s 25 157<sub>8</sub> 21<sub>4</sub> 23-18 33-18 135<sub>9</sub> 41<sub>4</sub> 251<sub>4</sub> 5 284 7 831 90 511 816 42 2 9 1 LaSarg LdmkSv 30 Laser Lawson 28e LeePhr Lletime Lallyun Lorrel Lorrel Lumex 08 LynchC 20 L 1 6 514 124 416 324 124 1234 1234 1234 185 7 3 8 55 23 46 184 22 9 835 13 1449 258 1 33 15 Sage Saleri Sage Saleri Sachelb ScandF1.: Schelb Seamn Saccap Sikesas.: Speling Sike 1 57g 61g 117g 417 372 45g 1274 6 61 12 41 35 41 125 103 131 10 11 65 23 759 21 24 29 53 50 19 190 9 27 8 5469 Part 1 10 18 Part 1 17 Part 1 18 Part 1 17 Part 1 18 Par 812 + 18 77.18 1612 - 7 134 - 1 234 - 1 612 + 1 19 + 2 18 48 + 1 18 212 - 7 18 72 - 7 18 105 - 7 18 105 - 1 10 MCO I MCO I MSI DI MSI 81-7-16 17 17-8 27-8 51-2 19 67-8 481-4 3 53-8 11-8 111-8 111-8 817-16 7-16 1612-234 7-8 1612-34 1612-8 28 105 10 15 x123 14 106 239 50 50 39 716 8 12 77 x885 10 46 8 12 17 x885 10 65 11 65 11 65 11 65 11 65 11 65 11 65 12 7 x885 13 40 11 65 11 65 12 7 x885 13 40 14 65 15 23 16 55 17 x885 17 x885 18 55 11 8 3 104 363 92 1911 144 155 22 9 82 152 12 15 H 81<sub>2</sub> 74 GCdeRn .40 Hampti1.37t HrdPkin.21e Hasbra .12 HithCa .12 HithCa .10 HeritEn HershO HollyCp HomeSh Homybe Hommel .36 HrmHar HouOT .06e HownEn 8½++ 7¼++ 4¼++ 20 + 237g -30 + 1035 -11g + 11g + 7 436 85 80 1 106 58 11 1 26 63 671 94 1 NVRyns-58e NtPatnt 10 Nebsrith 10 Nebsrith 11 New-Line NtMAE NVTIme .44 NCdOG Numec OEA OdetA OdetB Odsten 20 OOkdep .05e Petinc 80 Petinc 80 Petinc 80 Petinc 80 Petinc 80 Petinc 1.25e Unicorp UnValy UFoodA UFoodB UnvPat 534 712 9-16 714 1739 2834 2938 1534 778 517 + 715 + 9-16 7 -1738 -283 -218 -218 -218 -778 24 53, 65, 251, 77, 281, 18 214 858 OVER-THE-COUNTER Nasdaq national market, closing prices Sanck A&WBd ADCs AEI ASK AST ASK AST ACadin Acadin Acadin Acadin Acadin Adack Albinyin, 12e Alcohit,05e Alcohit, 141<sub>4</sub> 21 103<sub>2</sub> 143<sub>3</sub> 151<sub>2</sub> + 6 17<sub>6</sub> -213<sub>4</sub> + 14 253<sub>4</sub> -indBes 1.% indied 1.52 indied Canonie CrdnID .08b Caseys Celgene CellCms Centrac 1.80 Cartes Center Contrac 1.80 Cartes Center Contrac 1.80 Cartes Conspri Cotons Co 17 240 8 35 131 4 486 15 1829 4 206 11 173 10 49 10 7 10 18 25 181 20 188 7 75 4 110 11 215 7 3790 10 11 215 7 1018 7 1018 9 626 7 1018 9 620 186 9 60 11 26 186 9 60 WICOR2.80 WMS WPL Hid3.2: WabR p44.50 Washri. 50 Washri. 50 Walchri. 51 Walgrn. 80 WalCSY. 55 Ward C. 56 WmC 95.65 Ward 93.65 Ward 94.65 Washri. 24 Washri. 24 Washri. 36 Washri. 36 Washri. 36 Washri. 36 Washri. 51 Weshri. 52 Weshri. 53 Weshri. 53 Weshri. 54 Weshri. 55 Weshri. 55 Weshri. 56 Weshri 3571,4 4 5 1938 3684 3794 3 274 36 7512 6812 1314 819 2014 1514 2514 1113 2514 1112 2514 1112 55% 57% 530% 5 451% 11% 12% 24% 53% 4 55% 4 55% 4 55% 12% 12% 50 52 3533 517 23 2204 418 2880 179 184 175 142 5411 206 10 467 60 617 101 Symacs 1.30 3.7 15 246 551Symacs 3.2 17 19 281 281Symacs 3.2 17 17 7TCW 52 7.2 179 Allas 2 49e AMS6 ANSine 1 40 ASYWA 20e ANSine 1 40 ASYWA 20e ASORI 1 12a ATVEM AMPRIS Ammins 1 Ampen Amskills 84 Anchsv 2 Andrew Apogen 14 Apoloc AppleCs.30e ABlosci ApidSin Armar Armod AsCmBs Arich Armar Astrona AsCmBs Arich Asidan 1 12 AdisaAr Astrona AscmBs Adisan 1 12 AdisaAr Astrona AscmBs Adisan 1 12 AdisaAr Astrona AscmBs Arich Astrona AscmBs Arich Asidan 1 17 AdisaAr Astrona AscmBs Arich Asidan 1 17 AdisaAr Astrona AscmBs Arich Astrona AscmBs Asidan 1 17 Bellor BidLor Bi "不知道的",对对的时间的不断的特色的时间的连续电影的影响,可感觉不够感觉的感觉,我们认识的影响。可是一种感情的感觉,可是一种感情的感觉,可是一种感情的感觉, PEFRING PEFRING PEFRING PEFRING PEFRING PEFRING PEFRING PEFRING PEFRING PERRING PERRIN 44 7 44 7 5 5 15 5 5 7 7 3 5 7 19 15 5 5 15 7 7 3 5 7 19 15 5 5 15 7 7 3 5 7 19 15 5 5 15 7 7 3 5 7 19 15 5 5 15 7 7 3 5 7 19 15 5 5 15 7 7 3 5 7 19 15 5 5 15 7 7 3 5 7 19 15 5 5 15 7 7 3 5 7 19 15 5 7 19 1 1814 -2112 -3-16 58 143 105 20 1214 21 17 15 5 13 9 3 14 7 2 17 38 16 18 27 18 26 18 27

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Continued on Page 32

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...at no extra charge, if you work in the business centres of LISBOA & PORTO

D Lisboa 887844 And ask Roberto Alves for details.

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Nathlestenlester Northern Bank Life Normich Gen. Trest

Holiv Trust Bank Pic

Members of British Merchant Banking & Securities Heases Association, \* 7 day Augusts 3.50%. Savenise 6.16%. Top Flor-62,500+at.3 months' notice 7.81%. At sail when

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C-Call

BASE LENDING RATES

Co-operative Bank ... Operas Popular Bk ... Dunkar Bank PLC ... Duncan Laurie ... Equatorial Bank pic

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**HFC Bank PLC** 

Honginog & Shangh Lioyds Bank Meghraj Bank Lid Midland Bank

SCYABEAN Off. 60,000 lbs; cents/lb

SOYABEAN MEAL 100 tons; \$/ton

22.86 23.30 23.47 23.62 23.72 24.02 24.03 24.10 24.25 24.20

High/Low

23.14 23.59 23.80 24.00 24.15 24.40 24.48 24.50 24.60 24.35

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AAB - Allied Arab Bit ...

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ANZ Banking Group

Banco de Bilbao ..... Bank Hapsallos ..... Bank Leussi (UK) ....

Bank Orefit & Comm... Bank of Cypres....... Bank of Irefand......

Bank of Scotland
Banque Beige Ltd
Barclays Bank
Benchwark Bank PLC

Berliner Bank AG..... Brit Bik of Mid East...

WORLD COMMODITIES PRICES

17.25 17.29 17.24 17.19

17.05 17.00

46.50 45.80 48.95 47.60 48.25 48.85 49.10 49.20 47.70

17.00

45.90 45.80 46.80 47.15 47.72 48.32 48.80 48.75 47.49

CRUD# Cft. (Light) 42,000 US galls \$/barrel

17.94 17.89 17.84 17.75

17.71 17.67

HEATING OIL 42,000 US galls, centu/US galls

48.57 47.50 48.60 49.15 49.72 50.32 50.54 48.49

17.01 17.00

Close

0.8021 0.8091

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0.8220 0.8220

100

## Strong US economic figures are a two edged sword for dollar

THE DOLLAR gained ground and steering weakened in thin foreign exchange trading yesterday. Mar
the size of the US trade deficit in a survey by Money Market Services, March orders were expectated some trading yesterday. Mar
weeks time. It also created some ted to rise only 0.3 p.c.

to agree on cut backs in production weighed on the British currency. Open and non-Open representation.

On Friday the Bank of England

tomorrow's announcement of the US Treasury's quarterly refund-

guide, the US economy appears to be surprisingly robust, which may increase nervousness about in the surprisingly robust, which may increase nervousness about in the surprisingly robust, which in the surprisingly robust, which is a surprisingly robust.

Prerior: Clase

Apr.29

£ IN NEW YORK

STERLING INDEX

**CURRENCY RATES** 

**CURRENCY MOVEMENTS** 

OTHER CURRENCIES

aranty changes: average 1980-1982 - 100. nd hades (Blase Average 1975 - 1000 -

**EMS EUROPEAN CURRENCY UNIT RATES** 

42.4582 7.85212 2.05853 6.90403 2.31943 0.768411 1483.58

POUND SPOT- FORWARD AGAINST THE POUND

**DOLLAR SPOT- FORWARD AGAINST THE DOLLAR** 

**EURO-CURRENCY INTEREST RATES** 

Oper records

74-7

3.399 45.57

3.031 4.571

442 654

74-74

DM Yes Ffr. Sfr. H.FL Liez CS B.Fr.

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競

75-74 79-78

2.316 65.85 1.229 25.03

0.734 9.838

0.654 0.987

sury bond market reacting badly
to the news, and reversing part of
the dollar's earlier gains.

Potential investors in the bond
market tended to stay on the
sidelines however, waiting for
tomorrow's announcement of the
US Treasury's quarterly refund.

It rose to DM1.6795 from
DM1.6745; to Y125.10 from
y124.90; to SFr1.3995 from
sure on the dollar will ease.
FFr5.6925.

Sterling lost ground. There

US Treasury's quarterly refunding programme, to be held next week.

If yesterday's news is a reliable guide, the US economy appears to be comparisingly robust which weeks the comparisingly robust which we have a comparisingly robust which we have a comparisingly robust which we have a comparisingly robust which we have the result of the failure was a report of a large European tivity rose 0.9 p.c. in the first order to sell the pound, and deal-quarter, compared with a revised era in the US also noted selling of fall of 1 p.c. in the fourth quarter.

The resulty's quarterly refunding the production of a large European tivity rose 0.9 p.c. in the first order to sell the pound, and deal-quarter, compared with a revised era in the US also noted selling of fall of 1 p.c. in the fourth quarter.

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The resulty is quarterly refunding the production of the production o

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+227 +1.76 +0.82 +0.35 +0.35 +1.23 +4.14

with London and Luxembourg closed for public holidays and Japan about to start three days of national holidays.

US construction spending in pressure on inflation, hence yesterday is fall in bond prices.

Speaking in West Germany, Mr Clayton Yeuter, US Trade Representative, said "At the moment two edged sword, with the Treasury bond market reacting badly to the news, and reversing part of the declined to say whether her closed with the declined to say whether her closed to say whet

10 10 148 328 523

ews that the talks ended with— At the close of trading in the agreement.

On Friday the Bank of England DM3.1400, from DM3.1475 on Friday. intervened to stem the pound's day. It had also lost 1.20 cents to advance against the D-Mark, at \$1.8675. around DM3.15, after surprisingly good UK trade figures in March. It is unlikely the UK authori-

Against other major currencles sterling fell to Y233.75 from ties required any help from for Y234.75; to SFr2.6150 from eign central banks to keep ster-SFr2.62; and FFr10.6650 from ling in check yesterday however.

Jan 112 220 389 424 931 1297 1710

LONDON (LIFFE) 85-71 82-74 83-00 82-22

Prev. 179.70

U.S. THEISBRY WILLS (B Tim points of 180%

Est. Vol. Gac. figs. not shown) 5697/66963 Previous day's open lat. 328,40317693 Ling term Emodellars: two years 85-84; per cent; three years 87-85; per cent; flow years 94-87; per cent; five years 94-94; per cent occident. Short term rates are call for US Bollans and Japanese Year, others, two days autics. **CURRENCY FUTURES** 

LIFFE-STERLING £25,000 \$ per £

Estimated Volume 1000 Previous day's open int. 194(194) PORTOS (FREFICI) FIFTHANIES 1-onth, 3-onth, 6-onth, 12-onth, 18779 18745 18699 1889 MINI-STENLING & per C

**MONEY MARKETS** 

**FORWARD RATES** 

## Frankfurt ponders higher rates

UK clearing hank hase leading rate 8 per cont from April 11

Against this background call

**EXCHANGE CROSS RATES** 

1 13.41

0.892 1.345

Yea per 1 000; French Fr. per 10; Uza per 1 000; Belgian Fr. per 100

0.533 0.803

66.50 100.3

THERE WAS a hint of nervous-ness in Frankfurt yesterday that West German interest rates could be about to edge higher. The Bundesbank is likely to

announce a securities repurchase agreement tender today, to add liquidity to the domestic money market.

fixed 3.25 p.c. since a cut from 3.50 p.c in November. A variable rate is likely to result in a tightening of monetary conditions. Yesterday's main question cen-tred on whether the central bank would set another fixed rate ten-

Factors in favour of higher interest rates are: strong growth in M3 money supply, rising West German bond yields, and relative stability in the currency market. der of 3.25 p.c., or allow banks to bid for funds on a variable rate? Tenders have been held at a

FT LONDON INTERBANK FIXING 6 months US Dollars by the market to five reservence hards at 11 00 a.m. each working day. The banks Tokyo, Destacke Bank, Banqoe National de Paris and Morgan Guaranty Trust BANK OF ENGLAND TREASURY BILL TENDER

**WEEKLY CHANGE IN WORLD INTEREST RATES** 

Hedra +0.14 +0.12 +0.375 8½ 614 614 6975 + in 1726 Outl'd Unti'd Unti'd Unti'd + in + in + in Undrd Undrd 10.05 150 150 165 18015 1962 40 625 Uncirá 10.F 4 it. there

p.c. yesterday, from 3.25 p.c. on capital outflows in the first quar-Friday, with some offers as high ter helped to dampen domestic

as 3.40 p.c.

On the other hand many dealers believe the authorities are unlikely to nudge up interest in the authorities are unlikely to nudge up interest foreign exchanges. Such a move rates in the present circum- might be welcomed in London

tances.

Higher rates will make Frankbut may not be greeted favourably in Paris, ahead of next week furtian more attractive target for end's presidential election, or inforcign capital, at a time when Mr Helmut Schlesinger, Bundes- threat to dollar stability.

**MONEY RATES** NEW YORK 3.30.3.40 73-8 绺

**LONDON MONEY RATES** 

74 83 95 **US MARKETS** 

The precious metals tended to follow the es of the energy complex as trade and local selling touched-off commit e stops to drive prices lower, reports num tended to react more than gold, reflecting also their more technical lition. Copper was quiet, in the absence of direction from London. The energy complex saw heavy trade. commission house and fund selling, in part long-liquidation, but new short selling was noted, as the markets reacte to signs that the O.P.E.C. Meeting would fall far short of what was initially agreed last week. Coffee railied on shortcovering, cocoa fell on general profittaking while sugar fell sharply as massive commission house and fund selling overcame trade and end-user type buying. Cattle futures were strong reflecting good movement recently out of

feed yards and good buying by packers. The movement tended to close the gap

en the futures and the cash market.

**New York** 

GOLD 100 troy oz.: \$/troy oz.

445.8 447.2 449.4 451.5 456.2 461.0 471.0 476.2 451.0 452.6 454.8 457.0 461.7 466.5 471.5 476.5 481.7 0 449.5 0 454.0 468.0 483.0 472.0 478.0 PLATINUM 50 tray az; \$/tray az. Close us High/Low 515.0 518.5 524.3 530.5 537.2 544.0 516.0 515.7 523.5 530.0 SILVER 5,000 troy ex: cents/troy ex. Ctoss Close Previous High/Low 91.20 91.20 88.70 86.80 83.80 63.20 82.35 81.85 81.85 81.85 96.40 92.50 91.45 88.25 84.45 0 82.70 94.29 91.80 89.30 86.40 83.10 82.60 81.60 81.10 80.60

1575 1629 1644 1674 1698 0 1745 1572 1604 1620 1652 1693 1718 1743 COFFEE "C" 37,500lbs; cents/lbs 131.80 139.70 134.80 136.80 137.50 137.62 138.75 131.00 132.50 133.70 135.60 136.75 137.62 SUGAR WORLD "11" 112,000 lbs; cents/lbs 8.12 8.31 8.33 8.48 8.64 8.75 0 8.75 8.85 0 COTTON 50,000; cents/lbs Close High/Low 68.22 62.88 58.35 56.97 57.40 57.40 57.50 68.05 89.03 57.43 56.15 56.75 56.90 57.05 170.15 165.40 162.30 158.90 154.80 154.80 154.80 171.25 165.60 163.10 169.65 165.25 0

Chicago

PORK BELLIES 38,000 lbs; cents/k

203.5 203.1 203.6 204.7 205.3 206.1 208.0 211.5 214.2 203.0 201.7 202.5 203.3 204.0 206.0 207.5 208.0 205.8 205.4 206.0 207.0 208.0 211.0 211.9 214.0 216.0 MAZZE 5,000 bu min; cents/56tb bushel 202/2 211/2 217/6 226/4 234/0 238/4 241/0 211/0 217/6 217/6 225/4 234/5 238/2 243/0 304/4 315/4 323/6 333/4 340/4 338/4 309/0 316/4 328/0 338/0 0 70.90 67.82 87.45 68.72 67.90 69.10 69.20 49.95 80.48 48.47 49.85 44.50 44.55 44.50

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51.80 50.90 60.10 60.50

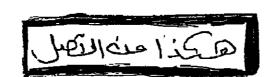
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COMMUNITY

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One Year

Dallas

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 $\frac{I_{n,j_{n+1}}^{\mathbf{a}}}{\sum_{i=1,\dots,n}^{n}I_{n,j_{n+1}}}$ 

#### **SECTION III**

## **FINANCIAL TIMES**



Stung by an energy burst, then stunned by a real estate collapse, the city has had to learn the ropes of

economic development and

promotion. But, as in the early days of the city's development, Dallasites are applying themselves with zeal,

writes Roderick Oram

## A heavy dose of realism

WITH THE feisty opening line of its first major recessions ever.

"Your family's gonna throw me Enticed by opportunities elseoff this ranch!" Dallas — the telewhere, the world is not as besotted by Dallas as it once was. All
years ago last month. Quicker the old attributes of climate, locathan its producers could shout the old attributes of climate, locatian its producers could shout the old attributes of climate, locatian workforce and enterprise
are unchanged but Dallasitas
Ewing oil family seized the imagto sell themselves.

"We thought the

Believing they have been stereolyed around us. Now we're rectyped, though, the cast of Dalreading we're part of the world," las - the city - hate to be says Mr Harden Wiedemann, las - the city - hate to be closely identified with the scap opera. The only oil well in town. they protest, is the brass plated mock-up in front of the Hard Rock Cate. And, thank the good. Lord, there's more than a few

Active Section

\*\*\*

3 d 212

Principally

1.0

"We thought the world president of the North Texas Commission, a business-government organisation set up to stimulate development. "It's part of a maturation process, economically and politically. We're taking a

Lord, there's more than a few and politically. We're taking a the ropes of economic development and promotion. They are off yet, art has imitated life, or vice versa, over the past decade. At their most ebuiltent, city and series blazed across economic charts and television ratings. Both told rollicking stories of remarkable feats, sitzy lives and levish rewards both for make Dalks a truly internable self-confidence.

le self-confidence. The city can realise these traced a sorrier facture. The series has suit deed down the ratings as audiences, growing bored, tuned instead to sit come.

The city, stung by an energy bust then studyed by a real estate colleges, has suffered one plex" than they have shown in



past would also help. Above Dallasites will have to learn the ropes of economic develop-ment and promotion. They are off

"The Book of America". Given its remote location, poor farmland and lack of a navigable river, its early life looked unpromising. But first cotton and then railroads, which were bribed or forced by politicians to divert to it, began to reward the enterprise

With the discovery of the East 1m people and Dallas County strictest sense - the nearest centre of a universe dominated The Dallas/Fort Worth metropolitan area has the country's third largest concentration of corporate headquarters after New

"By dollar-and-cents measures Dallas's wooden spoon has turned to gold," Peirce and Hags-

York and Chicago.

Texas oilfield in the early 1930s, 1.3m. The Dallas-Fort Worth Dallas became banker to the metroplex, sprawling over some Dallas became banker to the metroplex, sprawling over some energy industry, which in turn 55 miles east-west and more than to a fast start with the same sort created capital for other enter- 20 miles north-south, is home to prises. It is not an oil town in the 3.7m, making it the ninth largest metropolitan area in the country. working well is 90 miles away — its population will top 4.5m by but Dallas has made itself the 2000. Dallas accounts for 22 per cent of Texas's economic activity by oil and the business hub of and Fort Worth 14 per cent. the southwestern United States. Together they out-muscle Hous-

> more closely tied to energy.
>
> Over the years, people have poured into Dallas from all over the country, believing it a perpetual boom town. The euphoria peaked at the beginning of this decade when nobody argued with the notion that oil prices would

keep rising in a steep straight line. But no sooner had they brushed \$40 a barrel, they began crumbling through the early

whole relatively unscathed by the downturn although its banks staggered under a huge burden of bad energy loans. Local confidence in unending growth was barely scratched as thrusting Dallasites turned to real estate, the next sizzling hot sector.

An unprecedented combination of factors ranging from favoura-ble tax treatment of real estate to institutions unleashed a flood of particularly in high technology, money over the property sector. The unemployment rate could Across the city, feverish speculadrop to around 6 per cent by the

Real estate: Upturn is awaited Banking: Survivors are more

Pictured left: sparkling towers ownership structure

and circling freeways - a cityscape born of unshakable salf-confidence

As the fall of oil prices accelerated in mid-decade, even Dallas-ites far removed from energy began to pull in their borns. By the time oil bounced off a bottom of about \$9 a barrel in early 1986, Dallas had joined the Texas economy in deep recession, showing a negative annual growth rate of

3.5 per cent. In fact, the sickness of the local economy was confined to a few sectors: energy, construction, real estate and, in turn, finance. Others such as wholesale and retail trade continued to perform idequately, while bright sectors such as electronics and aerospace were largely overlooked in the prevailing gloom.

Dallasites themselves failed to

recognise the strength-throughdiversity of their economy, says Dr Sydney Hicks, director of eco-nomics at First RepublicBank, the city's largest and, thanks to the real estate collapse, most deeply troubled bank. She says that lack of understanding made them excessively cautious during the downturn which in turn exac-

Through much of this decade Dallas' employment profile has been wholesale/retail trade 27 per cent; services 21 per cent; manufacturing 17 per cent; govern-ment 11 per cent; finance, insurance and real estate 10 per cent; transport 7 per cent; and con-struction 4 per cent. Energy accounts for only a few percentage points directly but has an indirect impact on many other

Netting out the bad sectors shows that the rest of the local economy enjoyed some sluggish growth through the recession. "It's very important to separate the real economy from real estate," says a local economist. Continuing migration to Dallas
- some 100,000 people arrived during the two-year recession had as much impact on the unemployment rate as outright job losses. The rate peaked at 6.8 per cent by mid-1987, roughly

double the town's traditional of factors ranging from favoura— The turn round began in the ble tax treatment of real estate to middle of last year, led by a mod-deregulation of savings and loans—erate pickup in manufacturing, Transportation transport-related industries: Rethink on airspace and public transport

Synthesis Insurance: Radical change in

Marketing the city: For the time Dallas has to sell itself Dailas as a place to live

tion created incidents and charend of this year. Dr Ray Perryman, who runs Baylor Univer-sity's forecasting service, estiacters worthy of the television mates the local economy could grow by about 2.2 per cent in real

terms this year and next.

Dallas, however, is not setting
off on another easy ride. "The greatest threat to recovery." Dr Perryman warns, "is how to finance it." Many local businessmen complain that banks and savings and loans, severely crip-pled by the real estate collapse, are long on caution and short on capital. The most hopeful sign is the hunger for business shown by out-of-state banks and rehabilitated local ones. "I believe we'll be OK," Dr Perryman concludes. A national recession is a threat

of far greater magnitude. The real estate and financial sectors are building their fragile hopes for recovery on a foundation of economic ifs, and buts. Many analysts believe those two deeply trophled businesses have yet to touch bottom. They have no room for manoeuvre if the national economy turns down within the next couple of years.

er's demise is another investor's golden opportunity. Dallasites. almost as optimistic and given to hyperbole as ever, say their town is offering now some of the world's greatest-ever real estate

But what is the psychological impact on Dallasites of selling themselves as the cheapest around after generations of believing they were the biggest and the best? "The typical guy on the street isn't as cocky as he was," one observer of the local

scene says. Some values have changed subtly, says Vivian Castleberry, a long-time local journalist turned international peace activist. "People are now understanding about the quality of life, not just the

In the past Dallas unabashedly showed off only its glitter. Now it is learning to sell its considerable substance. But Dallasites are finding it hard to give up some things. A new series of television commercials to introduce the world to Dallas' diversity shows various musicians from classical to jazz playing at impressive locations around Dallas - the city. But they are all playing the same music: the theme tune from Dal-

## Dallas Fort Worth International Airport The INPORT



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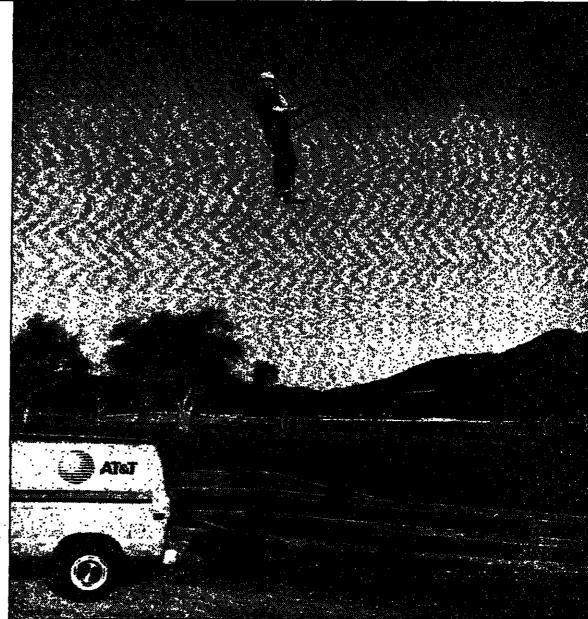
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A lot of property is in lenders' hands, says Roderick Oram "IT WAS like the mutual alignment of the planets," says an economist trying to describe the unprecedented combination of

#### Real estate upturn awaited estate boom around Dallas and across Texas in the mid-1980s.

Vast sums poured into prop-erty when rising oil prices, highly favourable tax treatment for real estate investments, easing of lending restrictions and

omy was immune to recession.

The subsequent bust must seem similarly cosmic for many Texam investors, financial institutions and companies cruelly exposed to collapsing real estate prices after the speculative buble burst two years ago.

Virtually all the largest and hundreds of smaller financial institutions will survive only with a federal government ball-out which could run to tens of billions of dollars. Even many of the largest and most conservative

Texam investors, financial institutions of buyers and sellers on the values of the properties. But others, who significantly tend to be observers rather than participants in the scramble to bring life to the semi-conatose further erosion of property values is possible.

Tit's questionable whether values. omy was immune to recession.

the largest and most conservative

factors which fed a feverish real

massive burden of empty buildings.

Ever optimistic, though, many
Texans involved in real estate unknown is what happens to the unknown is what happens to the say they have seen in recent months the first faint signs of a market bottom in some cities market is giving a false reading sold recently for well under \$75 a such as Dallas. Prospective inves-

BY THE early 1990s the Texas financial sector will have emerged stronger and more mature from a disastrous decade

tors and tenants have been turn-ing up in growing numbers to try of banks and savings and loans. to drive hard bargains with the These institutions are unwilling strong demand for commercial large ranks of owners or lenders and residential property, created the illusion that the Texas econ-Tellingly, though, some players Tellingly, though, some players say there is still an unnaturally large gap between the hid and offer prices on buildings, reflecting quite different expectations of buyers and sellers on the

"It's questionable whether valproperty developers have been us have reached bottom," said brought to their knees by the Mr Ronald Witten, president of massive burden of empty build- M/PF Research, a Dallas real

These institutions are unwilling or financially unable to sell them until the terms of the federal financial support are finalised. Ideally, they would like to hang on to as much property as possible to benefit from the ultimate

recovery of the market.

A truer picture may not emerge until late this year or even the first half of next, a delay caused in large part by time fed-eral and state regulators are tak-ing to decide how best to handle the unprecedented volume of property in lenders' hands. In Dallas County alone, foreclosures are running at an annual rate of roughly 1,000 against 800

last year and zero in 1982. The value of foreclosures in the two years to last December topped

the greatest speculation, will give lenders a bigger headache now that construction activity has shrivelled. Downtown prices have held up reasonably well but outlying land unlikely to ripen for development for years to come has halved or more in the past two years, falling back to levels last seen five or six years ago.

Worse, lenders have on their books some land for which "the highest and best use is holding the world together," one real in the country at 28 per cent.

estate adviser says.

Ways to help institutions keep Ways to help institutions keep property on their books are being formulated by both federal regulators and the Texas House committee on financial institutions. Such efforts are raising hopes that the fragile market will be spared a glut of forced selling.

Meanwhile, some parts of the picture are brightening. Rents in picture are brightening. Rents in prime downtown office buildings were persuaded during the recent stabilised last summer after a versa of interase competition for

of construction - compared with protracted period of ruthless around \$150 at the top of the market in 1984.

In 1984. Land, which was subjected to are inducements such as months the greatest speculation, will give of rent-free accommodation.

highest and best use is holding one of the highest vacancy rai the world together," one real in the country at 28 per cent.

The more optimistic analysts

stabilised last summer after a years of intense competition for

occupiers to move into prime building at rents only a few dol-

lars a square foot more.
"We don't fully understand yet the impact on B and C buildings," says Prof William Bruege-man, a specialist in real estate at Southern Methodist University in Dallas. Overall, "We could be looking at seven or eight years before the office sector recovers."

He and others point to a number of sectors which are healthy by comparison, such as industrial space and warehouse and some segments of retailing. Moreover, there is some new construction in "build-to-suit" projects for major corporations such as international Rusiness Machines and major corporations suan as inter-national Business Machines and JC Penney, the retailer, which has just moved its headquarters from New York to Dallas.

from New York to Dallas.

Despite the uncartainties, investors who believe the hottom of the market is near have been stepping up their efforts to buy properties. Mr McDonald Williams, managing partner of Trammell Crow Company, a Dallashased national real estate tompany, said the pick-up in investor interest has been marked in the past two or three months.

Trammell Crow has been canfident enough about the national dent enough about the national recovery to buy some buildings on its own account as well as

facilitating purchases by out-of-

#### Banking

## Survivors are more cautious

of awful economics made worse by lenders' bad judgements. Though deeply shaken by the changes, Dallas will have enhanced its role as the financial changes. Dallas will have enhanced its role as the financial centre of both the state and the southwestern region of the country.

But before those brighter days dawn, Texas and the nation will have to pay a considerable price and endure more pain to rehability.

When supply of new buildings began to far exceed demand two years ago, property prices collapsed. Huge additions to loan loss reserves for failed projects have been scuppering many lenders who had managed to survive the energy bust. By the end of last year some 10 per cent of But before those brighter days dawn, Texas and the nation will have to pay a considerable price and endure more pain to rehabili-tate the state's financial institulast year some 10 per cent of Texas banks' loans were non-per-forming while the thrifts' pertions crippled by boom-bust cycles in energy and real estate. No one knows the full bill yet but centage was more than twice as it will run to tens of billions of

twill run to tens of billions of ollars plus intangible penalties such as loss of local control of ome of the largest institutions.

Bankers and officials of than \$2.60n in losses last year stylings and loans (the mortgage. dollars plus intangible penalties such as loss of local control of some of the largest institutions. savings and loans (the mortgage and thrifts' ran up losses of lending "thrifts") say they were sharp the figures could be rictims of unforeseen economic worse this year. worse this year.

circumstances. Having lent heavily on the assumption energy prices would keep rising, they were rocked when prices institution, with assets of only plummeted in the early 1980s and again in 1986. Only one bank in the state with Struggling to work off the bad assets of more than \$1.5bn, Culloans, most of them seized on len/Frost in San Antonio, was

leans, most of them seized on real estate as the perfect diversi-fication. They believed the Texas economy would keep on growing, making the sector largely making the sector largely immune to downturns. Instead, they were also more cautious in they found to their considerable constitutions. Regulatory officials of the securities and their lending practices than their considerable distorted by speculation, tax factors, deregulation of thrifts and excessive optimism.

len/Frost in San Antonio, was cal Bank of New York and First City was recapitalised by out-of-state investors with government these smaller institutions survive these smaller institutions the problem of these smaller institutions survive these smaller institutions survive these smaller institutions the problem of

lios and lending abuses by some opment," said Mr Ronald Witten, good deal more cantious, though, thrifts.

opment," said Mr Ronald Witten, good deal more cantious, though, president of M/PF, a Dallas real businessmen report. thrifts.
The severe financial damage

inflicted by bad real estate loans has forced a wholesale restructuring of banking. Dallas's two largest banks, InterFirst and RepublicBank, merged last year to form First RepublicBank. Some \$33bn of assets made it the largest bank in the southwestern US and thirteenth largest in the country. But a further deterioration of its real estate loans brought a \$1.5bn first quarter government bail-out.

Allied Banchsares has been taken over by FirstInterstate of Los Angeles leaving MCorp as the only major Dallas-headquartered bank given a fighting chance of survival without government rescue or takeover.

The two other major Texas banks, both based in Houston, have also been rescued. Texas Commerce was bought by Chemical Bank of New York and First City was recapitalised by out-of-

estate advisory firm. Dr Sydney Hicks, director of economics at First RepublicBank, argues, however, that if there is problem in Dallas and Texas it is no worse than elsewhere in the country. Capital shortage and rising credit standards are factors throughout the US banking system, she said.

One certain trend, though, which will help the flow of funds for business is the aggressive posture of banks such as Texas Commerce which have already been recapitalised or of out-ofstate and foreign banks. They are seizing the opportunity to build up market share and forge links with customers while the big local banks are on the ropes.

Northpark, and alternative insti-tutions such as credit unions the Texas subsidies to the form which are perceived by the public as being sounder than the big institutions, have also been enjoying a big upsurge in depos-its and business. A recent survey found that less than one-third of

The advent of out-of-state control of some major institutions will bring a higher degree of professionalism and may help the local banks diversify their business. But it also raises the question of the local banks diversify their business. tion of whether the banks, now responsible to hoards in distant cities, will be less responsive to

It looks as though there will be pros and cons. On the positive side the new parents will be an additional source of capital, expertise and cool counsel. The latter point, however, may be considered negative in Texas where the periodic over-enthusi-asm of bankers has worked to the

ent in times of slacker local ecoent in times of stacker local eco-nomic activity.

Current travails will also bring an important change in the struc-ture of the financial sector. Tex-ans, long believers in the popular principle that community-owned hanks are the key to local devel-opment, have fought flatcely against branch banking. Only in the last few years have they the last few years have they grudgingly permitted a bank to have a few branches within its

have a few branches within its home county.

This resistance resulted in a rash of new small banks which pushed the number state-wide up about 25 per cent over the past decade to close to 2,000. This plethora of small institutions not only guaranteed narrow deposit and lending bases but also severely stretched the pool of banking talent.

banking talent. Conditions are now ripe, how-ever, for the Texas legislature to consider reform. "Branch and inter-state banking will be passed very quickly," said Dr Ray Perryman, an economist at Baylor University. "A few years ago a politician would have been impeached for suggesting such change

#### **Economic Diversification**

DVERTISEMENT

## High Tech, International City-State Are Keys

The airport bigger than Man-hattan. This advertising slo-gan and the Aviation Developgan and the Aviation Develop-ment Committee that coined it form the origins of the North Texas Commission (NTC). NTC is the regional economic devel-opment agency serving the greater Dallas-Ft. Worth met-ropolitan area, known as the Metroplez. Filling up the newly built, gigantic airport was the North Texas region's most important objective in the early

Today, there is an urgency to economic diversification that easily overshadows whatevercomes second on the local and state agenda. In 1988, despite only 15% of the north Texas economy being tied to oil & gas production, the region's business and political leadership regard economic diversification as imperative \$1. Insurance, fashion, retailing, manufacturing, electronics, aerospace, distribution, telecommunications, financial services, computars, tribution, telecommunications, financial services, computers, instrumentation and many other industrial sectors make the Dallas-Ft. Worth regional economy diverse and relatively more immune to normal business cycles and recession than the rest of Texas. But not immune enough. e enough.

immume enough.

In 1986, NTC recruited E.L. "Buddy" Langley of GTE and Harden Wiedemann, recently departed from administering Taxas' economic development program, to breathe new life into the NTC and to lead the crganization's contribution to metroplex diversification. The two executives rapidly refocused the agency's \$1.7 million budget and 15 member staff along new lines. Critical, calculated Langley and Wiedemann, was a broader research and technology base, international trading capabilities and a more unified region, based on the concept of the "city-state" as pioneered by Dr. Jim Crupi of the International Leadership Center in Dallas.

The greater Dallas-Ft. Worth

The greater Dallas-Ft. Worth region, centered around the enormous sirport, had all the characteristics of a modern, prosperous trading state, like Hong Kong. What had to be added to a strong manufacturing and industrial base was a more efficient engine for knowledge generation, technology development and the means to efficiently export products. To be competitive in major economic competitions such as the U.S. Government's \$4.4 billion Superconducting Super Collider (SSC), the region, NTC figured, had to unite more "seamlessly," ignoring traditional geographic and political boundaries. The Metroplex had to rally around projects of major importance, such as the SSC,

and compete as a single eco-nomic unit. In order to unify the commu-nities of North Taxas, working, as a city - state, NTC has devel-oped seminal projects. In the high tech area NTC is develop-

important objective in the early 1970's.

DVERT

The greater Dallas-Ft. Worth

ing plans for a Metroplet. Research Institute (MRI). This institute would be North Taxas response to Harvard, Stanford or the Massachusetts Institute of Technology (MIT). The program is designed to post the gram is designed to pool the resources of area universities (University of Texas at Arlington, University of Texas at Dallas, University of Texas at Dallas, University of Texas at Dallas, University of North Texas, Texas Christian University, Texas Women's University, Texas Women's University, Texas Women's University, East Texas State. University and others in selections at the selection of th

In the international trading arens, trading infrastructure or export "machinery" is the single biggest vacuum for the region. The NTC has been instrumental in bringing together area organizations, both governmental and private, to focus on creating a World Trade Center similar to one that exists in Thippei. The North Texas World Trade Center would host all the requisite resources and information for small businesses to export their products effectively and quickly Likewise, since export financing can be a problem for these companies. NTC helped initiate a new international trade merchant bank, Bristol International, Ltd., created to finance exports and export turing international for middle market companies.

As the drive to diversify the

As the drive to diversify the As the drive to diversity the region's economy picks up region's economy picks up steam, and prestigious local leadership organizations such as the Dallas Citizens Council and the Mayor's Commission for International Business Development release their prescriptions for further action, the North Texas Commission appears well positioned to ton-time to influence the direction and velocity of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well into the 21st centernal property of the North Texas economy well property of the North Texas economy economics and well property of the North Texas economics economics economics economy economics econom and valuately of the North Leras economy well into the 21st cen-tury. It seems clear from MYCs recent track record that high tech, international trade and the city-state will continue to be vital elements of the area's future economic develor

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Manufacturing

## Base needs to be broadened

A MODEST upturn in manufac-turing, particularly in high tech-nology, defence and export areas, While the debate rumbles on. has helped lead the tentative eco-nomic recovery in north Texas

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over the past nine months. The sector's relative diversity has served the region well, creating employment and economic activity, while the state's traditional mainstays of energy and agriculture have remained But as business leaders in the

institution such as benefit, for title but the former's close ties example. Boston and San Francisco, which north Texas would this decade. love to emulate as a home to high technology companies.

nies are in the forefront of tech-nology. Moreover, considerable efforts are being made to improve the universities and colleges in gain outpaced Dallas' 1 per cent the area with the strong support over the past six years, reflecting

While the debate rumbles on, interested groups are, however, getting behind the region's effort to attract the Superconducting Super Collider the federal government intends to build. Eight sites around the country have been short-listed for the \$5bn, 53-mile circumference underground accelerator in which particle physics would be studied.

Apart from the construction But as unamess leaders in the Dallas/Fort Worth area acknowledge, the manufacturing base must be broadened with the help of further domestic and foreign investment. Then, perhaps, the sector would better weather adverse conditions if, for examulating physicists from around the world who would greatly

of all the ingredients which would contribute to the strengthening of manufacturing, none sparks a livelier debate than higher education. Many academics and industrialists are use that higher education. Many academ-cent increase. There was once a ics and industrialists argue that fierce rivalry within the state the region is hampered by its between Houston and Dallas/Fort lack of a world-class scientific worth for the manufacturing institution such as benefit for

Houston's manufacturing employment fell 48 per cent from Others argue, however, that 281,000 in 1981 to 153,000 in 1987. the Dallas-Fort Worth area has while Dallas/Fort Worth's rose 3 yet to lose a prospective plant per cent from 331,000 to 341,000, through lack of such an institu-tion and a clutch of local compa-which ended with the turnround

a number of factors. Fort Worth, and the mid-cities area between even the largest programmes it and Dallas, have attracted a number of major defence plants, for example, while Dallas has found greater favour with service sector companies.

sector companies.

Electronics account for fully 32 planned purchases of tilt-wing per cent of the manufacturing helicopters it is making jointly jobs in the Dallas/Fort Worth with Boeing even before the revoarea, attributable in part to the leading influence Texas Instruments has played in the area's economic development since the goods and services for the mili-second World War It has grown tary in 1986 while Tarrent tar ments has played in the area's commy produced \$1.500 economic development since the of goods and services for the militors a seismic service company County, encompassing Fort for the oil industry into the Worth, produced \$50n. It is generarea's largest private sector ally felt that any overall reduction in defence spending could be advantaged. headquarters TI runs a global mean more upgrading of old business in semiconductors, computers, defence equipment and other electronic-based products.

It has also spawned a shoal of The lower technology end of the area of the state of the

other companies across a wide transport got a welcome boost range of technologies, while its last month when General Motors own research and development in new areas such as automated eration of full-sized, rear-wheel manufacturing, artificial intelli- drive cars at its Arlington plant.

gence and expert systems ensure
The decision brings some
it remains a dominant influence. long-term security for the 4,000
TI has been enjoying renewed people who work at the factory
profitability and demand in semiconductors, for example, helped
by the weaker dollar. It is the
second largest US chip maker
and the fifth largest in the world.
Similarly, Tandy, the Rort Worth tries: its fortunes have closely Similarly, Tandy, the Fort Worth tries: its fortunes have closely electronics company which also tracked those of the oil industry.

owns the Radio Shack retail Since the oil bust began in 1982, chain, is building another local it has halved in size to about plant to make computers it originally imported from South Korea. off many of its oil field service

Transportation equipment is and equipment businesses into the next largest sector in the joint ventures with other compa-area, accounting for 10 per cent nies, and pushed into higher of manufacturing jobs thanks, for technology areas. example, to the construction of military aircraft. Fears of defence

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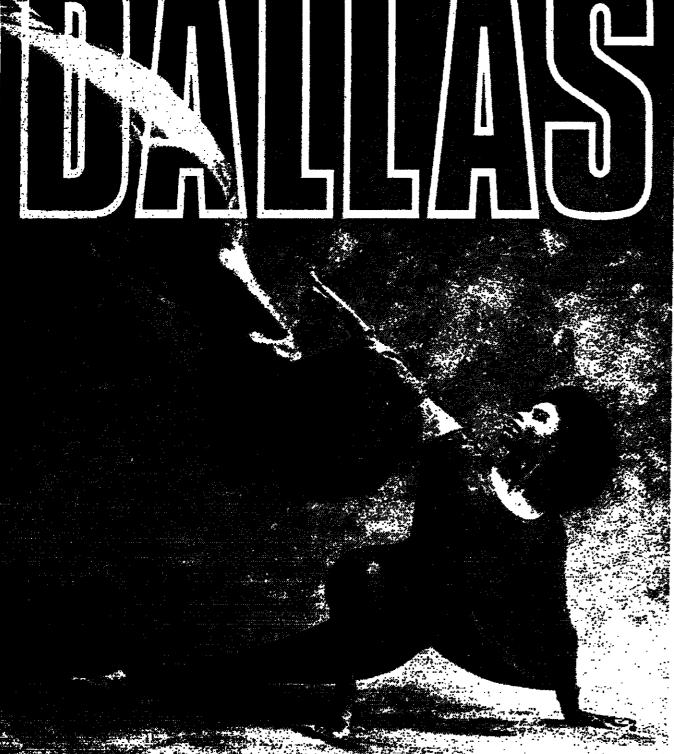
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## Rethink on airspace and public transport

world's fourth busiest airport, the fast-growing transportation

ing under renewed scrutiny. In aviation, buoyant growth forecasts for commercial and gen-eral business are forcing regulators and airport operators to examine where, and how, they can expand facilities. Meanwhile, in the Dallas area, continuing road congestion problems have prompted the first thorough investigation of mobility, which in turn seems likely to produce a major investment in public trans-port in a city where "drive-time" s a synonym for rush-hour.

The single most important factor in the regional transport equation is DFW International Airport, which began life in 1974 with three runways and one com-pleted terminal building. Now, after a total \$2.6bn of investment. the signort - which has its mossive 17,800 acres sited virtually equidistant from the two city centres - has six runways and four semicircular terminal build-

Over that period aircraft takeoffs and landings have nearly doubled from 322,946 to 624,760 last year, while the number of passengers handled each year has trebled from 13.8m to 41.9m.

DFW is the main south-western hub for American Airlines and Delta, which together handle 85 per cent of flights. The airport offers direct service daily to 150 domestic destinations, and, while it is hardly yet an international gateway by the standards of Heathrow or JFK, has 29 interna-

New routes are being added

which moved its headquarters gate satellite to its main termi-

from New York to DPW in 1978, nal, and DFW is negotiating with begins a direct service to Madrid. American on moving to a new According to the Federal Aviation Administration, the airport exceeds its designed capacity 13 such a project would take five times a day on average, leading years to complete and cost the bettlemake. The circust saws to bottlenecks. The airport, says \$500m-\$750m. Also under consid-Mr Joe Dealey, its director of eration are two new runways, public information, is taking a probably for smaller aircraft, and cautious approach to adding new international routes because of the risk of losing others in a mar- expansion are some healthy fore- the mid-1970s, is now thriving, ket with some weak spots. Even so, he says, "we are not in this business to turn airlines away". Mr Dealey, with some justifica-

tion, is proud of DFW's successful record and the fact that the two cities have not been required to make any further financial commitment to DFW beyond the initial \$70m for land purchase. On the other hand, he admits that the current configuration of casts for growth in demand. The terminals, with three on the east FAA, which last year began a side, causes some imbalance of study of likely needs in the

usage. There is also a design Metroplex (ie the Dallas/Fort problem. Heavy emphasis was Worth region) foresees explosive placed on making things easy for growth in commercial and genpassengers would be starting or tial for expansion, but also to the finishing their journeys at the area's continuing potential for airport, and the rest would be in economic growth and its position In the event, the unsurge in air

travel since deregulation in 1978, manager for the FAA's DFW/Me-and DFW's pivotal position in the troplex air traffic system plan, airlines' new "hub and spoke" says total aircraft operations in networks, has meant that these percentages have been reversed. nearly 2.5m by 2005, while those And in any case, says Mr Dealey, of DFW itself will the airlines have told DFW that lar rate to 1.15m.

road users because it was eral aviation, due partly to the thought that 60-75 per cent of existence of DFW and its poten-

in the middle of the US. Mr Ronnie Uhlenhaker, project the area will more than double to of DFW itself will grow at a simi-

them and for passengers — than semicircular terminals.

As a result, DFW decided last space. This would include putsteadily, with the most important year to build no more semicircuting in a parallel stream for recent development being the lar terminals. Happily, however, incoming air traffic, cutting by

smaller airports as complements to DFW. Love Field, the original Dallas airport that had its main terminal used as a recreation Underpinning this potential centre during some lean years in

A 'total redesign of the airspace' would include a parallel stream for incoming traffic and a novel system would allow four aircraft to land on four

runways at the same time

and three other airports are being built or plann Two of these, the South Fort

Worth airport and North Dallas jetport, open in July, cater prinarily for commercial/executive jet business, while ground breaks this month on a North Fort Worth airport to serve industrial Behind this project is billion-aire industrialist Ross Perot and

his son of the same name, who handles the Texas family's prop-erty interests. Mr Perot Jnr said that the Perot Group, having identified the rolling farmland and "horse country" of North Fort Worth as the area's last remaining real estate opportu-nity, had bought 16,000 acres there since 1983.

JUST 14 years after the two cities of Dallas and Fort Worth joined non-stop service to Tokyo. Later designs. Later this year Delta will aircraft strung out at five to is to cater for the iransport needs to half the frequent trails of 40-50 enough for 747s or C5s. The aim on-stop service to Tokyo. Later designs. Later this year Delta will aircraft strung out at five to is to cater for the iransport needs this month the same airline, start operating from a new nine.

nave been awkwardly located. The new airport will be 15 minutes from DFW once a new road is built, for which the Perot Group is arranging 13 miles of free right of way for the Texas Highway Commission.

In Dallas and its suburbs, meanwhile, an older form of

meanwhile, an older form of transport is soon to get a new lease of life. A \$2.8bn, \$3.7 mile rapid transit rail system is planned as the centreplece of a range of measures to ease congestion and attract car-bound Dallasites back to public transport.

it was some four-and-a-half years ago that voters approved both the creation of Dallas Area Rapid Transit and its funding with a 1 per cent sales tax. That work has yet to start on the system reflects how hard it has been to develop a consensus on trans-

portation issues in the city.

To keep costs down, the nine-line, 58 station network will be built largely on existing rail cor-ridors, and only 7.7 miles will be underground. It had originally been hoped that the sales tax levy would, with bond issues, cover construction costs, but last month Dart was forced to swal-low hard and seek \$600m in Federal funding for the project.

That partly reflects sluggish growth in revenues from Dart's bus operations. Only three of the 16 cities in the Dart service area Now, with encouragement had a bus service as such before from the FAA, the Perots are the 1983 vote, and Dart admits building an industrial airport that custom has been "slow to with an 8,200ft runway, big mature".

aircraft strung out at five to seven mile intervals on the approach to DFW from the north-east, and a novel system allowing four aircraft to land on four runways at the same time.

A further key element in the plan to cope with expected demand is the promotion of smaller airports as complements.

This is seized on by opponents of the rapid transit plan as evidence that Dallasties will not use that Dallasties will not u

Mr Anderson hopes to defuse opposition, and allay the grawing impatience of the cities which voted for the scheme, by getting at least a small part of the payer. into construction next year, for completion by 1994 - taking advantage of the current dearth of construction orders to drive a hard bargain.

Dart stresses that the sche and its bus network, are an inte-gral part of a \$12bn mobility plan for the Greater Dallas area for-mulated under the segis of the Chamber of Commerce, and chamber of Commerce, and agreed to by Dart and political jurisdictions. This also sees a need for 20 miles of high-eccupancy vehicle lanes, 184 additional lanes of freeway, 100 miles of new freeway, and 45 miles of new tollway. It is claimed that if any of these are not implemented the area faces significant conges-tion problems over the next 20

The rail plan could be com-pleted by 2010, and Mr Anderson is confident it will be on budget. It seems, however that the broader philosophical debate will continue. "If we don't build if, we will not continue to be a global city," he says. Mr Perot, who would prefer Dart's \$2.55n to be spent on new roads, fails to see why building the system would make Dallas a world class city. "The world ought to become Texas class," he responds.



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extents insulated from the prob-lems of the energy, banking and real estate sectors. And then nese – remain. Cotton now ranks second to livestock in generating agriculthere are some remnants of busitural income for Texas, but 2.2m nesses that flourished in an era bales still pass through Dallas when Dallas relied on its status each year — about one-sixth of as a major railhead.

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hattan, generally excellent roads

and more than 50 trucking com-pany terminals, it is perhaps not

surprising that Dallas can boast a wide range of industries partly or

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tion.

On the one hand are the modern-day activities in this area—wholesale distribution, conventions, retailing and, increasingly, tourism—which are to varying extents insulated from the moderate of the throne of the moderate of the throne Dellas has practically cessed to vide a forum for buyers and sellexist as a spot market. With modern communications and electronics, "it doesn't matter where

Market Center, which is still the Dellas to Some 30 years later the Dellas the Dellas the Some 30 years later the Dellas the Some 30 yea

> Cotton Exchange began to the \$7bn. decline, that Mr Trammell Crow,

> > THE SOURCE

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tial and income properties. Land for investment and development. Real estate securities, including

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you are to trade cotton nowa-days," he says.

market center, which is still owned by Mr Crow's company, has grown to become the world's has grown to become the world's trade centre devoted exclusively Coincidentally, it was in the largest wholesale merchandise to the information processing 1950s, much the same time as the mart with annual sales of around industry,

More than 700,000 buyers a

The Center, which has 9.2m sq

The Center works by leasing out space to permanent show-rooms, or hiring out its Market Hall for specific events. In return, it provides marketing and advertising services, security, sponsors seminars on selling techniques, tainment for trade show visitors.

Ginger Seay, director of media relations, said the Center was trying to work harder to share with its exhibitors the burden of leases space in the Center for its current hard economic times for

the southwest.

Fortunately, the presence of trade visitors, and offering space I trade visitors, and offering space I from 100 to 2,000 sq fi each for 300 of encouraged buyers and sellers from 100 to 2,000 sq fi each for 300 of exhibitors.

The two shows' growth has a slowed since the early 1980s, but a continued influx of buyers from the West Coast has helped the association address the problems increasing in numbers without any specific marketing initiative. The Center last year expanded its Decorative Center District to include a contract design building, but is currently taking a cau-

The development of the Market Center has given a significant boost to furniture and other industries in the southwest which otherwise would have lacked a selling forum to match those on the East or West coasts. A typical beneficiary is the 60-year-old Southwest Homefurnish-

year visit 8,600 permanent showrooms and 35 to 40 temporary markets each year in eight buildings strung along the Stemmons Freeway some 10 minutes from downtown Dallas.

ft of space, has a particularly strong position in home furnishings, floor coverings, gifts, toys the world's first international

and even lines up top class enter- The Dallas Market Center: modelled locaely on the Crystal Palace

tious approach to further expan-sion in the light of Texas' economic difficulties.

winter and summer shows,

the West Coast has helped the association address the problems of weaker local buying interest.

Much of the activity at the Market Center is inextricably linked with the city's convention industry. Apart from the obligatory pillinked with the city's convention industry. Apart from the obligatory pillinked with the city's convention industry. Apart from the obligatory pillinked with the city's convention the double from the double from the obligatory pillinked with the city's convention industry. Apart from the obligatory pillinked with the city's convention industry. Apart from the obligatory pillinked with the city's convention industry. The day and providing employment for a stores are a major pull. The city expects to remain a short-trip destination, but, even so, is las County are enough to handle increasing efforts to heighten the city attracts, although delegates to the center's information at many providing employment for a major pull. The city expects to remain a short-trip destination, but, even so, is a large to convention awareness of its cultural and gasternomic attractions.

But I was a convention of the city attracts, although delegates to the center's information at providing employment for a stores are a major pull. The city expects to remain a short-trip destination, but, even so, is a large to convention awareness of its cultural and gasternomic attractions.

But I was a convention of the city attracts, although delegates are conventions which the city attracts, although delegates are provided and providing employment for a major pull. The city attracts are provided and providing employment for attracts and providing employment for a major pull. The city attracts are provided extending and providing employment for a major pull. The city attracts are gasternomic attractions.

But I was a convention of the city attracts are provided extending and providing employment for a major pull. The city attracts are a major pull. The city attracts are a major pull. The city attracts are a major pull. The

Dallas' main meeting and exhibi-tion facilities. This symbiotic relationship has helped Dallas become the third largest US convention city after New York and Chicago. The airport, again, has been another important factor, but Charlotte St ings Association, which moved into the Center three years ago and has raised its profile, says cited lower hotel costs in compar-

ison with New York and some

other cities.
The city handles some 2,200 conventions each year, of which the largest is that for the National Association of Home Builders with more than 50,000

revenue producer after retailing, yielding \$800m in annual revenue and providing employment for

To help protect its current large group of conventioners. The arch proved so popular that it remained until 1910.

Cricans, Dallas is stepping up its

Andrew Baxter

marketing programme and open ing sales offices in Chicago and Washington DC. As for tourism, Ms St Martin **埃**基语 (4)

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admits that until recently Dallas "did not perceive itself as a tourist destination". But, helped by the worldwide success of the delegates. Early next month the the worldwide success of the Association of International Bond pealers is holding its annual constitution of international annual constitution. a total 12m visitors, and is the biggest visitor destination in

sophisticated times are considered unlikely to follow the exam-The present hotel room total compares with less than 14,000 in 1970, but the end of the construction boom means any significant further increase is unlikely for

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A new administration is drawing together the diverse elements of Dallas life

## Personification of the new synthesis

DALLAS HAS come to a cross-roads in its history. According to scasoned observers of the local scene, 1988 will mark a turning point and represent the first test for the new leadership in city hall. Budget problems are being grappled with, as well as a rising demand for social services and a surge in inner city crime.
The city's diversified economic

base has helped Dallas to with-stand the effects of the oil collapse far better than other Texas communities. For businesses that rely on energy, real estate and agriculture, however, the economic downturn has come as a

As a city that has always been run by a cosy parinership between business and govern-ment, Dallas has retained a busi-ness orientated leadership which has only recently become more responsive to an activist govern-ment. Mayor Annette Strauss assumed the most visible elected job in town last year as mayor, after 40 years of socially responsi-ble civic work and four years on

She personifies a new synthesis between the parochial old North Dallas social code and the new Dallas' growing pains. Her effectiveness as a coalition builder enabled her to draw unprecedented strength from the support of black people, gays, women, Democrats (her brother-in-law is Robert Strauss, former Democratic Party chairman) and her campaign raised \$1m in the costlest race in Dallas his-

Mayor Stranss' tenure on the city council came at a time when three forces were vying for dominance: the conservative downtown political religious and political establishment that had controlled the city since the first controlled the city since the first ers to cater for the priorities of the state that Dallas pro-development North Dallas pro-development North Dallas was becoming more black and establishment unencumbered by debts to the patricisms who had long ruled the control business district; and the sativist inner city organisations destanding a fairer share for the growing make a dent in the status quo minority bloc.

Retrieved 1978 Telles of the business establishment. They overlooked the fact that Dallas was becoming more black and Hispanic, sticking to their own titerpretation of "trickle-down" economics: what helps business district; and the sativist inner the priorities of the business establishment. They overlooked the fact that Dallas was becoming more black and Hispanic, sticking to their own economics what helps business district; and the sativist inner the business establishment. They overlooked the fact that Dallas was becoming more black and Hispanic, sticking to their own economics. What helps business district; and the sativist inner the business establishment. They overlooked the fact that Dallas was becoming more black and Hispanic, sticking to their own economics. What helps business district; and the sativist inner the priorities of the business establishment. They overlooked the fact that Dallas was becoming more black and Hispanic, sticking to their own district, and the sativist inner the priorities of the business establishment. They overlooked the fact that Dallas was becoming more black and Hispanic, sticking to their own district, and the sativist inner the fact that Dallas was becoming more black and Hispanic, sticking to their own district, and the sativist inner the fact that Dallas was becoming the fact that Dallas was becoming more black and the fact that Dallas was becoming the fact that D

Between 1987 and 1976 Dallas duced the first cracks in their was effectively run by a shadow power and black people began to clamour for a voice in the political grounding to clamour for a voice in the political sum of the Dallas narrowly avoided the racial turn at large" system being declared unconstitutional before being grounding 200 of the city's top cities with eleventh-hour concessions leaders. The unified slots to the black community. Mr leadership of the Citizen's Charling Schultze, suther on the substruction and leadership of the Citizen's Charling Schultze, suther on the substruction and leadership of the Citizen's Charling Schultze, suther on the substruction and leadership of the Citizen's Charling Schultze, suther on the substruction and leadership of the Citizen's Charling Schultze, suther on the substruction of the current system of eight single-member districts and three "at-large" seats.



Annette Strauss, mayor: coalition builder

happy in Dallas'."

Council's still considerable influ-until 1975, all members of the city council were elected in a world. "They're a good group of

Mayor Strauss is calling for new leadership from

bastion, was able to call the shots in city hall for decades by handpicking its own candidates for office and selecting city manages to cater for the priorities of the priorities of hanny in Dallas'."

Efforts to bring the city's political structure into step with modern reality caused city hall to slip they would say 'Our blacks are hanny in Dallas'."

Efforts to bring the city's political structure into step with modern reality caused city hall to slip they would say 'Our blacks are hanny in Dallas'."

Efforts to bring the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern reality caused city hall to slip the city's political structure into step with modern real

Republican Governor Bill Clements to address the state's eco-nomic problems. This is at a time the Hispanic and Afro-American community Democratic Senate finance committee chairman Lloyd Bentsen

Richard Wright, city manager: 'all should share benefits'

ment migrated to the suburbs.

when other native sons, like the

city-wide vote. A movement for better citizen representation in city politics resulted in the "all-strauss's aide Mr Jerald McIntire. Now that the Dallas inner city home bases. has become a diverse melting pot The most powerful figure in of 1m people, the downtown busi-Dallas (and indeed in Texas) in unconstitutional before being has become a diverse melting pot ness community is evolving into a more diverse and less monol-trol is city manager Mr Richard

utive officer of a city with a no-frills budget of \$1.1bn and runs the machinery that Mayor Strauss oversees. He earns \$109,000 a year - more than the strength of the strength of the strong city manager/weak mayor system was designed to curb the power of city hall bosses.

Mr Wright was the first black person to be appointed city manager with curb the strong city countries.

ager by the 11-member city council, and he can only be removed from office by two-thirds of their combined vote, assuring that he can remain in office as long as he can count on the support of four of the council's members.

Mr Wright brushes aside sug-gestions that Dallas has outgrown the council-manager system, arguing that it keeps local politics free from partisan division: "While I strongly believe that the partnership between business and government will continue well into this century, Dallas is now more diverse. Our attempts for all of its citizens to share in the benefits of the local economy will be enhanced by the continued reaffirmation of the council-manager form of govern-

Since the 1970s the city of Dallas has been losing white popula-tion to the suburbs, although current estimates that non-Hispanic white people make up just under 50 per cent of Dallas' 1m residents will not be confirmed until the 1990 census is completed. There have been several wellpublicised incidents in which residents, many of them black, have been killed in confrontations with police, and earlier this year a police officer was killed by a

homeless man. These incidents have highlighted racial divisions, prompted the resignation of the Dallas police chief, and touched off an outpouring of anger in a city long accustomed to unified business

Dallas is also becoming disen-chanted with the failure of After a year of crisis marked by strains in race relations, a shrinking city budget, hundreds of city lay-offs and accusations of a "vacuum of leadership", Mayor Strauss is calling for "new leade ship from the Hispanic and Afro-American community." She said: "We must tend to all of our citizens' concerns about crime and economic development. address a critical shortage of bousing and create better social

Cynthia Williams

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#### Insurance

## Radical change in ownership structure

while it would be evaggerating insurance sector's development to call Dailas a "second Hartford," — a title to which several US cities might wish to lay claim — it can with some justification declare itself the insurance capital of the southwest.

Insurance sector's development said acquired companies "have in mid-century.

However, while many of the has added to their ability to go most long-established names after new business, and expand have survived in some form — outside the southwest to the northeld of the southwest to the northeld of the southwest.

This is turn has halved cush.

ters for some 100 me measurance companies and 30 property-cash-alty concerns. Based on the amount of business written and the number of companies main-taining offices. Dallas ranks around third or fourth among US

for the industry — it is headquarters for some 100 life insurance companies and 80 peopsty-assoalty concerns. Seased on the
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declare itself the insurance captal of the southwest.

A number of historical factors set up on Main Street, Dallas in ion the local insurance industry have contributed to the development of the city as a major centre for the industry – it is headquarters for some 160 life insurance particularly over the past 10 insurance companies have been extremely active in the local means.

This in turn has helped cushion the local insurance industry set up on Main Street, Dallas in ion the local insurance industry size in the energy and property size for some 160 life insurance companies have been extremely active in the local means.

sor company was founded in 1929 past five years as Fidelity had by a former Dellas school super-intendent, offering prepaid health serving college seniors and grading from the care for teachers at 50 cents a month.

Inevitably, the city's insurance industry has continued to service the needs of business general consensus is that the next session of the State Legislature will look at further reforms "to companies have not benefited to service the needs of business general consensus is that the insurance environment a little healthier and remove the confusion around the question of liability."

In the figure of the figure of the services are formed in the region, and the city's proximity to the East Texas officials.

Johns, president of Southwest insurance Information Services.

Andrew Baxter

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#### DALLAS 6

pretty well against the compet-tion. However, the lack of a uni-versity or institution with a

long-established, world class rep-utation could be one reason why

a company might choose to locate elsewhere, Mr Eubanks

Further, the Partnership's

have identified a certain sense of

frustration that the city needs to do more really "big things" to feel proud about and maintain the flow of direct investment.

hopes to build on the city's medi-

cal strengths to attract more bio-

medical related companies. It

also acknowledges that Dallas has more to learn about provid-

ing the infrastructure support

services that prospective new

businesses come to expect, and a full array of start-up facilities.

three-year mandate, and, says Mr Eubanks: "There's no question

there's a lot riding on our suc-

While he believes it would be

Some observers, at least, won-

**Andrew Baxter** 

The city is having to learn to market itself

## Partnership has muscle and money to attract projects

tively brief history, the business interests that have called the shots in Dallas have been aware of the need to attract new busi-

As early as 1893 a precursor of the Chamber of Commerce is recorded achieving a measure of success promoting the city on train trips to distant points. Eight years later, 50 Dallas business and civic leaders toured Oklahoma in an attempt to lure business to Dallas that might

otherwise have gone to St Louis. More recently, however, Dallas has not had to try so hard, and in the boom years for the Texas economy of the 1970s and early 1980s the world beat a path to

All that changed with the col-lapse of the local economy in 1986. Complacent Dallas at last found itself in need of a thoroughgoing economic development programme, and an organi-sation to market it aggressively in the US and overseas.

The result, typical in a society which distrusts governmentsponsored initiatives, was the formation in April last year of the Dallas Partnership, a private sector response to this marketing need financed by the Chamber of Commerce and 58 companies.

With a \$1.6m annual budget, the Partnership has enough "muscle and money" to attract a project to the area, and eventually to one of several suburbs which have smaller development programmes of their own, says Mr Scott Eubanks, chief operat-

ing officer. The Partnership divides its work into three broad areas: attracting foreign companies the Chamber's international affairs unit - winning domestic business, and business retention. On the international side the Partnership has inherited as a starting point a large part of the 530 foreign-owned companies in the Dallas, Fort Worth area - a

In employment terms the 105 UK companies represent the largest group, but Mr Eubanks said made the Pacific Rim countries rates in New York.

Wayne Boling, director for eco-nomic development, points out

- there is no corporate or per-sonal income tax - and flexible However, the original reasons workforce traditions leave Dallas for moving were more strategic.

one of the most promising areas

JC Penney, the big US retailer environment in Texas, the marketers of Dallas find they are to move its headquarters from competing for new business more In the current business year New York to Dallas, is saving the Partnership plans five \$60m-\$70m a year in reduced full-scale overseas trips to win labour and occupancy costs, says new business. However, Mr Mr Duncan Muir, public relations with cities such as Atlanta and Kansas City than other Texan conurbations such as Houston or Not surprisingly, the Partner-ship believes Dallas measures up

The company had little diffithat most prospects come from culty finding temporary accom-the US. come from modation while its permanent mon reasons for being attracted part of a 429-acre plot of land at to Dallas. The city's major Plano, north of Dallas Control of Dallas Co strength is the Dallas/Fort Worth officers are currently working in international airport, followed by a 110,000sq ft building owned by Dallas location in the middle of Sunbelt Savings, the deeply trou-the US and its pro-business republed Dallas savings and loan ation. association, and the company has
Texas' favourable tax regime taken additional space down-

interviews with some 50 compa-nies among 480 Dallas "impact-players" — companies which could have the greatest impact on economic activity generally —

The collapse in prices offers a major opportunity to set up in the city at a bargain price

at least on a par with cities in JC Penney found that with 80 per however, no specific financial incentives for new business other than favourable financing and help with training costs if a com-pany moves to a district with

The list of companies which have recently either moved their or announced plans to build facilities, includes retailers, motel operators, and electronics companies. For most, Dallas' transport links and position, allowing companies to get closer to their cus-tomers in middle America, provide sound strategic reasons for

But in the short-term, the col-lapse in Dallas property prices has offered a major opportunity to set up in the city at a bargain price. "We're a good buy," says Mr Eubanks.

The advantage this gives the Dallas area is difficult to quantify, as Mr Eubanks says many property developers prefer not to divulge details of deals they have est group, but Mr Eubanks said struck. But it seems clear that the current weakness of the dol-lar and fear of protectionism little as one-third of the going

cent of its business split equally between the east and west coasts, being headquartered at one end was "a major stumbling block" in terms of time wasted by senior managers, for example on long

Having decided to move to the middle of the US and get closer to natural choice because of its transport links and lack of weather problems. A lower cost of living, and the strength of Dal-las' apparel distribution trade, were contributory factors.

The company took a \$140m pre-tax charge early last year to unrealistic for the new marketing cover the costs of the move, and approach to achieve a "turnhas yet to sell its New York head-round overnight", the continued quarters. The proceeds are expec-flow of new businesses creating ted to cover the cost of its new jobs and filling office and manucampus-style HQ in Plano. facturing space would go some Mr Muir says that, as expected, way towards relieving the pres-

ome 50 to 60 per cent of the 2,200 sure on the city's financial secmanagement employees formerly tor. in New York were relocating, but management clerical grades had followed suit. This had required a "massive effort" to recruit in Dallas, where labour costs for such to marketing itself after years of the strades are laware. that virtually none of the nongrades are lower.

Given the current economic

DALLAS' undisputed status as the business and cultural capital of the south-west supersedes the of the south-west supersenes the city planners' view that Dallas is "a city that never should have been".

Geographically isolated from other cities (Houston lies 240 miles down the road), surrounded

by farmland that is for the most part inhospitable, with no port or ready access to the coast, this north Texas city has never produced a single barrel of petro-leum Dallas historian Herbert Gambrell describes it as "an example of a city that man has made, with a little help from nature and practically none from

At first blush, Dallas still looks like a boom town with signs of growth stretching from its lifel-ine, the gigantic Dallas/Fort Worth Airport, along the length of the freeway that connects to the glass sheathed skyscrapers of downtown Dallas.

Although the construction surge in Dallas has never been wholly confined to downtown. the city has exercised commen able restraint by concentrating tural showcases downtown in buildings designed by such lumi-naries as IM Pei and Philip John-son. Many of the larger downtown complexes are ingenious incorporations of offices, hotels and labyrinthine underground shopping centres brightened by enormous atria. Underground shops and restaurants connected to multi-level car parks provide a safe environment uncontaminated by the outside world and protected from barsh Texas sum-

At day's end, most Dallasites desert the business centre - with the notable exception of the newly-renovated "historic" West End district which has restored brick warehouses that are home to dozens of shops, restaurants and nightclubs. The city's densest concentration of restaurants can be found within a short drive of the town centre in the general vicinity of Routh Street, McKinney and Greenville Avenues. A steady influx of foreigners has collectively opened thousands of ethnic eateries catering to a vari-

ety of tastes and pockets.

Over the past decade, the ethnic and racial composition of the city has undergone tremendous changes, transforming Dallas's image from a staid city of "Wasps" into a younger, more ethnic urban mosaic. Some foreasters predict that by the year 2000, Dallas could end up with the highest concentration of Hispanics of any US metropolitan area. Lured by economic opportu-nity and a lower cost of living,

Living in Dallas

## Little help from nature

the actual figure exceeds 40,000. town as well as the leafy campus With a median income estimated of Southern Methodist Univerat \$13,000 per family, upward sity.

Dallas is still thought of as a mobility is proving clusive for most of Dallas' black people, a majority of whom live in neglected slums to the city's south. Tensions run high and the multiple curses of welfare dependency, crime and drug abuse are contributing to racial divisions.

rigs but sprawling suburbs which

Asians (mostly Vietnamese and Cambodians) and 30,000 Central Americans have streamed into Dallas, making it a far more diverse place.

By most estimates black people make up about 30 per cent of the population of Dallas, although some members of the city's black intelligentsia maintain that the 1990 census will establish that attering new businesses. As a place to live, the northern side of Dallas has traditionally been the reserve of the moneyed white establishment, which is concentrated in the enclave of Highland Park and University Park. Collectively known as Park Cities, these two serene neighbourhoods are also home to some of the beture of the most of the city's black intelligentsia maintain that the 1990 census will establish that ter museums and theatres in

chic place to live; its absence of city and state income taxes has always appealed to the rich. The city's hierarchy boasts a fascinating mix of people as diverse as computer software billionaire H Contrary to popular belief, son Richard, of the Nieman-Mar-downtown Dallas is not sur-rounded by cattle ranches and oil Democratic politico Robert Strauss and the mythical Hunt nity and a lower cost of living, some 50,000 Chinese (compared with 4,000 in 1976), 40,000 other have experienced large scale family, as well as Governor Bill development during the years Clements and countless other when Dallas led the nation in all-American success stories.

Most foreign transplants deplore the city's lack of a public transport infrastructure, and are stunned by Dallas' provincialism in all matters relating to international banking. Nevertheless they readily adapt to the car culture and give Dallas high marks for its abundance of sunshine and open green spaces, its well-main-tained parks, golf courses and swimming pools, its wealth of shopping facilities and for the friendliness of its local popula-tion. "It's easy to live in Dallas because we make everyone feel welcome here," affirms Mayor Annette Strauss.

Dallas demonstrated its commitment to the arts as a matter of enlightened self-interest in 1982 when voters approved a \$247m bond issue for the con-struction of downtown facilities including a yast arts centra. A including a vast arts centre. A prime 60 acre section of down-town Dallas is now being developed as the largest central down-town arts project in the US. The Dallas Chamber of Commerce estimates that "by the project's completion in the year 2000, \$2.6bn will have been spent \$1.5bn of which is private fund ing." The impressive Dallas
Museum of Art, opened on the
northern edge of the central business district in 1984, is the centrapiece of the new downtown arts

In the meantime, most of the key cultural institutions, such as the Dallas Opera and the renowned Dallas Symphony renowned Dallas Symphony Orchestra, have felt the pinch of federal cutbacks and the eco-nomic downturn. The Dallas Bal-let has filed for bancruptcy. Tight ing debts of more than \$2m, and the Dallas Museum of Art has seen contribution to its annual budget dwindle from an average of \$180,000 a year in 1985 to a current level of \$36,000.

major cities are surprised to find a vibrant and readily accessible cultural scene in Dallas. The more adventurous urban animal can also find unexpected cultural can also and unexpected centural rewards in up-and-coming racially integrated and politically active neighbourhoods, notably on the city's east side, in the Oak Cliff neighbourhood, and in the lively Deep Ellum commercial district on the edge of downtown. Dallas is neither city nor vil-lage, but rather an evolving cre-ation. Most of its inhabitants are from elsewhere and regard it as a very fine place to be. In the estimation of Texas author AC Greene, it is an open place with no secrets and "has always been its own confidential, unapologetic reason for being".

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Min findings

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For the most part, people who have settled in Dallas from other